

DRAFT

Empower Your Future: Bridging the Opportunity Gap Career Readiness Curriculum Guide



The Massachusetts Department of Youth Services Bridging the
Opportunity Gap Orientation Career Readiness Guide



Commonwealth Corporation

Table of Contents

Part I

Bridging the Opportunity Gap Overview 1
Setting up the Environment 6

TOPIC 1: Orientation
Workshop 1: Welcome 7
Facilitators Resources 1:1 9

TOPIC 2: Career Interests and Goal Setting
Workshop 1: Career Interests and Goal Setting13
Facilitators Resource 2:115
Participant Handouts 2:116

TOPIC 3: Workplace Etiquette
Workshop 1: Workplace Habits and Dress Code21
Participant Handouts 3:124
Workshop 2: Workplace Communication27
Participant Handouts 3:228
Facilitators Resource 3:237
Workshop 3: Workplace Skills38
Participant Handouts 3:339

TOPIC 4: Job Search
Workshop 1: Conducting a Job Search42
Participant Handouts 4:146
Workshop 2: Job Applications51
Facilitators Resource 4:253
Participant Handouts 4:254

TOPIC 5: Job Interviews
Workshop 1: Preparing for Job Interviews61
Participant Handouts 5:163
Workshop 2: Job Interview Tips and Questions65
Participant Handouts 5:266
Workshop 3: Mock Job Interviews72
Facilitators Resource 5:375

PART II

TOPIC 5: Job Interviews
Workshop 4: Thank you Letters77
Participant Handouts 5:478

DRAFT

TOPIC 6: Job Success

Workshop 1: Motivation and Initiative	81
Participant Handouts 6:1	83
Workshop 2: Time Management	87
Participant Handouts 6:2	89
Workshop 3: Positive Working Relationships	114
Participant Handouts 6:3	116
Workshop 4: Workplace Safety	120
Participant Handouts 6:4	122
Facilitator Resources 6:4	128

TOPIC 7: Preparing Your Career Portfolio

Workshop 1: Creating an Elevator Speech	132
Participant Handouts 7:1	134
Workshop 2: Building a Network/References	136
Participant Handouts 7:2	138
Workshop 3: Resumes (Day 1)	141
Participant Handouts 7:3:1	143
Facilitators Resource 7:3:1	145
Workshop 3: Resumes (Day 2)	148
Participant Handouts 7:3:2	150
Workshop 3: Resumes (Day 3)	157
Participants Handouts 7:3:3	158
Workshop 4: Cover Letters (Day 1)	159
Facilitator Resource 7:4:1	161
Participant Handouts 7:4:1	162
Workshop 4: Cover Letters (Day 2)	164

TOPIC 8: Job Retention

Workshop 1: Positive Work Habits	166
Participant Handouts 8:1	169
Workshop 2: Communication	173
Participant Handouts 8:2	175
Workshop 3: Coping	180
Participant Handouts 8:3	182
Facilitators Resource 8:3	183

TOPIC 9: Personal Finance and Budgeting

Workshop 1: Why and How to Use a Bank	186
Participant Handouts 9:1	187
Workshop 2: Checking Accounts and Credit Cards	191
Participant Handouts 9:2	193
Workshop 3: Budgeting	203
Participant Handouts 9:3	205

Overview

BOG overview

The Bridging the Opportunity Gap (BOG) initiative provides funding for workforce development training that supports the success of youth committed to the Department of Youth Services (DYS). DYS is the juvenile justice agency for the Commonwealth of Massachusetts, and the agency's mission is to make communities safer by improving the life outcomes for youth in their care. Through Commonwealth Corporation's contractual partnership with DYS, the BOG initiative was introduced in 2006 through funds from the Massachusetts State Legislature and has supported innovative transition and re-entry programming for youth ever since.

Purpose of Curriculum

This curriculum guide is intended for those agencies providing services to youth in a BOG program. This curriculum guide provides the workshops to be covered, activities and estimated times, materials and resources, and facilitation steps. Be aware of the estimated times and adjust them accordingly based on your participant size, timeframe of your workshops, and the learning needs of your group.

Completing the career readiness components will prepare youth to be successful in jobs, learn from their experience, and work on their BOG Student Career Portfolio. By the end of the program, each youth will complete a BOG Student Career Portfolio that includes:

- A resume;
- two cover letters;
- one sample thank you note;
- copies of certifications and/or training certificates;
- two reference letters (preferably from employers and program staff);
- a listing of vocational competencies earned (if applicable);
- one writing sample;
- a completed job application; and
- a sample employment e-mail inquiry.

Part I: Orientation

During orientation participants will have the opportunity to learn about your organization, the BOG program, and start building skills to prepare them to enter into work. The following workshops are required during the orientation training:

- program expectations (including a review of the agency's Guidelines or Code of Conduct for youth and staff, program criteria, attendance requirements, and accessing an "assent of ward" if the youth will be "aging out" prior to the end of the program):

DRAFT

- development or review of a career interest inventory;
- setting career and workforce short and long term goals;
- documentation for employment (I-9, work permits, W-4 forms, etc.);
- workplace habits and dress code; and
- initial work on the BOG Career Portfolio:
 - Writing Sample (Topic 3 Workshop 3);
 - Email Inquiry (Topic 4 Workshop 1);
 - Job Application (Topic 4 Workshop 2);

Part II: On-going Career Readiness Training

The on-going career readiness sessions should provide youth with an opportunity to come together as a group and discuss employment progress and challenges. The purpose of these sessions is to provide youth with an opportunity to increase their skills training, discuss their work, training, and/or leadership experience, and complete the additional items of their BOG Student Career Portfolio:

BOG Student Career Portfolio completed during these sessions:

- a resume (Topic # Workshop #);
- two cover letters (Topic # Workshop #);
- one sample thank you note (Topic # Workshop #);

The remaining items that youth should include in their portfolio are the following:

- copies of certifications and/or training certificates;
- two reference letters (preferably from employers and program staff);
- a listing of vocational competencies earned (if applicable);

Portfolio Tips

As you move through the curriculum with the participants it is recommended to provide youth with folders in order to keep all the materials they work on during career readiness training. It is ideal to hand out the folders during the first meeting and have participants write their name on it or decorate it to make it unique. It is suggested that you collect the folders and hold on to them for the duration of the program. Hand out the folders at every meeting so participants can look at their previous work completed in meetings and add to the folder. All of the documents in the folder will aid in the development of the career portfolio.

Another suggestion is to keep a flash drive with a folder for each participant in order to save all the electronic versions of their career portfolio pieces. It is recommended that the program keeps this information in a locked space on one flash drive until the end of the program because

DRAFT

youth may come in and out of programs. As individual youth complete their career portfolios you should give each individual their portfolio saved on their unique flash drive.

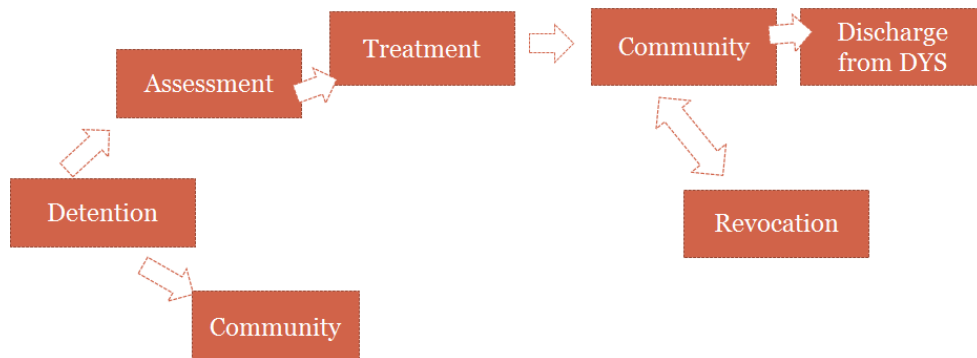
It is also recommended to provide the participants with presentation folders so program staff can teach the participants how to print their documents on quality paper and construct their portfolio for presentation. Each participant will have a professional looking hard copy to bring on interviews and the flash drive with the materials to print for future need.

Getting to know Your Participants

Understanding the phases of the Department of Youth Services (DYS) system and the *Empower Your Future* initiative will help BOG facilitators be more aware of the career readiness experiences that youth have prior to their arrival at your BOG program. The *DYS Continuum of Care* consists of multiple phases including detention residential programs, assessment residential programs, treatment residential programs (hardware secure and staff secure), community, and revocation residential programs. The *Empower Your Future* curriculum is comprised of a series of guides created for use in each phase of the continuum of care to guide youth's education/career development. The curriculum is delivered 3 days a week in while the student is in residential programming. The curriculum is project and activity-based and is intended to help participants not only acquire the knowledge and skills necessary for career development and employability, but also to help support a positive outlook and attitude for their future. The broader *Empower Your Future* initiative is comprised of the curriculum as well as activities to develop the voice of *DYS* youth in their treatment, transition, and discharge plans. Planning for a youth's discharge begins upon their entry into the system and the *Empower Your Future* initiative helps youth to be active participants in this process.

*EYF Across the *DYS* Continuum of Care*

The following graphic displays the progression of phases across the continuum of care:



- **EYF in Detention:** When youth enter the system they are placed in a detention facility. In detention the EYF curriculum is focused to help students learn how to advocate for themselves by explaining their absence from work or school because many youth return back to the community.

DRAFT

- EYF in Assessment: If a youth is committed to DYS they are moved to an Assessment facility. EYF Assessment consists of 10 lessons with two goals including to start the career exploration journey and to determine an appropriate educational pathway to obtain a high school credential (HiSET or HS diploma). Students complete a Career Decision Making system (CDM) assessment to help guide their initial career exploration. While in Assessment an appropriate Treatment facility is determined for the youth.
- EYF in Treatment: This curriculum works to deepen the career exploration started in Assessment by guiding students to research specifics about preparation required for their career of interest, create realistic goals to transition back to the community and have successful futures. MassCIS (masscis.intocareers.org) is the primary career resource used in the treatment curriculum.

Each unit of EYF in Treatment ends with a presentation. In treatment the youth are working towards a final project. Youth present their EYF projects during their monthly treatment team meetings in order to have voice in shaping their Community Services Treatment Plan.

- EYF in the Community: This curriculum guide provides youth with the opportunity to turn their plans established at previous phases of the continuum of care into action. This guide helps youth become more job ready and continues career development by gaining actual work experience and/or participating vocational training, and through the development of the BOG Student Career Portfolio.
- EYF in Revocation: This curriculum resource is currently being piloted in DYS Revocation programs across the state. Through this curriculum students will use EYF resources to work on personalized revocation goals in order to make a successful transition back to the community and continue to take steps towards their long term education and/or career goals.

EYF helps youth make gains within the classroom but in order to fully link EYF to discharge planning it needs to be connected across all services provided by DYS (BOG is funded through Commonwealth Corporation's contractual relationship with DYS and therefore an additional DYS service). Our goal is to integrate EYF across programs with adults collaborating together to help youth establish and make progress towards their goals. One example of how we do this is by creating career and educational pathways that allow the youth to continue working on their goals and creating new ones in the community through BOG.

Collecting Past Career Readiness Work

To better connect to the career readiness work previously completed by the student it is important to collect and review past EYF final projects that youth have completed. Collecting the final projects can occur as a part of the youth referral process, CommCorp provides a referral form in the appendix of the Grantee Handbook that includes questions to ask DYS in order to collect this information. Some examples of past work may include a youth's EYF Assessment

DRAFT

final Project (which includes results from the Career Decision Making tool) and the EYF Treatment final project or other work completed from the treatment program.

You will need to work with DYS in order to obtain referrals. In many circumstances you will work the District Manager. The District Manager in your area will know how to obtain the previous career readiness work.

Collecting previous work completed by the youth will help you build off their previous experience and expand their career readiness skill development. In addition, this information will allow you to use the information to build relationships with the youth and refer to their identified interests to continue their learning. If you are providing subsidized employment, this information can also assist you in setting up appropriate work experience opportunities that match their interests.

Setting up the Environment

A warm and welcoming environment can create a sense of safety for participants as well as allow trust to develop. It's always helpful to greet the participants with a smile and in a cheerful manner. If possible you will want to have snacks available for participants and set the décor in the room to be inviting to youth as much as your space allows.

Part of setting up the environment is to open and close each meeting with consistency and allow youth voice in the process. Listed below are materials and some facilitation steps to follow to open and close each meeting:

Materials Needed:

- Flip Chart Paper or White Board
- Markers
- Agenda
- Youth Sign In Sheet
- Folders for Youth Participants
- Youth Time Sheets
- Youth Pay Check and or Gift Card Log

Open

1. Set the room in a circle so that everyone can see each other. The circle will allow people to stay alert and engaged and open to share.
2. Always have the agenda printed in a visible place (white board or flip chart paper).
3. Always have the group agreements* in a visible place (white board or flip chart paper).
4. Welcome everyone in the room and have them grab snacks and direct them to the sign in sheet.
5. Ask for a volunteer to read the meeting agreements* and ask if anyone would like to add anything new.
6. Have everyone do a quick check-in on how they are feeling that day. Doing a quick check-in can give you a good sense of where people are at that day and who may or may not need extra support. You can have them do this by using words, thumb up/sideways/down, or relating it to a color, etc.

Once participants begin work or training experience add:

7. Begin every meeting with an update from their work experience, training/vocational, and/or leadership training. Have the participants describe where they are working or training, the duties they perform, what they learned since the last meeting, and any challenges they faced. Allow time for participant feedback and facilitator feedback.

Close

1. Have participants share what worked well for them and what did not. This process will allow you to incorporate changes for the next meeting.
2. Have participants hand in their individual folders with their work in it for you to keep and hand out at every meeting.
3. Have participants fill out meeting time sheets.
4. If participant paychecks or gift card are distributed during Career Readiness have youth sign the paycheck or gift card log book.
5. Have participants sign out on the meeting sign out sheet.

**group agreements will be explained in further detail in Workshop*

Topic 1: Orientation

Length of Topic: 1 hour, 1 workshop

Workshop 1: Welcome

Outcomes

- Create meeting agreements
- Identify expectations
- Make commitments

Learning Objectives

- Understand the program expectations and policies.
- Get to know the other program participants.
- Know what documentation is needed for employment

Materials:

Facilitator Resource 1-1: Sample Code of Conduct/Program Agreements (Sample included but hand out the form submitted with your grant proposal)

Facilitator Resource 1-1: More Engaging Reading Strategy- Jigsaw Reading Guidelines

Facilitator Resource 1-1: Sample Group Agreements

I-9 Form (<http://www.uscis.gov/files/form/i-9.pdf>)

Work permit (<http://www.mass.gov/lwd/docs/dos/youth-employment/youth-application.pdf>)

Flip Chart Paper

Two-Pocket folders for participants

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone introduce themselves by name along with one of the opening questions listed below:
 - What is your greatest strength?
 - What is one thing you hope to learn today (or in this program)?
 - What is the ideal job (or career) for you?
 - What are three words you would use to describe yourself?

2. Program Agreement/code of conduct – 15 minutes

- Describe the program to everyone including:
 - the length of the program;
 - how often meetings take place;
 - what they have to accomplish before being placed at a work site;
 - when they can expect to be placed at a worksite;
 - what the meetings will look like before, during, and after completing a work experience; what the participants will learn;
 - what products they will come out of the program with (i.e., portfolio, certifications, etc.); and how much they will be paid.
- Ask participants if they have any questions and allow time for questions/answers. After hearing about the program ask the youth if they are all still interested in participating.
- Take out the code of conduct/program agreement that outlines expectations, policies, and consequences for participation.
 - Refer to Facilitator Resource 1-1 Sample Code of Conduct/Program Agreement

- Actual Code of Conduct/Program Agreement should have been created with grant proposal
- Explain to participants that they will divide up the program agreement/code of conduct and read them using a reading technique known as Jigsaw Reading in which they will become experts on certain sections of the reading and have to report out to others. Have participants partner up or form small groups to read assigned section of the program agreement/code of conduct using the Jigsaw Reading technique.
 - Refer to Facilitator Resource 1-1: More Engaging Reading Strategy- Jigsaw Reading Guidelines
- Take turns sharing out each section program agreement/code of conduct using the so that everyone can hear the expectations. Give time for questions/answers. Have participants sign and turn in. Offer the participants a copy for their records.
- Hand out participants folders and have them put their names on them and decorate.
- Collect signed agreement/code of conduct

3. Group Agreements – 10 minutes

- Let the participants know that just like program agreements you would like to create group agreements. Group agreements guide how everyone interacts with one another during the meetings that everyone can agree to and also hold each other accountable to.
 - Ask the participants for suggestions and write them down on flip chart paper. If the participants have missed something that is important, ask if you can add to the list and if they agree.
 - Refer to Facilitator Resource 1-1: Sample Group Agreements for additional suggestions
- Once the list is finalized, let everyone know that you will review before every meeting and that the list can be updated as you meet.

4. Workplace documentation – 15 minutes

- Ask participants if they know what documentation they need for work. Confirm and/or add anything the participants missed. Review why documentation is needed and the forms that employers have employees fill out.
- Pass out the I-9. Ask the participants if they know what this form is for. Confirm and/or add to their knowledge using the resource link above in Materials section that describes the I-9.
 - I-9 can be printed using the link above in materials section
- Have everyone fill out the I-9 and circle around to help individual participants if needed.
- Ask participants if they know what a work permit is and if they need one. Review what they are, who needs them, and laws for youth workers (you will find this included with the link provided above in the Materials section).
- Have the participants fill out the workers permit form, but inform them that you will collect it and hold on to it until the time comes for them to begin work. In the meantime, inform the participants that they should contact their local school department to find out where the work permit application should be submitted for approval.
 - Work permit can be printed using the link above in Materials section
- Collect the signed forms

5. Closing – 10 minutes

- Process check
- Collect folders
- Have participants fill out time sheets and sign out

Facilitator Resource 1-1 Sample Code of Conduct/Program Agreement

Commonwealth Corporation Program Agreement Requirement for Youth Programming

Through grant funding, Commonwealth Corporation provides youth in DYS custody innovative and high quality programming which supports Positive Youth Development by building pro-social behaviors, supporting and enhancing education, developing employability skills, and providing innovative and high quality career development.

- In order to be considered for DYS youth programming, prospective grantees must explicitly define, acknowledge, and enforce program agreements that outline expectations for youth, volunteers, and employees participating in, or working for the program. Other policies that should be in place at the agency and support this agreement include transportation, ethics standards, internet/media use and cell phone use. Before an employee or volunteer can be considered for employment in any programs funded by Commonwealth Corporation they must have completed a comprehensive application including contact information, experience, and references, completed and passed an approved background check including but not limited to a Criminal Offender Registry Inquiry (CORI), successfully participated in an employee and/or volunteer training.

Beyond the specified application requirements, prospective grantees must also submit a written account of Program Agreements inclusive of youth, volunteers and employee expectations to Commonwealth Corporation for consideration.

Program Agreements should provide an overview of the principles, values, standards, or rules of behavior for youth, volunteers, and employees. If your agency does not have an explicit, written set of Program Agreements, please develop one using the suggested language below. The following language serves a minimum standard for the development of your organizations Program Agreements. Program Agreements will be signed and counter-signed by a supervisor in order to be considered a valid and enforceable document.

Suggested language and Elements of Program Agreements-

(Name of agency) is a youth-serving, community based organization dedicated to providing a range of services to young people. In order to ensure that the youth program is a positive and enjoyable experience for all participants, it is necessary to establish and apply agreed upon standards of behavior. In listing the following expectations, we cannot anticipate every eventuality, and therefore any behavior which is inconsistent with maintaining a positive and safe atmosphere, will be deemed as a breach of the Program Agreements.

[In the area below each Program Agreement we suggest that your organization provide a detailed list that further describes the agreement. The list should be written in a way that describes what people should do to support the agreement rather than a list of rules or things that people should not do. For example: will use language free of profanity]

1. *Program staff, volunteers and youth will be considerate of others well-being, and be respectful to self, others, and property*
2. *Program staff, volunteers and youth will maintain an environment that promotes safety*

3. *Staff, volunteers and youth will dress appropriately*

4. *Staff, volunteers, and youth will use computers, internet, and technology appropriately and for program purposes only*

5. *Staff, volunteers and youth will maintain confidentiality of all information shared as a result of participation in [insert program name here]*

Employees, volunteers, and youth will maintain appropriate professional and personal boundaries at all times. Personal contact should not occur outside of the program hours of operation. Any violations or suspected violation of the Program Agreements are to be reported to program supervisors.

I have read and I understand the Program Agreements. I agree to abide by the agreements described above and understand that I may be removed as a participant, volunteer or staff member if I violate any of these agreements.

Signature

Date

Witness (signature of supervising manager)

Date

FACILITATORS RESOURCE 1-1: MORE ENGAGING READING STRATEGY**JIGSAW READING GUIDELINES**

When facilitating we often share resources with youth and ask them take turns reading the materials. This reading strategy known as round robin reading has been proving to be an ineffective way to engage participants in reading comprehension. The following guidelines provide the facilitator with steps to the Jigsaw Reading Activity that is a more effective way to engage student in the reading to better understand the content and take more control of their own learning.

Jigsaw Reading Activity

1. Divide participants into small, heterogeneous groups.
2. Each group should select one person to be the leader and group member roles.
3. Divide the articles between the groups and assign each group member one segment to read.
4. Distribute recording sheets to group members so they can take notes.
5. Give the group members time to read their segments.
6. Form "expert groups" and have the "expert groups" discuss the main points of their segment.
7. Have participants move back into their jigsaw groups and present their segments.
8. Other group members should ask clarifying questions for deeper understanding.
9. Reconvene as a whole group to discuss findings and clarify any questions.

FACILITATORS RESOURCE 1-1: Sample Group Agreements

Meeting agreements are mutually agreed upon between program participants and staff to guide the interactions of the group. Sometimes when participants are asked what they would like they may need some examples to get them started in their thinking process. Following are some standard meeting agreements:

- One person speaks at a time
- Turn off cell phones
- Confidentiality – what is shared in this group stays here and what happens outside of this group stays outside
- Respect – Listen carefully without judgment

Setting meeting agreements allow everyone to hold people accountable to interact to the terms agreed upon. Facilitators can refer back to the agreements as well as the participants and new ones can be added at any time.

TOPIC 2: Career Interest and Goal Setting**Length of Topic:** 1 hour, 1 workshop**Workshop 1: Career Interest and Goal Setting**

Outcomes	Learning Objectives
<ul style="list-style-type: none"> • Identify career interests • Identify short-term goals 	<ul style="list-style-type: none"> • Understand personality type and careers that match or understand their interests and occupations that match • Understand the difference between short-term and long-term goals • Understand the importance of planning, preparation and practice in reaching goals

Materials:

Group Agreements

Facilitator Resource 2-1: Goals Definition Sheet

Participant Handout 2-1: Interest Inventory

Holland career interest (<http://www.truity.com/test/holland-code-career-test>)Four type personality survey (<http://www.truity.com/test/type-finder-personality-test>)

Participant Handout 2-1: Short Term Goal Worksheet

Activities and Facilitation Steps**1. Welcome and Introductions – 10 minutes**

- Have everyone come in and have a snack
- Review meeting agreements and agenda
- Quick check-in (You may want to do another round of introductions so everyone has the opportunity to learn names)

2. Career Interest Inventory – 20 minutes

- Ask participants if they have done a career interest inventory before. There is a good chance that many may have completed one in their previous Empower Your Future classes, such as a Career Decision Making System-Revised (CDM-R) and/ or O*NET profiler.
 - Ask for willing participants to share the results of their completed career interest inventory.
- Let the group know that they will be completing an interest inventory so that they can determine:
 - If the inventory matches up with what they think they are interested in;
 - (for those who do not know what they are interested in) the inventory can give them a few ideas about possible interests; and
 - (for others who have completed an inventory before) the inventory can help them determine if their interests have changed over time.
- Choose between the interest inventory (Participant Handout 2-1), Holland career interest (computer based), or the four type personality survey (computer based).
 - Depending on the size or learning style of your group, you may want to split the group and have one group do the paper career interest inventory and the rest of the group a computer based inventory.
- Walk around and give guidance to those who need it.
- When the participants have finished, have them share their results.
 - To add to the discussion ask if they believe the results are a good match for them
 - Ask them to describe what career they have identified to explore.

3. Short-Term Goal Sheet – 20 minutes

- Now that they have identified a career to explore, explain to them that it is important to come up with short term goals to guide them in exploring their career. There is a good chance that many participants may have created short and/or long term goals in their previous Empower Your Future classes, through unit projects such as the Life is a RollerCoaster project (EYF Treatment Unit 9) and the Possible Selves tree (EYF Treatment Unit 3) and their final projects (in both EYF Assessment and Treatment). You can discuss their previous goals in order to introduce the creation of new goals.
- Explain the difference between long term and short term goals. Have the definition of SMART goals written large on newsprint where you can hang it up and explain them to the group.
- Encourage any participants who feel comfortable to share a time they have set and achieved a short-term goal (completed an assignment on time, practiced a sport every day to improve, etc.), and how it fits as a SMART goal.
 - See examples on Facilitator Resource 2-1: Goals Definition Sheet for Facilitators
- Hand out short term goal sheet and explain how to fill out the form. Walk around to help individual participants.
- When participants have finished ask the group if anyone is willing to share what career they are interested in or what goal they set.

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

FACILITATORS RESOURCE 2-1: Goals Definition Sheet

Short Term Goal – a short term goal is something a person would like to achieve in the near future. Short term goals can be used to reach a long term goal.

Long Term Goal - a long term goal is something a person would like to accomplish in the future that can take up to a year or even a few years to reach. They take time and planning

SMART goal – Using the SMART method can help clarify short term goals because they are specific, measurable, action oriented, realistic, and time-bound.

S – Specific (and simple)

M – Measurable (how will we know when you've achieved it)

A – Action Oriented (what action will you do in achieving this goal)

R – Realistic (by your own efforts; goals that you do not need someone else's actions in order to achieve)

T – Time bound (when will you complete it by)

Examples:

Goal: Research how to become a chef

Apply SMART method: Research how to become a chef (specific) by searching online (action) for 1 hour (measurable) by October 31st (time bound). Ask yourself, is this realistic?

Goal: To get an after school job at a restaurant

Apply SMART method: To find an after school job at a restaurant (specific) by filling out applications (action) at 5 local restaurants (measurable) by November 15th (time-bound).

Facilitator notes:

Review goal definitions with participants.

Write out SMART goals with definitions on flip chart paper and hang them up while doing exercise so that participants can look to it for guidance while setting their goals.

Participant Handout 2-1: Interest Inventory

INTEREST INVENTORY

Write the number on each line that rates how much you would enjoy doing each activity.
You can choose any number between 0 and 10.

0= No

3= I don't think so

5= Not sure

7= I might like it

10= Yes!

1. Would you enjoy?
 - a. preparing food in a restaurant
 - b. driving a forklift
 - c. working in a hospital
 - d. performing in front of others
 - e. installing steel beams in buildings
 - f. typing letters
 - g. working with children

2. Would you enjoy?
 - a. working in a grocery store
 - b. being an inspector
 - c. working in a nursing home
 - d. arranging plants
 - e. doing remodeling
 - f. filing letters and office forms
 - g. helping the elderly

3. Would you enjoy?
 - a. dusting, cleaning, polishing
 - b. doing welding
 - c. working in a lab
 - d. singing, reading, playing music
 - e. being a plumber or electrician
 - f. working with books and records
 - g. teaching others

4. Would you enjoy?
 - a. cutting and styling other people's hair
 - b. being a general laborer
 - c. taking x-rays
 - d. working with flowers
 - e. doing carpentry or bricklaying
 - f. opening and sorting mail
 - g. helping others with their problems

5. Would you enjoy?
 - a. being an automobile mechanic
 - b. supervising other working persons
 - c. working with sick people
 - d. working with crafts
 - e. building homes
 - f. answering phones
 - g. helping people who are in trouble

6. Would you enjoy?
 - a. installing carpet
 - b. operating factory machines
 - c. working with a dentist
 - d. doing interior decorating
 - e. driving a bulldozer
 - f. working with money
 - g. doing things for other people

Now put the numbers you have written in these blanks and then add them together.

- TOTAL**
- 1a__ + 2a__ + 3a__ + 4a__ + 5a__ + 6a__ = A__ Service occupations
- 1b__ + 2b__ + 3b__ + 4b__ + 5b__ + 6b__ = B__ Factory occupations
- 1c__ + 2c__ + 3c__ + 4c__ + 5c__ + 6c__ = C__ Health occupations
- 1d__ + 2d__ + 3d__ + 4d__ + 5d__ + 6d__ = D__ Creative occupations
- 1e__ + 2e__ + 3e__ + 4e__ + 5e__ + 6e__ = E__ Building and trades
- 1f__ + 2f__ + 3f__ + 4f__ + 5f__ + 6f__ = F__ Clerical occupations
- 1g__ + 2g__ + 3g__ + 4g__ + 5g__ + 6g__ = G__ Caring and helping occupations

The number you put in each **TOTAL** blank is your score for that type of occupation. The higher your score the better you will like that type of work. Look at the next page for some of the jobs you might find in each type of work.

OCCUPATIONS**A. Service Occupations**

Aircraft flight attendant
Air traffic controller
Barber
Bartender
Beautician
Cook/chef
Correction officer
Cosmetologist
Custodian
Food counter worker
Food service management
Forester
Garbage collector
Guard
Maid
Meatcutter
Mechanic
Police officer
Postal mail carrier
Waiter/waitress
Warehouse worker

B. Factory Occupations

Assembler
Equipment operator
Inspector
Laborer
Machine tool operator
Machinist
Photograph process worker
Printing press operator
Supervisor
Tool/die maker
Welder

C. Health Occupations

Dental assistant
Dental hygienist
Dentist
Dietitian
Health administrator
Home health care worker
Medical lab worker
Nurse
Pharmacist
Physical therapist
Physician
Respiratory therapist
Technician
Veterinarian

D. Creative Occupations

Artist
Florist
Graphic arts
Interior decorator
Journalist/reporter
Musician
Photographer
Radio/TV announcer
Recreation
Writer

E. Building and Trades

Bricklayer
Carpenter
Construction laborer
Electrician
Engineer
Heavy equipment operator
Painter
Plumber
Roofer

F. Clerical Occupations

Accountant
Cashier
Clerk
Collection worker
Computer operator
Computer programmer
Insurance representative
Keyboard operator
Librarian
Library assistant
Marketing
Receptionist
Secretary
Stenographer
Telephone operator
Typist

G. Caring and Helping Occupations

Child care worker
Coach
Counselor/therapist
Psychologist
Social worker
Teacher
Bank manager
Bank teller
Bookkeeper

Participant Handout 2-1: Short Term Goal Sheet**Name:** _____**Date:** _____

Goals are things that you want to achieve for yourself. Setting goals helps you look at how you can start taking steps toward reaching them. You may have a long term goal, such as working in a particular career field. Think about the short term goals that you may need to work on in order to reach your long term goal. Short term goals can take a few weeks or months to achieve compared to long term goals that may take up to a year or more.

Directions: *Answer the questions below by responding in writing to each one*

What career field(s) interests you at this time?

What can you be doing now to move toward the career fields/areas noted above?

What career or school related goals do you have for yourself right now?

*Pick **one** goal you can reasonably accomplish in two weeks*

Goal:

I'm going to (what)

By (when)

State why this is a worthwhile goal:

Topic 3: Workplace Etiquette
Length of Topic: 3 hours, 3 workshops

Workshop 1: Workplace habits and dress Code

Outcomes

- Identify workplace habits that lead to success
- Identify dress codes for the workplace

Learning Objectives

- Understand how to make a good impression at work
- Understand that how you dress can impact how you are perceived at work

Materials:

Group Agreements

Participant Handout 3-1: Twenty Tips to Help you Make a Great Impression

Participant Handout 3-1: What to Wear, What not to Wear

Participant Handout 3-1: Dressing for Work Tip Sheet

Flip Chart Paper, Markers

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda
- Quick check in

2. Workplace Habits – 20 minutes

- Introduce the workshop of workplace habits. Let participants know that there are different workplace habits that can lead to success in the workplace.
- Pair up participants and give each pair a piece of flip chart paper and a marker.
- Have each pair come up with 5 qualities, characteristics, and/or strategies they believe would help them be successful at work.
 - Have them write the 5 qualities, characteristics, and/or strategies they come up with on the flip chart paper.
 - Tell them they will have 10 minutes to complete this.
- Have each pair (one pair at a time) hang their flip chart paper on the wall and present the 5 qualities, characteristics, and/or strategies they are willing to use to achieve success at work.
- After each group has presented, hand out the Twenty Tips to Help you Make a Great Impression (Participant Handout 3-1 Twenty Tips).
- Have a discussion about each tip (let them know that you will be talking about tip #2 in the next activity) and the similarities between their lists (if any), which tip they think will be easy for them, will take some work but will be doable for them, and which ones will be challenging for them to follow.

3. Dressing for Work – 20 minutes

- Move into a discussion about how clothing can have an impact on an interview, hiring decisions, and perceptions at the workplace.
- Hand out What to Wear or not to Wear (Participant Handout 3-1 What to Wear or not to Wear).

- Have participants write down if they think they should or should not wear a particular outfit and why. Tell them it is important to point out why they would or would not wear what is portrayed in the images.
- Give them up to 10 minutes to complete.
- Have a discussion about what they wrote down and the reasons and add to their knowledge
 - Move into a short conversation on how you dress for the interview may be different from how you dress on the job. But, that how you dress on the job is different than how you might dress with your friends.
- Hand out Dressing for Work Tip Sheet using the Jigsaw Reading Strategy.
 - a. Refer to Facilitator Resource 1-1: More Engaging Reading Strategy- Jigsaw Reading Guidelines
- Have a quick conversation if they missed anything or why certain things are important.

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

PARTICIPANT HANDOUT 3-1 TWENTY TIPS TO HELP YOU MAKE A GREAT IMPRESSION

1. Have a positive attitude
2. Dress professionally/Blend in with your co-workers
3. Show your team spirit (Share your recognition with your team, at least initially)
4. Learn your co-workers' names
5. Ask questions/Ask for help
6. Take notes (You will not remember everything, and it does not leave a great impression to ask questions about something you have already been taught/told)
7. Be a self-starter; take the initiative to ask for more work
8. Learn everything about your new employer, even things that don't have to do with your position
9. Work full days "Come in early, stay a little later"
10. Avoid office politics and gossip
11. Keep personal business on company time to a minimum (emergencies only)
12. Take advantage of after-hours activities (Be on your best behavior — you are still with co-workers and/or your supervisor)
13. Listen more, Talk less (This is your time to listen and learn. If you do well, you will have a chance to make suggestions)
14. Track your accomplishments
15. Show appreciation
16. Find a mentor (This might not happen in your first few days, but start thinking about it early on and observing to see who might make a great mentor)
17. Get and stay organized/Set goals (Get an organizer or planner to keep track of your work, your schedule, meetings, deadlines, etc.)
18. Keep your boss informed — of everything (Meet regularly and make sure she/he knows you are a self-starter and hard-worker. Do not complain)
19. Meet and network with key people
20. Don't worry about being perfect (Remember to relax, keep your mind open, get to know your team members and do your work — and you should go far in making a lasting impression and reputation)

Adapted from *Your First Days Working at a New Job: 20 Tips to Help You Make a Great Impression* by Randall S. Hansen, Ph.D., and Katharine Hansen,

Participant Handout 3-1 What to Wear and What not to Wear?

Directions: in the box below the picture, state the reasons why you should wear or not wear particular clothing to an interview



Participant Handout 3-1 What to Wear and What not to Wear?

Directions: in the box below the picture, state the reasons why you should wear or not wear clothing to an interview



Participant Handout 3-1 TIPS FOR DRESSING FOR WORK

Determining what to wear to work can be difficult for many people, including adults. What you wear to work represents who you are as an individual. Unfortunately, your coworkers and boss will form an impression of you and judge you based on what you wear. You should always ask what the dress code is when you are hired. Some employers will tell you casual is okay. But, that doesn't mean the same casual clothes you would wear when you are hanging out with your friends. Below are some tips to follow:

- You want to blend in with the rest of your co-workers. When you go to the interview try to look around to see how the employees are dressed.
- Dress modestly (no plunging necklines, no T-Shirts with graphics, no ripped jeans, no flip-flops, cover any tattoos, remove piercings, stay with neutral colors)
- If you are allowed to wear shorts make sure they come no more than 2" above the knee. Girls should not wear short-shorts or mini-skirts. Follow the same rule for skirts as you would for shorts.
- Avoid wearing tight fitted clothing.
- Do not wear clothing that is see-through.
- Make sure your clothes are wrinkle free and clean.
- Keep accessories to a minimum and cover up all tattoos and piercings. You should not wear big-hoop earrings or flashy bracelets, and you want to avoid big chain necklaces. Remember tip # 2, dress modestly.
- Avoid heavy perfume or cologne.
- Do not wear sweat pants or yoga pants (avoid any kind of work-out clothes)

Casual Dress

Typically casual dress can include clean, neat jeans (if your supervisor approves wearing jeans), khakis, T-Shirts (no graphics), collared shirt, or button down shirts. Sneakers can be okay as long as they are clean. Do not wear flip-flops. Do not wear tank tops or camisoles to work. If allowed to wear sleeveless shirts make sure they are a loose fit and not the type you can wear as an under garment. Again, you will need to look around at the employees to get a sense of what fits in with your work environment.

Business Casual Dress

Typically this includes dress pants (or skirts) and a nice top such as a collared shirt or button down shirt. In some cases khaki's fit into this category as well. Usually jeans are not worn in a business casual environment. Dress shoes (no sneakers) and girls can wear heels as long as they are no higher than 1.5". Again, it is important that you look around to see what other employees are wearing in the environment so you can blend in.

Topic 3: Workplace Etiquette

Workshop 2: Workplace Communication

Outcomes

- Identify their own communication style
- Show effective communication through role plays

Learning Objectives

- Understand there are different communication styles
- Understand the importance of communication skills at work

Materials:

Group Agreements

Participant Handout 3-2 Communication Style Assessment or <http://www.newlineideas.com/communication-style-quiz.html>

Participant Handout 3-2: Communication Style Definitions

Participant Handout 3-2: Communication Role Plays

Facilitators Resource 3-2: Communication Style Discussion Questions

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda
- Quick check in

2. Communication Style Assessment – 20 minutes

- Introduce the topic of communication in the workplace. Let participants know that they all have a particular communication style and learning more about that can help adjust to the expectation of communicating in the workplace.
- Hand out Participant Handout 3-2 Communication Style Assessment or have group complete the online assessment (link provided above).
- When participants are done have a discussion about their findings.
- Break up the group based on their communication style, have read their communication style on the Participant Handout 3-2: Communication Style Definitions, and brainstorm what qualities are an asset and what qualities they might have to work on to help them communicate more effectively in the workplace.
- Have the groups share out definitions and brainstorm

3. Communication Role Plays – 20 minutes

- Break into groups and hand out a role play to each group (Participant Handout 3-2 Communication Role Plays) and inform them that they will act out the scene and the audience will identify the communication styles portrayed; how the situation was handled; and how it should be handled differently.
- Have participants act out scene, allow feedback after each one, and make sure to add to the conversation.
- Discuss communication styles using Facilitators Resource 3-2: Communication Style Discussion Questions to help guide the conversation
- Congratulate everyone on a job well done.

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders

- Have participants fill out time sheets and sign out

PARTICIPANT HANDOUT 3-2: COMMUNICATION STYLE ASSESSMENT

It is important to understand how your communication style is interpreted by others to avoid miscommunication and misunderstandings.

Directions: Place a check mark next each statement that best describes you. Add up the total check marks in each category. The one with the highest number of checks is your communication style.

Aggressive Communication

- You choose and make decisions for others.
- You are brutally honest.
- You are direct and forceful.
- You are self-enhancing and derogatory.
- You'll participate in a win-lose situation only if you'll win.
- You demand your own way.
- You feel righteous, superior, controlling – later possibly feeling guilt.
- Others feel humiliated, defensive, resentful and hurt around you.
- Others view you in the exchange as angry, vengeful, distrustful and fearful.
- The outcome is usually that your goal is achieved at the expense of others. Your rights are upheld but others are violated.
- Your underlying belief system is that you have to put others down to protect yourself.

Total: _____

Passive Communication

- You allow others to choose and make decisions for you.
- You are emotionally dishonest.
- You are indirect and self-denying.
- You are inhibited.
- If you get your own way, it is by chance.
- You feel anxious, ignored, helpless, manipulated, angry at yourself and/or others.
- Others feel guilty or superior and frustrated with you.
- Others view you in the exchange as a pushover and that you don't know what you want or how you stand on an issue.
- The outcome is that others achieve their goals at your expense. Your rights are violated.
- Your underlying belief is that you should never make someone uncomfortable or displeased except yourself.

Total: _____

Passive-Aggressive Communication

- You manipulate others to choose your way.
- You appear honest but underlying comments confuse.
- You tend towards indirectness with the air of being direct.
- You are self-enhancing but not straight forward about it.
- In win-lose situations you will make the opponent look bad or manipulate it so you win.
- If you don't get your way you'll make snide comments or pout and be the victim.
- You feel confused, unclear on how to feel, you're angry but not sure why. Later you possibly feel guilty.
- Others feel confused, frustrated, not sure who you are or what you stand for or what to expect next.
- Others view you in the exchange as someone they need to protect themselves from and fear being manipulated and controlled.
- The outcome is that the goal is avoided or ignored as it cause such confusion or the outcome is the same as with an aggressive or passive style.
- Your underlying belief is that you need to fight to be heard and respected. If that means you need to manipulate, be passive or aggressive, so be it.

Total:_____

Assertive Communication

- You choose and make decisions for you.
- You are sensitive and caring with your honesty.
- You are direct.
- You are self-respecting, self-expressive and straight forward.
- You convert win-lose situations to win-win ones.
- You are willing to compromise and negotiate.
- You feel confident, self-respecting, goal-oriented, valued. Later you may feel a sense of accomplishment.
- Others feel valued and respected.
- Others view you with respect, trust and understand where you stand.
- The outcome is determined by above-board negotiation. Your rights and others are respected.
- Your underlying belief is that you have a responsibility to protect your own rights. You respect others but not necessarily their behavior.

Total:_____

The goal is to communicate with assertion and avoid an aggressive, passive-aggressive or passive style of communication in the workplace.

PARTICIPANT HANDOUT 3-2: COMMUNICATION STYLE DEFINITIONS**Assertive**

- Thoughts:** Assertive behavior is accompanied by thoughts of self-confidence and a belief that all individuals have rights. Individuals who behave assertively believe that their desires should not be denied or pursued at the expense of others.
- Emotions:** Individuals behaving assertively are even-tempered. Any anger or frustration they feel is recognized and directed with control at the behavior or situation that produced it, not at other people.
- Nonverbal-Behavior:** Assertive nonverbal behavior consists of an upright, comfortable posture; direct eye contact; and appropriate tone of voice.
- Verbal-Behavior:** Assertive verbal behavior is clear, direct, and concise. Individuals speak in the first person and express themselves in an assertive manner. Their speech directly expresses their views while leaving an opening for alternative points of view.

Passive

- Thoughts:** Individuals who behave passively believe that they should not speak their minds, either because they do not have confidence in themselves or they do not want to disturb the relationship. They do not wish to disagree, and they believe that they are inadequate. Passive individuals have concluded that others have rights but they do not.
- Emotions:** Passive behavior entails hiding one's feelings from others. Feelings of victimization and depression are common. Resentment and anger held inside may eventually build to a breaking point, at which time the passive person may become aggressive.
- Nonverbal-Behavior:** The nonverbal passive style consists of slumped posture, downcast eyes, nervous gestures, and similar behaviors.
- Verbal-Behavior:** The passive style of behavior is expressed with many qualifiers such as, "I am probably wrong, but ... " or "If you wouldn't mind ... " A weak voice or stilted speech may be used. Passive verbal behavior puts down the speaker by belittling his or her opinion.

Passive Aggressive

- Thoughts:** Passive aggressive behavior is accompanied by hostile thoughts that may turn into expressed anger. They may agree but then not follow through on something.
- Emotions:** Passive aggressive behavior can be accompanied by hostility, anger, and tension. They may smile on the outside but it does not match how they are feeling on the inside.

DRAFT

- Nonverbal-Behavior:** Rigid posture and glaring eye contact are characteristic of passive aggressive behavior. The nonverbal behavior is controlled and icy as opposed to the more physical, openly aggressive behavior such as, crossed arms, angry looks, sighs, and tight facial expressions.
- Verbal-Behavior:** Passive aggressive behavior includes insults and threats, but they are aimed indirectly at others. Full and direct expression of anger is suppressed, but indirect anger is evident. Gossip and even sabotage are likely.

Aggressive

- Thoughts:** People who behave aggressively believe that they have rights, but others do not. They think that they should always be in control and that they are never wrong. They worry about themselves, but are not afraid of hurting others.
- Emotions:** The feelings accompanying openly aggressive behavior are those of anger, hostility, and resentment. Individuals who behave aggressively feel that the world is against them. They are under stress and feel frustrated.
- Nonverbal-Behavior:** Aggressive behavior is usually accompanied by a fighting stance. Individuals glare at others, maintain rigid and tense posture, and point and shake their fists.
- Verbal-Behavior:** Individuals behaving aggressively speak in a loud and haughty tone of voice. They use insults and derogatory comments. Verbal abuse is common.

PARTICIPANT HANDOUT 3-2: COMMUNICATION ROLE PLAYS

Role Play 1: Scenario: Jade has her first job mowing lawns. She works for her best friend's brother who owns a landscaping company. She's had the job for about three weeks and really feels like she's getting into the groove. In fact, it's the perfect job for her: she loves being outside and appreciates the fact that she can work on her own and even listen to her MP3 player! Jade arrives early at Mr. Z.'s house (her first customer of the day) and gets ready to begin mowing

Mr. Z.: You're finally here!

Jade: Hi, Mr. Z. Yes, I'm here to mow your lawn.

Mr. Z.: Well, you didn't do a very good job last week.

Jade: I wasn't the person who mowed your lawn, but I'd like hear why you were unhappy with the job.

Mr. Z.: It was just a mess!

Jade: Can you please be more specific? What exactly didn't you like? In what way was it a mess?

Mr. Z.: Well, it looked just awful.

Jade: Mr. Z, I really want to make sure that whatever upset you last time doesn't happen again. If you will tell me exactly what you want done differently in the future, it will really help me to be sure your lawn is mowed just the way you like it.

Mr. Z.: Well, the cut grass was left on the lawn, and the edges weren't straight.

Jade: Okay, let me be sure I understand. Besides mowing, you want us to be sure to rake up, remove the cut grass, and be more careful to straighten the edging.

Mr. Z.: Yes, that is exactly what I expect!

Jade: Thanks, Mr. Z. I'll be sure to do those things today, and I will let the boss know that's what you you'd like done from now on.

Mr. Z.: Thank you very much.

PARTICIPANT HANDOUT 3-2: COMMUNICATION ROLE PLAYS

Role Play #2: Scenario: Will works in a dental office and winds up rushing to get to work every day after school. His job tasks include filing, making photocopies, stuffing envelopes, and answering the telephone. Ms. T, the office manager, has asked to speak with Will about his time sheet.

Ms. T.: Hello, Will. I would like to talk with you.

Will: Okay

Ms. T.: Will, I've been watching your time sheet this week and I'm quite concerned.

Will: Why, what did I do?

Ms. T.: You're not getting here on time.

Will: I have school and I get here as soon as I can. I'm not that late.

Ms. T.: Well, look at your time today. You were supposed to be here at 3:15 this afternoon and it's now 3:30 and you just walked in. We need to be able to depend on you to be here at the time you're scheduled to work.

Will: What do you want me to do? I get here as soon as I can.

Ms. T.: Will, if you can't get here when you are scheduled we will have to take corrective action.

Will: I'm sorry, Ms. T., do you think we could change my schedule to start at 3:30. I could stay later.

Ms. T.: Well, I suppose we can try that. Are you absolutely sure that you can make it here every day by 3:30?

Will: Yes, Ms. T.

Ms. T.: Okay, Will, we will try this out for you.

PARTICIPANT HANDOUT 3-2: COMMUNICATION ROLE PLAYS

Role Play #3: Scenario: Trudy and Martin are getting ready for a meeting to talk about an event they are helping to plan. Two other people are in the meeting room waiting for Trudy and Martin.

Trudy: (*irritated*) Where is Martin? He should be here on time!

Martin: (*flustered*) Sorry I'm late I thought we were in meeting room 3.

Trudy: Oh perhaps I forgot to tell you about the room change. Now can everyone take out the agenda?

Martin: I don't have one.

Trudy: No! I have one here for you.

Martin: Why wasn't I emailed the agenda?

Trudy: I just thought I'd bring it for you.

Martin: But I see you have me speaking about the performances for the event as item two, I needed to prepare for that.

Trudy: Surely you know the performances scheduled enough to speak about it without notes.

Martin: I don't like to be put on the spot.

Trudy: Well, shall we have Josh speak about it then, I am sure he is prepared.

Martin: No I'll do it.

Trudy: See that wasn't so hard was it? I would like Josh to speak to how much time each performer has though because he is able to communicate things so succinctly.

Martin: But...

Trudy: What?

Martin: Oh, it doesn't matter.

PARTICIPANT HANDOUT 3-2: COMMUNICATION ROLE PLAYS

Role Play #4: Scenario: Two employees will role play a situation to determine whose job it is to restock the condiments at the coffee bar. The manager has to intervene.

Jarrold: It wasn't my job! It was Steffy's job! The policy around here is that the new employee restocks cream and sugar station. She's the newest employee. It's her job!

Steffy: I don't get to work until 10:00. By the time I get here, the station should already be stocked. Otherwise, customers won't have the stuff they need for their coffee.

Jarrold: You're just trying to get out of doing your job.

Steffy: No! You get here at 7:00. You should already have it done by the time I get here.

Jarrold: You're the newest employee.

Steffy: What's your problem?

Jarrold: What's your problem?

Steffy: I do my job.

Jarrold: But you're the newest employee. It's your job to restock.

Steffy: But you get here earlier. I am only trying to think about our customers.

Jarrold: Are you just trying to get out of your job? You're impossible.

Steffy: No, you are!

Manager: Okay, okay! What's the problem? Steffy, continue restocking the condiment station. Jarrold, go ring up the customers.

Manager: Steffy, Jarrold is right. The new person stocks the cream and sugar station.

Steffy: So you mean Jarrold shouldn't have to do this anymore?

Jarrold: Told you!

Manager: Jarrold! On the other hand, that rule was made when everyone came to work at the same time. However, since Steffy doesn't come into work until later in the day, the customers have a right to have a fully stocked station.

Jarrold: So Steffy doesn't have to do this job either?

Steffy: No, I get it! Whoever comes in earliest should restock the station from the night before.

Jarrold: Okay, so I don't have to restock the station all day? Just replenish from the night before. Steffy should then do it when she comes in – and then throughout her shift?

DRAFT

Manager: Exactly! Also, I would like you two to start treating each other with a little respect. It's good to have a sense of humor. What happened to yours? Every customer and employee that comes in here deserves to be treated with courtesy. Okay? And, by the way, the customer is always right and always comes first.

1. What style(s) of communication did you observe during the role play?
2. What are some advantages of the different styles?
3. How might someone be perceived based on their communication style?
4. Which style would you say you tend to use?

Topic 3: Workplace Etiquette

Workshop 3: Workplace Skills

Outcomes

- Obtain or strengthen knowledge of skills that will help them in seeking employment
- Develop a list of their personal skills they have or need to learn for their career interest
- Be able to write how they use their skills and how they are an asset to an employer

Learning Objectives

- Increase their understanding of the range of skills sought by employers
- Explore how they can apply their understanding of their skills and interests
- Understand the importance of knowing how to discuss the skills they bring to the workplace

Materials:

Group Agreements

Participant Handout 3-3: Skills Today's Employers Expect

Lined Paper for writing prompt

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda

2. Workplace Skills – 15 minutes

- Introduce the topic of skills in the workplace. Let participants know that everyone has skills they bring to a job. Discuss skills in the following three categories:
 - Individual Skills: being on time and organized and other skills
 - Job skills: Skills that are learned on the job or through training
 - Transferable skills: Skills that carry over to other jobs.
- Hand out Participant Handout 3-3: Skills Today's Employers Expect, explain the instructions and have participants rate themselves on each of the skills listed.
- When participants are done have a discussion about what they found out.

3. Writing Prompt "Why Should an Employer Hire You" – 25 minutes

- Now that they have identified their skills, hand out the lined paper and put the writing prompt on flip chart paper or a white board.
- Explain to the participants they should write about the skills they have and how they use them to explain to an employer why they should hire them.
- When they are done with the writing prompt, have participants pair up and switch papers to get feedback from each other.
- Have participants type up their writing sample to include in their portfolios, if they do not finish begin with this next session.
 - Introduce youth to BOG Student Career Portfolio items
 - Explain that today you will work one item (the writing sample)
 - The rest of the portfolio will be completed during future workshops

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

This list of skills was compiled by the Colorado Department of Education. Four hundred companies were surveyed as to the specific skills they wanted their employees to have.

Directions: Put an **X** if you have the skill, put an **L** if you are learning the skill, and put a **W** if you are weak in that skill.

Reading and Comprehension Skills

- Read for details and specific information
- Interpret pictorial information such as graphs, charts, diagrams, and maps
- Use source materials and do research
- Follow intent of written instructions
- Interpret ideas and concept
- Read accurately within a given time

Mathematical Skills

- Handle basic calculations — add, subtract, multiply, divide
- Estimate quantities needed on the job
- Calculate costs
- Use values from charts, diagrams, manuals, and tables
- Construct diagrams, charts, records
- Research and use statistics
- Use formulas — at least Algebra I
- Use 10 key calculator to complete above tasks

Computer Skills

- Become aware of computer functions
- Input data into computers
- Access data from computers
- Perform simple programming
- Perform word processing

Manual/Perceptual Skills

- Construct, assemble materials
- Use job-specific hand tools
- Develop visual presentations
- Use keyboard skills
- Operate job-specific power equipment

Writing Skills

- Write legibly
- Complete forms accurately
- Write sentences in STANDARD ENGLISH
- Organize, select, relate ideas
- Produce reports and summaries
- Identify and correct errors in writing-edit

Communication Skills

- Give clear, oral instructions/directions
- Explain activities and ideas clearly
- Report accurately on what others have said
- Stay on the Workshop in job-related conversations
- Present information effectively
- Speak clearly
- Use appropriate vocabulary/grammar
- Follow intent of oral instructions

Interpersonal Skills

- _____ Function cooperatively with co-workers
- _____ Function cooperatively with a team member
- _____ Adhere to company policies and regulations
- _____ Cooperate with clients/customers
- _____ Exhibit openness and flexibility
- _____ Seek clarification of instructions
- _____ Exercise patience and tolerance
- _____ Accept constructive supervision
- _____ Exhibit leadership
- _____ Understand supervisory authority and worker responsibility

Problem Solving/Critical Reasoning Skills

- _____ Determine work activities — what needs to be done and when

Job Retention and Career Development Skills

- _____ Participate in training
- _____ Pursue education outside the job
- _____ Become aware of company operations
- _____ Learn about employee benefits and responsibilities
- _____ Suggest and/or make workplace improvements
- _____ Accept additional responsibilities
- _____ Maintain consistent effort
- _____ Make efficient use of new technology
- _____ Work with a positive attitude towards job and co-workers

- _____ Adapt to different job assignments
- _____ Maintain acceptable appearance
- _____ Keep work area clean and organized
- _____ Exhibit interest in future career development
- _____ Use appropriate procedures
- _____ Obtain resources
- _____ Conduct work in appropriate sequence
- _____ Recognize the effects of changing the quantity and quality of materials
- _____ Collect and organize information
- _____ Analyze and synthesize information
- _____ Identify alternative approaches — different ways of doing the job
- _____ Review progress periodically
- _____ Evaluate for accuracy and completeness
- _____ Correct deficiencies and problems
- _____ Summarize and draw reasonable conclusions
- _____ Deliver completed work on time
- _____ Devise new ideas and better work methods
- _____ Indicate interest in future career development
- _____ Be punctual
- _____ Avoid missing work

Think about it:

Circle five of your strong skills.

Circle five skills you'll improve through practice.

Look at the ten skills you circled. Even strong skills can be improved.

Where and how can you strengthen all ten of these skills?

Adapted from Merging Two Worlds, 20

Topic 4: Job Search

Length of topic: 2 hour, 2 workshops

Workshop 1: Conducting a Job Search

Outcomes

- Obtain or strengthen knowledge and skills that will help them to search for a job, including understanding and deciphering job postings
- Complete an email inquiry to add to their portfolio

Learning Objectives

- Explore a variety of resources available for job seekers
- Explore several different ways to inquire about job openings

Materials:

Group Agreements

Participant Handout 4-1: Top Ten Places to Look for A Job

Participant Handout 4-1: Abbreviations Used in Help Wanted Ads

Local newspapers with current job postings

Local internet options (also, try Craigslist)

Participant Handout 4-1: How to Make an E-mail Employment Inquiry

Participant Handout 4-1: Sample E-Mail Employment Inquiry

Participant Handout 4-1: Mock E-Mail Employment Inquiry Template

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda
- Quick check in

2. Job Search – 20 minutes

- Introduce the workshop of job searching. Remind participants to look over the skills they identified last week as they look through the various job openings so they can find a good match.
- Ask participants about places they might go to look for a job. Ask for a volunteer to write the list on a flip chart or white board.
- Hand out Participant Handout 4-1: Top Ten Places to Look for A Job and have them compare with their list.
- Let them know they will be able to look at current job openings through the newspaper you have available or they can use the internet to perform their search. Guide them through the various resources in your area they can look on line if they are not aware.
- Hand out Participant Handout 4-1: Abbreviations Used in Help Wanted Ads for them to review as they do their search.
- When they are done with the Job Search have them pair up and share how their skills are a match for the job openings they found.

3. Email Inquiry – 20 minutes

- Inform participants that in many cases, an email inquiry into a job opening is appropriate. Talk about the importance of setting up a professional email address that starts with their first initial and last name and they can use Gmail or Yahoo to set something up. (If you have time and want to help them set up an email address you can do this too)

DRAFT

- Hand out Participant Handout 4-1: How to Make an E-mail Employment Inquiry. Read it using Jigsaw Reading Strategy.
 - Refer to Facilitator Resource 1-1: More Engaging Reading Strategy- Jigsaw Reading Guidelines
- Pass out the Participant Handout 4-1: Sample E-Mail Employment Inquiry and Participant Handout 4-1: Mock E-Mail Employment Inquiry Template and have them write their own. They can use the information from the job postings.
- If there is time have them type the inquiry to include in their portfolio. Otherwise, have them type it at the beginning of next session.

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 4-1: Top Ten Places to Look for a Job

1. **Personal contacts**

Tell everyone you know you're job hunting. Tell them what work you can do, ask that they ask their friends and employer if they know of job openings. Include neighbors, family, friends, former employers, teachers, and coaches. Don't forget the receptionist at your mother's doctor's office or your friend's daughter's teacher. Tell everyone.

2. **Bulletin Boards**

Bulletin Boards at schools, supermarkets and community centers. Most towns have Adult Education/GED preparation centers, community centers such as the YMCA, or technical schools such as ITT. Also, check for bulletin boards at the library, day-care centers, neighborhood businesses, churches and shelters. Special associations, labor unions, employers also post job openings.

3. **Employment agencies**

Private agencies: charge a fee; **Nonprofit agencies:** church affiliated (Salvation Army) or community (Goodwill)

State agencies: they're free. There's a huge amount of help at state agencies, everything from job listings to help writing your resume. There's access to computers and the internet. It's all free. Job coaches will often even take your job application and match your qualifications with jobs available statewide. State career centers offices also have job leads. Additionally, job counselors at state offices can recommend Federal offices or programs that are available to you. Check: there is usually a couple of locations right on the bus route. CONTACT: <http://www.ajb.dni.us>. This website is run by the (Federal) Department of Labor which posts approximately 1 million job openings around the country. Also, www.dol.gov for a Job Search Guide.

4. **Newspaper classified ads**

Sunday is usually the best day, but these openings go fast, so look every day and call immediately to find out what you have to do to apply. Don't limit yourself to local papers; some papers may have ads for jobs that also apply to your local area. Papers are available free, at the library or employment agencies, for example.

5. **Temp agencies**

Temporary employment agencies are hired by employers to find workers. The service is free to you. Temporary jobs sometimes lead to permanent jobs.

6. **Local news**

Read the newspaper's business section. Save ads or articles that interest you. Look for companies that are expanding or moving into your area. Watch for job fair ads.

7. **Volunteer**

You may gain firsthand knowledge, meet potential employers and help others at the same time. Anthony has a good job as a landscaper. He loves animals and volunteers every Saturday morning at the ASPCA animal shelter. The veterinarian who works there is starting his own practice and has asked Anthony to be one of his full-time assistants. Anthony is flattered and seriously considering accepting the job offer.

8. **Job fairs/Employers**

Many employers join together at a conference center or auditorium. You can find out information about their companies, fill out a job application and sometimes have a mini job interview.

9. **Community Colleges/Career Planning Centers**

The Community College placement office is uniquely positioned to help an individual member of the community (that's you) — use his talents to benefit him and others.

DRAFT

10. **Job Hot Line/Job websites**

Each hot line and website has its own features. Some specialize in particular occupations, for example, so start your search using a keyword. Posting your resume on a website can be risky business, so call the Better Business Bureau or Consumer Protection Agency to check for complaints against a site before you post.

P.S. Ask other people. Look for people who work at a job you think you'd like. Ask them how they got started.

Adapted from Merging Two Worlds, 2003

Participant Handout 4-1: Abbreviations Used in Help Wanted Ads

a/c	air conditioning	lic.	license
Am	morning	mach.	machine
appt.	appointment	maint.	maintenance
asst.	assistant	manuf.	manufacturing
avail.	available	mech.	mechanic, mechanical
ben.	benefits	M-F	Monday through Friday
bus.	business	mo.	month
cert.	certified, certificate	msg.	message
co.	company	nec.	necessary
const.	construction	ofc.	office
dept.	department	pd.	paid
elec.	electric	pm	afternoon or evening
EOE	Equal Opportunity Employer	pos.	position
etc.	and so on	pref.	preferred
eve.	evening	P/T	part-time
exp.	experience	ref.	references
exp'd.	experienced	req.	required
F/T	full-time	sal.	salary
gd.	good	sec.	secretary
grad.	graduate	temp.	temporary
hosp.	hospital	typ.	typing
hr.	hour	w/	with
immed.	immediate	wk.	week
incl.	including	WP	word processing
info.	information	yr.	year

Participant Handout 4-1: How To Make an Email Employment Inquiry

YOUR FIRST CONTACT TO AN EMPLOYER:

- For a first contact, e-mail employers only when an employer specifically invites or instructs you to do so — with instructions on the employer’s web site, a job ad, a verbal conversation, other reliable advice, etc.
- Don’t send an e-mail randomly to someone saying “I’m not sure if you’re the correct person, but I figured you could forward this...” Don’t figure. If you write to the wrong person, s/he has no reason to respond or forward. Do your research, and say WHY you’re writing to the person (“you were listed as the contact for the XYZ job fair”). Otherwise, you may be safer sending a resume and cover letter via hard copy.

HOW TO SEND IT/E-MAIL BUSINESS ETIQUETTE:

- Your e-mail alias, your subject line, and your content all have to be clear and appear appropriate to your recipient.
Failure to do this can get your e-mail ignored and/or deleted as junk or spam.
- “Hotdogdude@hotmail” or “Sillygirl75849@yahoo.com” is not appropriate. That is an excellent way never to be taken seriously or viewed as professional — or end up in a junk/spam filter.

YOUR SUBJECT LINE:

- Clear and meaningful to the recipient, as in: “Application for manufacturing position 84G11” or “Follow-up to our meeting of February 21 at Career Point job fair.”
- A blank subject line is unacceptable. You’ve given the recipient a good reason to ignore or delete your e-mail.
- Be judicious about graphics and fonts. Large graphics (and moving graphics are worse) clog up memory in people’s in-boxes.
Don’t do it. Same applies to backgrounds. Better safe than sorry. Fonts should be professional looking and easy to read.
- After your name, put all current contact information — phone numbers, address, and e-mail again.

FINAL CAUTIONS & CONSIDERATIONS:

- Be aware that e-mail is a form of written communication and it creates a written record.
- Don’t let the speed and ease of sending e-mail blind you to the fact that you will be judged on what you say and how you say it.
- Email, like other written correspondence, doesn’t reveal your tone of voice. Choose your words carefully.
- A well-written e-mail can quickly impress an employer (and the reverse is true).

DRAFT

- Don't forget to use the spell-check feature.

STEPS TO WRITING AN E-MAIL EMPLOYMENT INQUIRY:

- Try to get as specific as possible, if you don't have a specific person's e-mail, try the general department for which you would be applying, and write "To Whom It May Concern".
- Introduce yourself and mention where your information came from regarding the job (My name is _____, and we spoke at XYZ Job Fair on June 11 regarding the ___opening at your business.)
- Name a few skills, interests, and/or experiences you have had that would make you a good match for the job
(I have previously worked for ABC Catering, and I love to help prepare and serve food for special events).
- Explain you would like to know more about the position, and what the next steps in applying would be.
- Always thank the person you are writing to for their time, and sign off: Sincerely, _____.
- Don't forget to put your specific contact information below your name.
- Don't forget to spell check.

Adapted from Virginia Tech. Career Services — www.career.vt.edu

Participant Handout 4-1: Mock E-mail Employment Inquiry

To: jsmith@abccompany.org

From: Alan.Banks@hotmail.com

Date: September 6, 2013

Subject: Business Administrator Position

Dear Mr. Smith:

I am interested in applying for the position of business administrator for your company, ABC Company. I saw the position advertised on your website, www.abccompany.org. I know that I am an ideal candidate for the position. Please see my attached cover letter and résumé. I look forward to setting up a time where we can further discuss my qualifications.

Sincerely,

Mr. Alan Banks
1234 Main Street
Westborough, MA 01581
508-697-0000
alan.banks@hotmail.com

DRAFT

Participant Handout 4-1: Mock E-mail Employment Inquiry

To:

From:

Date:

Subject:

Topic 4: Job Search

Workshop 2: Job Applications

Outcomes

- Complete a Sample job application
- Have the knowledge and skills to successfully complete job applications

Learning Objectives

- Understand the importance of a well written job application for obtaining employment

Materials:

Group Agreements

Facilitators Resource 4-2: Criminal Record

Participant Handout 4-2: A Job Seeker's Guide to Successfully Completing Job Applications

Participant Handout 4-2: Application Guidelines

Participant Handout 4-2: Blank Application

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda
- Quick check in

2. What you need to know before filling out job applications – 15 minutes

- Introduce the workshop.
 - Have a discussion about what participants already know about properly filling out job applications.
 - Refer to the Facilitators Resource 4-2: How Youth Should Respond to Inquiries about Criminal Record to add to the discussion and offer guidance.
 - Emphasize that a job application is more than a piece of paper but a chance to make a good impression on a potential employer.
 - Have a discussion that includes how to dress when going to pick up an application as it could be an opportunity to meet the manager.
 - Express the importance of going into the place of business alone, even if they plan to take the application with them and fill it out later, as it presents a good first impression.
- Hand out Participant Handout 4-2: A Job Seeker's Guide to Successfully Completing Job Applications. Have participants partner up or form small groups to read handout using Jigsaw Reading strategy.
 - Refer to Facilitator Resource 1-1: More Engaging Reading Strategy- Jigsaw Reading Guidelines
- Hand out and review the Participant Handout 4-2: Application Guidelines

3. Job Applications – 25 minutes

- Hand out Participant Handout 4-2: Blank Application (or one from a local employer or potential subsidized employer) and have them fill it out.
 - If participants do not have pertinent information needed to fill out sections, inform them they can use the computers to look up addresses and phone numbers.
 - Walk around and assist individuals who need it and ask questions about where they can get information.
- Once everyone is done, pair them up and have them exchange the applications for peer review.

DRAFT

- Allow time for any corrections.
- Have participants type the application to include in their portfolios. If they still need to obtain information allow them to fill in missing information next session

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

HOW SHOULD YOUTH RESPOND TO INQUIRIES ABOUT CRIMINAL RECORD

- The Ban the Box law makes it illegal for employers to ask about convictions on job applications in Massachusetts. If a youth sees this on an application they should report it to the MASS Law Reform at 617-357-0700
- Even though an employer is not allowed to inquire about convictions on an application they may later on in the hiring process during an interview. In most cases youth committed to DYS have been adjudicated delinquent and can answer “no” regarding any convictions.
- The employer must notify and ask permission to obtain a CORI (Criminal Offender Record Information). Juvenile records do not appear on a CORI if they are adjudicated delinquent.
IMPORTANT NOTE: There are few employers that can access juvenile records such as:
 - The Department of Early Education and Childcare
 - Summer Camp and Day Camp operators
- A Juvenile court case will only appear on a CORI if it was transferred to superior court and tried as an adult case.
- The laws are unclear how youthful offender charges appear or who may have access to the information. It is best to advise youth to speak with their lawyer or case worker.

Information taken from: <http://www.youthadvocacydepartment.org/about/aboutyad.html> and <http://www.masslegalhelp.org/cori/applying-for-jobs>

New to job-hunting? This article is designed to provide you with the critical information you need to successfully complete a job application. Should filling out an application be a stressful event? No. If you have a resume, you should have just about all the information you need. If you don't have a resume, now might be the time to create one.

When are job applications used by employers? For many part-time, entry-level blue collar jobs, employers use applications to screen potential employees; they use the information from the applications to determine who they are going to call for a job interview. For other types of jobs, applications are simply the paperwork the Human Resources department requires of all job applicants; employers often ask you to complete an application after they have invited you for an interview.

Why do employers use job applications? Many employers use applications as a way of standardizing the information they obtain from all job-seekers, including some things that you would not normally put on your resume. Your goal is to complete the application as completely and honestly as you can — all the time remembering that the application is a key marketing tool for you in the job-hunting process. Remember that some employers will use your application as a basis for deciding whether to call you for an interview.

So, armed with this knowledge, here are the ins and outs of completing job applications.

- **Arrive prepared with the information you need.** Be sure to bring your resume, social security card, driver's license or state ID. You probably will also need addresses and phone numbers of previous employers, as well as starting and ending salaries for each previous job. It's always better if have too much information than not enough.
- **Read and follow instructions carefully.** Always take a few minutes to review the entire application. Some applications ask for information differently — and all have specific spaces in which you are expected to answer questions. Think of the application as your first test in following instructions.
- **Complete the application as neatly as possible.** Remember how important handwriting was in school? Neatness and legibility count; the application is a reflection of you. Consider typing it if you have access to a typewriter. If completing it by hand, be sure to use only a blue or black pen — and consider using an erasable pen or taking some "white-out" to fix minor mistakes. Don't fold, bend, or otherwise mar the application.
- **Tailor your answers to the job you are seeking.** Just as with your resume and cover letter, you want to focus your education and experience to the job at hand. Give details of skills and accomplishments, and avoid framing your experiences in terms of mere duties and responsibilities. Show why you are more qualified than other applicants for the position. Include experience from all sources, including previous jobs, school, clubs and organizations, and volunteer work. If you're having trouble identifying some of your skills, read our article about transferable skills.
- **Don't leave any blanks.** One of the reasons employers have you complete an application is because they want the same information from all job applicants. However, if there are questions that do not apply to you, simply respond with "not applicable," or "n/a." Do not write "see resume" when completing the application (but you can certainly attach your resume to the application).

DRAFT

- **Don't provide any negative information.** As with any job search correspondence, never offer negative information. Your goal with the application is to get an interview. Providing negative information (such as being fired from a job) just gives the employer a reason not to interview you.
- **Always answer questions truthfully.** The fastest way for an application to hit the trash can is to have a lie on it, but that doesn't mean you need to give complete answers either. For example, many applications ask your reason for leaving your last job. If you were fired or downsized, you should try to be as positive as possible and leave longer explanations for the interview; some experts recommend writing "job ended" as the reason you left your last job.
- **Do not put specific salary requirements.** It is way too early in the job-seeking process to allow yourself to be identified by a specific salary request. You don't want to give employers too much information too soon. In addition, employers often use this question as a screening device — and you don't want to be eliminated from consideration based on your answer. It's best to say "open" or "negotiable." can find lots more information about all aspects of salary and benefits by going to our Salary Negotiation Tutorial.
- **Provide references.** Employers want to see that there are people who will provide objective information about you to them. Pick your references carefully — and make sure you ask if they are willing to be a reference for you before you list them. Where do you get references? From past employers, to teachers, to family friends. Most young job-seekers have a mix of professional and character references, while more experienced job-seekers focus on professional references who can speak of your skills and accomplishments.
- **Keep your application consistent with your resume.** Make sure all dates, names, titles, etc., on your application coincide with the information on your resume. Don't worry if the application is based on chronological employment while you have a functional resume. Don't know the difference between the two types of resumes? You might want to visit one of our Resume Tutorials.
- **Proofread your application before submitting it.** Once you've completed the application, sit back and take a moment to thoroughly proofread the document, checking for all errors — especially typos and misspellings.

One final word. Be prepared for all kinds of job applications, from simple one-page applications to multi-page applications; and some will be clean and crisp copies while others will appear to be photocopied a few too many times. Regardless, take your time and do the best you can, always keeping in the back of your mind the goal of the application — getting you an interview.

If you have not heard from the employer within a week of submitting your application, you should follow-up with the employer. There's truth to the "squeaky wheel" cliché. Ask for an interview — and ask to have your application kept on file.

by Randall S. Hansen, Ph.D.

PARTICIPANT HANDOUT 4-2: Application Guidelines

Do not write on the application until you read the entire instructions, including fine print.

Always fill out the application in black or blue pen.

Do not use abbreviations, except for Mr/s and state: MA

Do not leave anything blank. If there is a question that does not apply to you, draw a neat line ___in the space

Spelling and grammar is important; however, job duties can be verb phrases.

Date: If the space is blank write out the date (example, October 15, 2013). If the space has / / then use numbers 01/01/1990.

HINT: Write the date last. Make sure that it is the date that you are handing in the application.

Social Security Number:

Paper Application: Given-At-Hire. Online: Need to enter it

Address: Make sure to include all information: 288 Lyman Street, Westborough, MA 01288

Email address: Make sure that any address that you provide is professional.

Position Applied for: Specify a Position. Do not write ANY.

Days/Hours: Label Monday 3:30 pm – 9:00 pm

Employment: May include BOG job and volunteer work but should NOT include community service. If no previous experience, do not leave blank. Write N/A on the first row ONLY.

References: Make sure your references know that you are using their contact information, and get their approval BEFORE you turn in the application.

Signature: Cursive.

PARTICIPANT HANDOUT 4-2: BLANK APPLICATION

PLEASE PRINT ALL
INFORMATION
REQUESTED EXCEPT
SIGNATURE

APPLICATION FOR EMPLOYMENT

PLEASE COMPLETE PAGES 1-5.

DATE _____

Name _____

Last
First
Middle
Maiden

Present address _____

Number
Street
City
State
Zip

How long _____ Social Security No. _____ - _____ - _____

Telephone (____) _____

If under 18, please list age _____

Position applied for (1) _____
 and salary desired (2) _____
 (Be specific)

Days/hours available to work
 No Pref _____ Thur _____
 Mon _____ Fri _____
 Tue _____ Sat _____
 Wed _____ Sun _____

How many hours can you work weekly? _____ Can you work nights? _____

Employment desired FULL-TIME ONLY PART-TIME ONLY FULL- OR PART-TIME

When available for work? _____

TYPE OF SCHOOL	NAME OF SCHOOL	LOCATION (Complete mailing address)	NUMBER OF YEARS COMPLETED	MAJOR & DEGREE & DATE RECEIVED
High School				
College				
Bus. or Trade School				
Professional School				

DO YOU HAVE A DRIVER'S LICENSE? Yes No

What is your means of transportation to work? _____

Driver's license number _____ State of issue _____ Operator Commercial (CDL)

Chauffeur
 Expiration date _____

Professional License number _____ State of issue _____ RN LPN Medical Assistant CNA

Expiration date _____

Typing Yes No _____ WPM

10-key Yes No

Word Processing Yes No

Personal Computer Yes No PC Mac

Other Skills _____

Please list three to four references other than relatives or previous employers.

Name _____

Name _____

Position _____

Position _____

Company _____

Company _____

Address _____

Address _____

Telephone () _____

Telephone () _____

Name _____

Name _____

Position _____

Position _____

Company _____

Company _____

Address _____

Address _____

Telephone () _____

Telephone () _____

An application form sometimes makes it difficult for an individual to adequately summarize a complete background. Use the space below to summarize any additional information necessary to describe your full qualifications for the specific position for which you are applying.

MILITARY

HAVE YOU EVER BEEN IN THE ARMED FORCES? Yes No

ARE YOU NOW A MEMBER OF THE NATIONAL GUARD? Yes No

Specialty	Date Entered	Discharge Date
------------------	---------------------	-----------------------

Work Experience **Please list your work experience for the past five years beginning with your most recent job held. If you were self-employed, give firm name.** Attach additional sheets if necessary.

Name of employer Address	Name of last supervisor	Employment dates	Pay or salary
City, State, Zip Code Phone number		From To	Start Final
Your last job title			
Reason for leaving (be specific)			
List the jobs you held, duties performed, skills used or learned, advancements or promotions while you worked at this company.			

Name of employer Address	Name of last supervisor	Employment dates	Pay or salary
City, State, Zip Code Phone number		From To	Start Final
Your Last Job Title			
Reason for leaving (be specific)			
List the jobs you held, duties performed, skills used or learned, advancements or promotions while you worked at this company.			

Work experience **Please list your work experience for the past five years beginning with your most recent job held. If you were self-employed, give firm name.** Attach additional sheets if necessary.

Name of employer Address	Name of last supervisor	Employment dates	Pay or salary
City, State, Zip Code Phone number		From To	Start Final

	Your last job title
Reason for leaving (be specific)	
List the jobs you held, duties performed, skills used or learned, advancements or promotions while you worked at this company.	

Name of employer Address	Name of last supervisor	Employment dates	Pay or salary
City, State, Zip Code Phone number		From To	Start Final
	Your last job title		
Reason for leaving (be specific)			
List the jobs you held, duties performed, skills used or learned, advancements or promotions while you worked at this company.			
<p>May we contact your present employer? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Did you complete this application yourself <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>If not, who did? _____</p>			

Topic 5: Job Interviews

Length of Topic: 3 hour, 3 workshops

Workshop 1: Preparing for Job Interviews

Outcomes

- Have the knowledge and skills to prepare for and successfully complete a job interview

Learning Objectives

- Understand the structure and expectations of a professional job interview

Materials:

Group Agreements

Participant Handout 5-1: To Do or Not To Do: That is the Question

Videos: Tips for Teens: <http://video.about.com/jobsearch/Job-Interview-Tips-for-Teens.htm>

Interview attire: <http://video.about.com/jobsearch/Teen-Job-Interview-Attire.htm>

Interview taboos: <http://www.youtube.com/watch?v=YtBD-SnwwiU>

Participant Handout 5-1: Employer Profile

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and have a snack
- Review meeting agreements and agenda
- Quick check in

2. To Do or Not To Do: That is the Question – 10 minutes

- Introduce the workshop of job interviews. Have a discussion about what participants think they should do in order to prepare for an interview.
- Hand out Participant Handout 5-1: To Do or Not To Do: That is the Question. Have participants complete the hand out.
- Have a discussion about their answers and clarify any misunderstandings and elaborate on what they should or shouldn't do in interviews based on your professional and personal experience.

3. Videos – 10 minutes

- Show the videos that review tips for teenagers as well as appropriate interview clothes.
 - You can remind them that you covered this earlier during the workshop how to dress for work. Have a small discussion.
- Show the video on interview taboos. This video covers mistakes people make during interviews.
 - They may think it's silly but inform them that people really do things like they saw in the video. Talk about the importance of the interview and the impression they can have on a potential employer.

4. Employer Profile – 10 minutes

- Have participants look up information on an employer that they might be interested in working for. It could also be the employer where they will be doing their subsidized work experience.
 - Talk about the importance of researching a company prior to an interview.
 - Inform participants that they will use this information for mock interviews they will participate in.
- Hand out Participant Handout 5-1: Employer Profile and have participants fill out.

5. Pair Share – 10 minutes

- Get the participants into pairs
- Have them choose a speaker and a listener
- Have the speaker inform the listener what they learned about the company
- Have the listener repeat back in their own words what they heard by having them start with “I heard you say...”
- Have them switch

6. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 5-1: To Do or Not To Do: That is the Question

NAME _____

DATE _____

Decide if the following statement is something that you should do, or something that you should not do. If you say no, suggest the correct way to respond to the scenario.

You are going on an interview at a small business. Your interview is at 9:00 A.M.

- YES NO** Enter the building talking on your cell phone.
- YES NO** Walk into the business office at 8:55 A.M.
- YES NO** Greet the Administrative Assistant with a friendly smile, a handshake, and tell him or her your name with your reason for being there.
- YES NO** Sit in the chair in the lobby and stare at the ceiling until you are called.
- YES NO** Prior to that day, research the company online and read current news.
- YES NO** Go to the interview in jeans and a button down shirt.
- YES NO** Wear cologne to the interview.
- YES NO** Bring multiple copies of your résumé and cover letter with you.
- YES NO** Talk to the employer as if you were talking to a friend.
- YES NO** Sit up straight.
- YES NO** Stare at the person talking to you the entire time.
- YES NO** When asked why you want to work there, tell them the truth: MONEY!
- YES NO** Make sure to keep all your answers short, like 10 words or less.
- YES NO** Be prepared to tell the employer a weakness that you have that is related to the job.
- YES NO** It's what you say, not how you say it.
- YES NO** A good way to practice is to stand in front of a mirror and watch yourself.

Topic 5: Job Interviews

Workshop 2: Job Interview Tips and Questions

Outcomes

- Have the knowledge and skills to prepare for and successfully complete a job interview

Learning Objectives

- Understand the structure and expectations of a professional job interview

Materials:

Group Agreements

Participant Handout 5-2: Interview Tips

Participant Handout 5-2: Questions that May Be Asked by the Interviewers

Participant Handout 5-2: Answers to Questions that May be Asked by the Interviewers

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda
- Quick check in

2. Interview Tips – 10 minutes

- Taking from where you left off ask them what they think they need to do to prepare for interviews. Tell them to think about the videos they watched last week.
- Hand out Participant Handout 5-2: Interview Tips read using the Jigsaw Reading strategy.
 - Refer to Facilitator Resource 1-1: More Engaging Reading Strategy- Jigsaw Reading Guidelines

3. Review Interview Questions – 15 minutes

- Move into a discussion about what type of interview questions participants think they should be prepared for.
- Hand out Participant Handout 5-2: Questions that May be Asked by the Interviewers. Give participants time to read them over and think about their responses. When they are done have a discussion about what type of answers they gave.
- Hand out Participant Handout 5-2: Answers to Questions that May be Asked by the Interviewers and review.
- Ask them to think about how they might change their responses.

4. Interview Practice – 20 minutes

- Have the participants get into pairs ask one person to be the interviewer and the other the interviewee using the handout.
- Have them practice including the introduction and handshake.
- Walk around and give feedback as they are doing this and remind them to switch roles

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders.
- Time Sheets and Sign out.
- Remind participants to dress as if they were going to an interview for next meeting session. size of the group you may use the next two meetings to complete the mock interviews.

BEFORE AN INTERVIEW

Be Prepared:

- Know exactly where you need to go for the interview and what date you're available to start. If possible, drive by the location of your interview at least a day before your interview.
- Bring copies of your résumé and your cover letter. Review what is written on both so that you can refer to what you wrote and so that you can answer questions.
- Know your information. Bring a sample application with you, or note cards that you can use to make sure that you have complete contact names, addresses, and phone numbers for previous employers as well as other professional and personal references.
- Understand: exactly what the company does that you are applying to. Go online and research the company, both on the company website and any recent newspaper articles.
- Ask around. Find out if anyone you know works for or has previously worked for that company.
 - Practice: be ready to answer questions about yourself and your qualifications. Review the top ten interview questions and your appropriate answers.
 - Show up early, ideally 10 to 15 minutes before your scheduled interview time.
 - Leave your cell phone behind. If you need to carry it, make sure that you turn it off (Not on vibrate) before you enter the building to avoid distractions.

Be Aware:

- Another cell phone warning: When you are job hunting you should make sure that your outgoing message and your ring back tone are appropriate. Your outgoing message should be spoken professionally and should simply include your name and a request for the person's name and contact information along with a short message.
 - Some employers require written tests or drug screenings.

Examples of pre-employment testing include: spelling and grammar tests, basic math tests, customer service evaluations, self-evaluations.

- Fresh breath matters - don't smoke in your car on the way to the interview

Also, be careful what you eat and drink before your interview. Coffee and onions may leave a distinct smell on your breath. Drinks mixed with berries may stain your teeth, lips, and gums.

- Some people have serious allergic reactions to some smells. Therefore, avoid wearing cologne or perfume to your job interview.

DURING AN INTERVIEW

Be Professional:

- Treat everyone equally from CEO to Manager to Receptionist.

Many companies ask the receptionist for their opinion on candidates before they make a final decision.

- Greet everyone with a professional handshake and good eye contact.

Your handshake says a lot about you. Make sure that you give each person that you interact with at the interview site a firm handshake. Smile, introduce yourself and give your reason for being there.

Speak Clearly:

- Elaborate - Don't use one word answers.

Employers want you to be able to defend your answers and cite examples so that they can gain a better understanding of your work style.

- Don't blabber - Keep answers short and to the point.

- Don't use slang or vulgarity.

Maintain Good Body Language:

- Listen attentively – Make eye contact with the person that is speaking to you.
- When answering questions, make sure that the interview team can hear you and understand what you are saying. Slowly look around the table and give each individual eye contact.
- Don't slouch in chair or let eyes wander.

AFTER AN INTERVIEW

Follow Up:

- Thank everyone and shake hands with interviewer.
- Ask interviewer when decision will be made and when you should follow up.
- Send a thank you note right away to interviewer – Short and to the point.

Participant Handout 5-2: Questions that May Be Asked by the Interviewers

There are standard questions that you should anticipate prior to any interview. Practice your responses ahead of time. Listen carefully to the questions asked and impress the interviewer with your careful and complete responses.

Before Going to the Interview: Remember the importance of your physical appearance: First impressions are important and your physical appearance can speak volumes. Make sure you are clean, neat, and professionally dressed for the interview. Take care to make your appearance flattering and professionally appealing. Give a solid handshake and introduce yourself.

Tell me about yourself.

Why are you interested in joining our company?

What courses did you particularly enjoy?

What qualifications do you have for this job?

Where do you see yourself in five years?

Why should I hire you?

What is your greatest strength?

What is your greatest weakness?

What do you enjoy doing in your spare time?

What questions do you have?

You may wish to ask questions about the rest of the interview process:

What is the next step in the decision-making process regarding this job?

How many other candidates are being interviewed for the position?

When can I expect to hear about your decision?

Participant Handout 5-2: Answers to Questions that May Be Asked by the Interviewers**Tell me about yourself.**

The interviewer isn't looking for a recounting of your whole life's history. He/she is generally seeking to discover what you consider your greatest asset for this particular job. You should talk about work and educational experiences which prove you can do the job, and recount your strongest skills.

Why are you interested in joining our company?

Demonstrate that you have researched the company. Show how your career goals relate to the company. Suggest how you might work toward the resolution of problems. Indicate your enthusiasm about this particular company and its products.

What courses did you particularly enjoy?

Choose a course that you can speak about with passion. Make sure to tie the course to the job by identifying transferrable skills that you learned in the class.

What qualifications do you have for this job?

Make sure to read the job advertisement thoroughly before you go to the job interview. Also, reread the cover letter that you submitted for the job.

Where do you see yourself in five years?

Ignore your personal life completely. The company wants you to state that you are looking to stay in the career field, and that the job that they have to offer can help you build to your larger dream. If you cannot answer this question, honestly tell the employer that five years from now is a long time but you can let them know where you see yourself in one year.

Why should I hire you?

The employer wants you to state that you have the skills and the abilities to complete the job, and that you are willing to learn more skills and gain additional abilities that the company can teach you.

What is your greatest strength?

This is your time to explain the skills and experience that you have in relationship to the job position. Provide solid examples that back up what you are saying and prove your worth.

What is your greatest weakness?

State something that may be helpful to the profession, but not something that is vital to you performing the job. Also, make sure to add how you are working to improve your weakness, and/or what you are doing to work around that weakness.

What do you enjoy doing in your spare time?

This can be a trick question. Do not provide too much information, but answer with a hobby that you have a passion for and that shows that you are a well-rounded individual.

What questions do you have?

DRAFT

Be prepared - this question always arises. Always ask at least one question. Bring along a written list of questions and ask the ones which were not covered in the interview. Ask to whom would you report and about the other people with whom you would be working, or about an initiative you saw online.

Topic 5: Job Interviews

Workshop 3: Mock Job Interview

Outcomes

- Have the knowledge and skills to prepare for and successfully complete a job interview

Learning Objectives

- Understand the structure and expectations of a professional job interview

Materials:

Group Agreements

Facilitator's Resource 5-3: Interview Rubric

Activities and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and take a snack
- Review meeting agreements and agenda
- If you brought in people to interview the young people make sure to do introductions and have people check in

2. Mock Interviews – 40 minutes

- Depending on the size of your group you can complete mock interviews using one of two options:
 - Option 1: have the youth conduct their interviews in front of the group so that everyone can provide feedback.
 - Option 2: break into groups and have the facilitator(s) walk around to give feedback.
- You may need to choose 5 questions for the interview to save on time, depending on the size of your group and how many interviewers you have present.
- The interviewer should use the Facilitator's Resource 5-3: Interview Rubric in order to give the young people feedback on their interview skills.

3. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

FACILITATORS RESOURCE 5-3: INTERVIEW RUBRIC

Applicant Name: _____

Interviewer Name: _____

Criteria:

Key:

1 – needs improvement

2 – meets basic req.

3 – proficient

4 – above and beyond

	1	2	3	4
Personal appearance				
Grooming, dress, and neatness				
Opened interview				
Greeted the interviewer with a smile and handshake				
Body language				
Good posture, engaged, attentive				
Thoughtfulness/Reflectiveness				
Can describe impact (positive or negative) of prior experiences				
Verbal communication/Responses to questions				
Expressed clear, complete, concise and logical ideas				
Self-confidence/Comfort level				
Maintained positive attitude; established rapport with interviewer; can articulate effectively personal strengths and areas of improvement; demonstrated interest and enthusiasm throughout interview				
Listening Skills				
Meaningful response to each question				
Closed Interview				
Thanked interviewer, and provided handshake				

Overall Strengths:

Improvement Areas:

Bridging the Opportunity Gap Career Readiness Training Curriculum Guide Part II: Work Readiness Sessions



Topic 5: Job Interviews

Workshop 4: Thank You Letters

Outcomes

- Create a sample thank you letter for their Youth Career Portfolio
- Be familiar with using a business letter format for professional communications

Learning Objectives

- Understand the meaning and contents of a post interview thank you letter

Materials:

Group Agreements

Lined Paper

Participant Handout 5-4: Finishing Touch – Writing a “Thank You” letter

Participant Handout 5-4: Important “Thank You” Tips

Participant Handout 5-4: Sample Thank you Letter

Activities and Facilitation Steps

1. Welcome– 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Large Group Discussion – 10 minutes

- Begin with a small discussion to get a sense of what participants already know about thank you letters.
- Inform participants that “business letters” are the way to professionally communicate with potential employers.
- Distribute Participant Handout 5-4: Finishing Touch – Writing a “Thank You” letter, and have them read and compare to what they already knew.

3. Writing Draft Thank You Letter – 25 minutes

- Let participants know that they will draft a thank you letter based on their mock interviews the previous week.
- Review and hand out Participant Handout 5-4: Important “Thank You” Tips and hand out lined paper for participants to hand write a draft.
- Hand out Participant Handout 5-4: Sample Thank you Letter for a guide and give participants 15 minutes to write.
 - When participants are done writing, have them get into pairs, and have them review and comment on their partner’s letter.
 - Remind them to be constructive in their feedback.

4. Typing the Thank You Letter – 15 minutes

- Have participants type their thank you letters in Microsoft Word. You can provide a template, have them choose a template, or follow the sample provided.
- Have participants keep a copy for their portfolio and send a copy to the volunteers that helped out with the mock interviews during the last workshop of orientation.

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 5-4: Finishing Touch — Writing A “Thank You” Letter

Taking the time to write a thank you note after every interview could set you apart — in a positive way — from other people who have applied for the same position!

Thank You Letter...

- Demonstrates to the employer that you are genuinely interested in the position for which you’ve interviewed. The interviewer knows that your time is valuable and that it takes time and effort to construct a well-written thank you letter.
- Shows that you have good “follow-through.” In other words, it gives the interviewer the impression that you are committed to “finishing what you start.”
- Demonstrates that you’re willing to work. Although everyone should write a thank you letter after they interview for a job, many people don’t. Writing a thank you letter to a prospective employer shows that you’re willing to “go the extra mile.”
- Allows you to “sell yourself” one last time before the interviewer makes a hiring decision. In a thank you letter, you have an opportunity to tell the interviewer again why you’re the person for the job.
- Makes the interviewer feel special. Everyone likes to be thanked. While helping the interviewer feeling good about himself or herself is not the point of the thank you letter, making the interviewer feel special is likely to encourage him or her to have positive feelings about you.

Should I send a typed or hand-written letter? For the most part, this decision is up to you. The most important thing is that you thank the interviewer in writing, so choose one of the two. The “safest” approach is to type a thank you letter, in the format of a business letter. This option is considered more “safe” because a potential employer might view a handwritten thank you note as too casual.

Some things to consider when deciding whether to send a handwritten or typed letter:

- What type of job did you interview for? If the job is in a business setting (such as an accounting clerk), it may be more appropriate to send the interviewer a typed thank you letter. If the job is in a more casual setting (such as a store or in a non-traditional field), you might opt to handwrite the thank you note.
- Do you have neat handwriting? If you have terrible handwriting, no matter what job you’re interviewing for, you should type your thank you letter.
- What type of interview did you have? Did you feel like you “connected” to the interviewer? Did the interview have a casual tone? If you felt very comfortable with the interviewer, a handwritten thank you note might add a nice personal touch. If you felt some distance between the interviewer and you, or if you thought that the interview was formal, a typed thank you letter is probably a better choice.

Adapted from Brockton Community Re-entry Center, Brockton, MA

Participant Handout 5-4: Important “Thank You” Tips

- Regardless of which type of thank you letter you write, you should send the letter within three days of the interview, but preferably the day of the interview. You never know when the interviewer is going to make a hiring decision, so you should send the thank you letter as soon as possible.
- Make sure you spell the interviewer’s name correctly and, if you use the interviewer’s job title in your letter, make sure his or her title is correct.
- In the thank you letter, try to mention something you discussed during your interview. This might be a specific aspect of the job that you think you would really enjoy or be good at (and why) or job experience/training you’ve had that relates closely to the job.
- The thank you letter is also an opportunity to discuss skills you may have that are related to the job but that you did not have a chance to discuss during the interview.
- Just like with the cover letter, the thank you letter should be short and to-the-point — no longer than three paragraphs.
- Carefully *proofread* every thank you letter. After you’ve carefully proofread the letter, have someone you trust carefully proofread the letter. If the job requires someone who is detail-oriented and you have typos, spelling or grammatical errors in your thank you letter, the interviewer may think you’re not the best candidate for the job.
- If you do choose to send a handwritten thank you note, select a plain style note card for your note — nothing too fancy or decorative.

See sample thank you letter on the next page

Participant Handout 5-4: Sample Thank You Letter

Terri S. Jones
109 Brick Road
Boston, MA 02122

May 31, 2000

Delia Correale
Administrative Manager
All-Star Graphics, Inc.
24 Westgate Drive, Suite 307
Boston, MA 02215

Dear Ms. Correale:

Thank you for taking time out of your schedule today to talk with me about the Accounting Clerk position. I was impressed with the company, and after our discussion about the job responsibilities, I am excited about the prospect of working for All-Star Graphics.

During our interview, it became clear that you are seeking an Accounting Clerk with strong computer skills and math abilities. I feel that my Job Corps training has prepared me well for this position. At Job Corps, I studied Excel and Microsoft Word for over six months.

In addition, my experience as a cashier at Stop & Shop helped me to develop and use my math and customer service skills.

I look forward to hearing from you soon. Please feel free to contact me by phone at (617) 399-4387 or by e-mail at teiTii@aol.com if I can provide any further information. Thank you again for your time and consideration.

Sincerely,

(Your handwritten signature)

Don't forget to sign the letter!

Terri S. Jones

Topic 6: Job Success

Length of Topic: 4 hours, 4 workshops

Workshop 1: Motivation and Initiative

Outcomes

- Complete a handout on self-motivation as a self-reflection exercise
- Develop a list of things they could do at different jobs to demonstrate initiative

Learning Objectives

- Understand what it means to take initiative
- Understand the importance of taking initiative at work
- Understand how motivation is connected to taking initiative

Materials:

Group Agreements

Five dice and small prize

Participant Handout 6-1: Self-Motivation

Participant Handout 6-1: Exercise: Taking Initiative

Participant Handout 6-1: Taking Initiative at Work

Activities and Facilitation Steps

1. Welcome– 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Roll the Dice – 10 minutes

- Ask for a volunteer to come to the front of the room.
 - Hold out the dice, but hand just one to the volunteer. Avoid encouraging them to take other dice.
 - Tell the volunteer to throw six 'sixes' in thirty seconds to win a small prize. (If you have colored dice, let them know they need to get 12 'greens' to win the prize.)
 - Keep the other dice in your hand throughout the exercise.
 - Let them know when they have twenty seconds left and count down the last ten seconds out loud. (If there is time, you could ask for another volunteer and give them a chance to try.)
- Discussion and points to consider
 - Ask the group what they learned from the exercise. Keep these talking points in mind:
 - The chance of getting the six 'sixes' increases with the number of throws.
 - Did the person start throwing faster in the last ten seconds? (If more than one person tried, did the second person roll faster throughout the activity? Why do you think this might be?)
 - Too often in life we don't 'throw quickly' until there is a crisis or a deadline. Why wait until the night before a test to study?
 - Why wait until June to try to get a summer job? Why wait until the day of a job interview to try to find something to wear?
 - The thrower could have asked for more dice. Explain that you would have given the volunteer more dice if s h e/he had asked. The more dice being thrown, the greater the chance of getting the 'sixes'.
 - How often do we make things more difficult because we don't ask for help or additional resources? What is the chance of getting what you want/need if you ask for it? What is the chance if you don't ask?

- Someone with average skills can easily outperform a more skillful employee if he/she targets their effort more effectively and uses their time more efficiently. Success is not always about skills — determination, motivation, work ethic, initiative and attitude are key components to success.

3. Self- Motivation – 15 minutes

- Open with the following quote:
- ** "Employees who take initiative greatly enhance their chances for recognition, learning, advancement, pay raises, and bonuses — and have a more meaningful and exciting time at work." ~ Bob Nelson (From <http://www.inc.com/articles/1999/09/16417.html#> retrieved April 15, 2010)
 - Ask participants what they think of the quote.
- Ask participants what they think it means to take initiative.
 - Read the definition of initiative: without prompting or direction from others: on one's own (from www.thefreedictionary.com)
- Review and hand out Participant Handout 6-1: Self-Motivation for participants to fill out individually.
- Have a short discussion and share responses.

4. Taking the Initiative Exercise – 10 minutes

- Break participants in small groups of 4.
- Hand out the Participant Handout 6-1: Exercise: Taking Initiative and assign one of the discussion questions to the group.
 - Have the groups read the scenario and discuss their assigned question
 - Have the smaller groups share out to larger group

5. Taking the Initiative at Work– 15 minutes

- Keep participants in their small groups
- Hand out Participant Handout 6-1: Taking Initiative at Work and assign the group three of the jobs listed on the handout to work on.
- Have groups share to larger group and add any additional ideas
 - Remind participants that taking the initiative is important, but they must also remember that some ideas should be discussed with a supervisor before employees start working on them (as discussed in the example with Margaret).

6. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

**Adapted from <http://www.businessballs.com/freeteambuildingactivities.htm#team-building-games-exercises-activities> retrieved April 12 2010

Participant Handout 6-1: Self-Motivation

Taking the Initiative:

1. Why is self-motivation important?

2. What motivates you?

3. Who is responsible for motivating you in the workplace? Your supervisor? Your peers? Yourself? Why?

4. What happens if you don't take responsibility for motivating yourself?

5. Can you think of any situation in which you would take on extra work, even if you were not getting compensated for it? Why or why not?

Participant Handout 6-1: Exercise: Taking Initiative

Systems, Inc. Page 49-50 East Baltimore Pipeline Job Readiness Training Curriculum

Scenario: Read the following scenario. Discuss it in your small group.

Margaret just got hired as a clerk in a medical laboratory. She is an extremely hard worker and is eager to prove herself to her new employer. After only a few weeks on the job, she comes up with what she thinks is a better and more efficient way to process customer accounts. To impress her boss, she comes in early one morning to implement her plan. Margaret's boss arrives at work and is upset to find the office in a mess as she attempts to put her plan into action.

Discussion Questions:

1. Do you think that what Margaret did was wrong? Why or why not?
2. What could she have done differently?
3. How do you know your limitations at work?
4. How does this scenario demonstrate the importance of knowing the difference between taking the initiative and knowing your limitations?

Participant Handout 6-1: Taking the Initiative at Work

1. Fast food restaurant

2. Summer camp

3. Office

4. Retail store

5. Ice cream parlor

6. Coffee shop

7. Book store

8. Grocery store

9. Auto-mechanic shop

Topic 6: Job Success

Workshop 2: Time Management

Outcomes

- Create a plan for getting to scheduled appointments, work, and/or school on time
- Learn to plan, organize and prioritize to reach his/her goals

Learning Objectives

- Understand that you can't really manage time; you can only manage yourself and your use of time
- Understand how setting goals, planning, organizing, and prioritizing can help you use your time more efficiently
- Understand different time management personality types

Materials:

Group Agreements

Flip Chart Paper

Markers

Participant Handout 6-2: Time Management Personality Types

Participant Handout 6-2: Ten Tips for Time Management

Participant Handout 6-2: Be on Time Checklist

Activities and Facilitation Steps

1. Welcome– 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Time Management Personality Types – 15 minutes

- Hand out and read Participant Handout 6-2: Time Management Personality Types as a group.
- Ask participants to identify the personality type that BEST describes them.
- Have them group up by the identified personality types and discuss:
 - The biggest challenge for time management for their type and;
 - How they can address and overcome this challenge
- Have them report back to larger group

3. Ten Tips for Time Management – 20 minutes

- Break participants into small groups.
- Hand each group a piece of flip chart paper and markers.
- Have each group create a list of their top ten tips for time management and write them on the flip chart paper.
 - When participants are done have them present their lists to the larger group.
- Hand out Participant Handout 6-2: Ten Tips for Time Management and review and compare with their lists.
 - Discuss similarities
 - What tips seem the most useful? Which ones might be difficult to follow and why?
 - Remind them of the importance of time management at work

4. Be on Time Checklist – 15 minutes

- Ask participants to think of something important they have to be on time for in the next two weeks.
 - For example, an interview, school, career readiness training, doctors appointment

- Hand out Participant Handout 6-2: Be on Time Checklist and have them write the event they identified on the line and fill out the sheet.
- When they are finished discuss the benefits of planning in advance to be on time.

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 6-2: Time Management Personality Types

Are You Sabotaging Your Time Management Efforts?

By Susan Ward, About.com Guide

The key to time management is knowing ourselves, as we can't actually "manage" time; all we can manage is our own behavior.

For many of us, this is more than enough of a challenge. While we claim that effective time management is a top priority and that we just have to get more organized, our actions don't match our stated desires. I've invented these time management personality "types" to describe patterns of behavior that sabotage many people's attempts at time management.

Which of the following time management "types" are you? While intended as fun, this time management exercise may provide you with some clues for more effective time management.

The Fireman – For you, every event is a crisis. You're so busy putting out fires that you have no time to deal with anything else— especially the boring, mundane things such as time management. Tasks pile up around you while you rush from fire to fire all day.

- Typically seen — Running to car.

The Over-Committer— Your problem is you can't say 'No'. All anyone has to do is ask, and you'll chair another committee, take on another project, or organize yet another community event. You're so busy you don't even have time to write down all the things you do!

- Typically seen — Hiding in rest room.

The Aquarian— There is such a thing as being too "laid-back" — especially when it starts interfering with your ability to finish tasks or bother to return phone calls. Getting to things when you get to them isn't time management; it's simple task avoidance.

- Typically seen — Hanging out with feet on desk.

The Chatty Kathy – Born to socialize, you have astounding oral communication skills and can't resist exercising them at every opportunity. Every interaction becomes a long drawn out conversation — especially if there's an unpleasant task dawning that you'd like to put off.

- Typically seen — Talking on cell phone.

The Perfectionist – You have a compulsion to cross all the "t's" and dot all the "I's," preferably with elaborate whorls and curlicues. Exactitude is your watchword, and you feel that no rushed job can be a good job. Finishing tasks to your satisfaction is such a problem; you need more time zones, not just more time.

- Typically seen — Hunched over latest project.

Hopefully none of these time management personality profiles is a photograph of you! But perhaps these

descriptions will provoke some thought about the different ways we manage or mismanage time, and some clues about how we might change our behaviors to make our time management efforts more successful.

Participant Handout 6-2: Ten Tips of Time Management

1. Make a to-do list, and then prioritize your list. Don't prioritize your schedule, schedule your priorities.
2. Dare to break the to-do list. Be flexible as things change. Adjust your list as needed; the list is just a guide to help you use your time more efficiently.
3. Don't wait until things become urgent. Take care of things when you have time. Figure out a way to avoid living crisis to crisis.
4. Focus on your goals. Use your time to work towards your goals.
5. Identify where you waste time and figure out how you can spend that time more efficiently.
6. Know when to quit. If something is not working, don't be afraid to make a new plan.
7. Don't waste time holding on to or worrying about things you can't change. Use your time to change what you can.
8. Learn to be okay with the outcome if you delegate. Choose carefully who you delegate to, and check in to make sure progress is being made and the work is getting done, but understand that not everyone will do things the way you would do it.
9. Learn to say 'no' to things that are not a priority.
10. Take time for you. You can't work efficiently if you are not taking care of yourself.

Adapted from <http://www.alltipsandtricks.com/all-for-time-and-time-for-all-the-10-commandments-of-time-management/> April 14, 2010

Participant Handout 6-2: Be On Time Checklist

Think of something that it is important for you to be on time for in the next two weeks. Write it on the line:

Things I need to do before leaving home:

_____ Eat

_____ Shower/bath

_____ Brush teeth/floss/use mouthwash

_____ Hair

_____ Make-up

_____ Iron

_____ Get dressed

_____ Assist other people (younger siblings, grandmother, dad, etc...)

_____ Chores (wash dishes, make bed, take out garbage, etc...)

_____ Get everything together that I need

This will all take approximately _____ minutes

I know where to go.

_____ Yes

_____ No — How am I going to find out? _____

I am getting there by:

_____ Car (Consider traffic and whether your car has gas.)

_____ Bus/Subway (Get to the bus stop early, and take a bus that is scheduled to arrive to your destination with extra time to spare.)

_____ Taxi (Make sure the taxi will be there with enough time to get to your destination early and that you have enough money to pay for the trip.)

_____ Another person is driving, (Make sure the person driving you is responsible and will get you where you need to be on time, if not early.)

_____ Walking (Have you walked there before? How long did it take?)

Transportation will take approximately _____ minutes.

Total time it will take for me to get ready and travel there: _____

Time I need to be there: _____

I will need to leave by: _____

Add an extra 10-15 minutes to your estimated time to allow for unexpected circumstances (weather, accidents, something at home, bus running late, etc.)

Adapted from <http://www.workshopsinc.com/manual/Ch3H1.html> April 14, 2010

Topic 6: Job Success

Workshop 3: Positive Working Relationships

Outcomes

- Complete a positive behavior exercise
- Participate in a group exercise and a team challenge to practice developing positive working relationships

Learning Objectives

- Understand how to develop and maintain positive working relationships
- Understand the importance of positive behavior in producing positive effects
- Understand how to give and receive feedback in a professional way

Materials:

Group Agreements

Flip Chart Paper

Stickers

Markers

Participant Handout 6-3: Developing and Maintaining Good Working Relationships

Participant Handout 6-3: Positive Behavior Exercise

Participant Handout 6-3: Giving and Receiving Feedback Scenario

Participant handout 6-3: Feedback

Activities and Facilitation Steps

Facilitator Pre-Planning Steps

- Have ready on Flip Chart Paper to post some questions for the groups to discuss during the Positive Behavior Exercise:
 - Discuss your responses to the different behaviors with your group.
 - How do these behaviors relate to developing and maintaining positive working relationships?
 - How do these behaviors connect to customer service and building working relationships with customers?
 - Why is this important?
 - Are positive behaviors always recognized? Do they always produce positive effects?
 - Look back at the handout, and think about how you would feel or respond to: someone who rarely smiles and is generally unhappy, only gives in order to get something, never says thank you, blames others for everything, etc.
 - Are negative behaviors more likely to produce negative effects? Why or Why not?
 - Over time, which behaviors will most likely produce positive effects?
- Have ready on Flip Chart Paper the following definition of feedback:

The communication of information to an employee/co-worker/supervisor with the goal of reinforcing positive behaviors while also enabling adjustments for future behaviors to be made as necessary to improve work performance. (Adapted from <http://www.businessdictionary.com/definition/feedback.html> & <http://dictionary.bnet.com/definition/Feedback.html>)

1. Welcome— 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Developing and Maintaining Good Working Relationships – 15 minutes

- Explain to participants that even if they would rather work alone, being able to develop and maintain positive working relationships is very important.

- Ask participants why this is so important at work. Discuss the importance of working well with others. Ask participants to brainstorm ways to develop and maintain positive working relationships.
 - Capture what they say on flipchart.
 - Once they have added all of their ideas to the list, give everyone five stickers and ask them to vote on the five ideas that they feel are the most important by putting a sticker next to it on the flipchart.
 - Once everyone has voted, circle the top ten ideas (determined by stickers).
- Hand out Participant Handout 6-3: Developing and Maintaining Good Working Relationships
 - Check with the group to see if there are any important ideas missing from the handout or from the list they created.
 - Have participants circle the things they currently do

3. Positive Behavior Exercise – 15 minutes

- Discuss how we can perhaps understand better the effects of our own positive behavior (or that of a group or entire corporation/business/organization) by considering how we personally respond to the positive behavior of others.
- Hand out Participant Handout 6-3: Positive Behavior Exercise and have participants complete.
 - After about five minutes, divide participants into small groups to discuss their answers.
 - Post the discussion questions you prepared on Flip Chart paper for them to consider as they discuss in their group.
- Explain to participants the idea: Millions of people believe strongly that goodness and positivity are more likely to be rewarded in life than selfishness and negativity. And almost without exception, successful, happy people seem to exhibit and aspire to positive behaviors. The exercise should confirm how positively we each respond to positive behavior (and negatively to negative behavior)

4. Giving and Receiving Feedback – 20 minutes

- Ask participants what feedback at work is.
 - Hang definition on prepared flip chart and review definition
- Ask for four volunteers to act out a role play scenario and hand out Participant Handout 6-3: Giving and Receiving Feedback Scenario
 - You will need 2 people to act it out.
 - Split the group in half and have one group observe as person 3 in scenario and the other half observe as person 4 in the scenario
- When they are finished allow time to review questions answered from the observers.
- Hand out Participant handout 6-3: Feedback and discuss what tips were observed and how you might use these tips.

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 6-3: Developing and Maintaining Good Working Relationships

To Form New Relationships:

- Introduce yourself, so you know the person's name.
- Say hello and be friendly
- Get to know the person before you ask personal questions or tell personal things about yourself
- Respect people's personal space

To Improve Relationships With Co-Workers or Team Members:

- Spend time talking during breaks and after work.
- Never hang around when you are off and that person is still working
- Be proactive in your communication
- Follow through on what you promise
- Make every effort to resolve conflicts quickly and completely
- When people share information in confidence, keep it confidential! Be loyal to your team or work group

To Improve Your Relationship with Your Supervisor:

- Keep your Word
- Be Flexible
- Take Initiative
- Stay Focused on Your Work
- Communicate Effectively and Regularly
- Take Responsibility for Mistakes
- Learn to Work Independently
- Demonstrate Appropriate Behaviors
- Show Respect
- Do your Best
- Maintain Professional Boundaries
- Be Positive
- Say Thanks for Recognition

Adapted From Professional Training Systems, Inc. East Baltimore Pipeline Job Readiness Training Curriculum Page 134

Participant Handout 6-3: POSITIVE BEHAVIOR EXERCISE

Complete the chart by thinking about and writing how you feel about and respond to someone who behaves in the following ways:

1. Smiles a lot and is generally happy	
2. Gives to others and wants nothing in return	
3. Thanks others	
4. Helps others	
5. Listens to others without judging	
6. Takes the blame or responsibility for faults	
7. Gives others credit for successes	
8. Absorbs negative behavior from others with tolerance and understanding	

<http://www.businessballs.com/freeteambuildingactivities.htm#team-building-games-exercises-activities>

Participant Handout 6-3: Giving and Receiving Feedback Scenario

Person 1:

An employee at a retail store rarely shows up for sales team meetings, where the weekly schedules and sales are discussed. You need to tell him/her that the meetings are every Monday at 4:30, and since he/she is part of the sales team, his/her presence at the meetings is crucial in order to keep everyone informed about what's going on. *Tell Person 2 that his presence at the meetings is important and why. Emphasize this even after Person 2 gives you an initial response.*

Person 2:

You have not been coming to meetings because you know you are getting the work done and another team member (a friend) updates you on the schedule and sales, so what's the big deal? You show up for your shifts and update customers on the sales and promote them. *You are listening to the feedback, but you want to tell this person that the sales team should have more faith in your abilities.*

Person 3:

Observe Person 1 who is providing feedback.

- What do you like about the way in which the feedback is given? (Body language, eye contact, gestures, facial expressions, tone, etc.)
- What do you dislike about the way in which the feedback is given?
- What do you like/dislike about what is being said – ie. Words used?
- How effective is the feedback?
- How is it being received?
- How might you give this feedback if you were Person 1?

Person 4:

Observe Person 2 who is receiving the feedback.

- Does this person appear to be listening to what is being said?
- Does s/he look happy about receiving feedback?
- Do you notice any defensive mannerisms – body language, eye contact, gestures, facial expressions, tone, etc.?
- Is Person 2 responding appropriately?
- How might you receive this feedback if you were Person 2?

Adapted from: <http://www.sfu.ca/studentlife/leadership/pdfs/Leadership%20Summint%20Feedback%20workshop.pdf>

Participant Handout 6-3: FEEDBACK

GIVING FEEDBACK

DO's

1. Describe the person's behavior that bothers you. "It bothers me when you finish my sentences for me."
2. Talk to the person as soon as things come up. Don't wait until things are likely to have been forgotten.
3. Use "I" statements. Own your feelings. "I feel bad when you finish my sentences for me."
4. Check for clarity. "Do you understand what I mean when I say that?"
5. Give consequences if behavior continues. "If you keep interrupting me, I most likely won't want to spend time talking with you in the future."
6. Only bring up behaviors that the person can do something about.
7. Be ready to listen to the other person's point of view.

DONT'S

1. Don't accuse the person. "You always interrupt me."
2. Don't bring in third parties. "John also says that you interrupt a lot."
3. Don't take for granted that the person understands what you are saying.
4. Don't give vague consequences. "That kind of behavior is going to get you in trouble."
5. Don't bring up behaviors that the person can't help. "The way you breathe really bothers me."
6. Don't deny the other person's feelings.

RECEIVING FEEDBACK

Tips on receiving feedback...

1. Listen to the feedback without getting defensive.
2. Do not blindly accept what you are told as the ultimate truth.
3. Paraphrase the feedback to make sure that you understand correctly what is being said to you.
4. Remember that all feedback is helpful, because it gives you a chance to see how others view your work.
5. Follow through on the areas of improvement that are discussed.

Adapted From Professional Training Systems, Inc. East Baltimore Pipeline Job Readiness Training Curriculum Page 159-160

Topic 6: Job Success

Workshop 4: Workplace Safety

Outcomes

- Identify potential hazards in various workplace settings
- Know where to go to find more information about his/her rights and workplace safety information

Learning Objectives

- Understand workplace hazards and some things he/she can do to stay safe at work
- Understand workplace safety laws, child labor laws and her/his rights on the job

Materials:

Group Agreements

Lined Paper

Participant Handout 6-4: Safety IQ Quiz

Facilitators Resource 6-4: Safety Quiz Answers

Participant Handout 6-4: Workplace Scenes

Facilitators Resource 6-4: Hazards on the Job examples for Facilitators

Participant Handout 6-4: Workplace Safety/MA Child Labor Laws Scavenger Hunt

Facilitators Resource 6-4: WORKPLACE SAFETY/CHILD LABOR LAWS ANSWERS FOR FACILITATORS

Activities and Facilitation Steps

1. Welcome— 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Safety quiz – 10 minutes

- In order to get a sense of what participants already know about workplace safety tell them you are going to begin by having them complete a short safety quiz.
- Hand out Participant Handout 6-4: Safety IQ Quiz and have participants complete.
- Have the Facilitators Resource 6-4: Safety Quiz Answers sheet ready to have discussion with the group when they are finished.

3. Workplace Hazards – 20 minutes

- Explain that one reason workers get hurt on the job is because there are hazards (dangers) on the job.
- There are three main categories of hazards — safety hazards, chemical hazards, and biological hazards.
 - But those categories do not cover all job hazards. Ask participants if they can think of examples of safety hazards? Chemical hazards? Biological hazards? Other health hazards? (Some examples are included below.)
 - Safety hazards: knives, hot grease, hot surfaces, slippery floors, etc.
 - Chemical hazards: dusts, gases, vapors, acids, asbestos, lead, etc.
 - Biological hazards: living organisms, viruses, molds, used needles, etc
 - Other health hazards: noise, radiation, repetitive movements, heat or cold, stress, harassment
 - (<http://www.cdc.gov/niosh/talkingsafety/states/ma/>)
 - Refer to Facilitators Resource 6-4: Hazards on the Job examples for Facilitators for other examples
- Break participants up into 4 small groups.
 - Give each group one of the workplace scenes from Participant Handout 6-4: Workplace Scenes, with enough copies for each member of the group.

- Have them identify as many hazards in the picture as they can, as well as offer suggestions to address the safety concern.

4. Workplace Safety/Ma Child Labor Laws Scavenger Hunt – 20 minutes

- Divide the participants into groups of 2-3 (or one group per available computer).
 - Hand out one Participant Handout 6-4: Workplace Safety/MA Child Labor Laws Scavenger Hunt to each participant and one extra for each group.
 - Explain that they will have ten minutes to complete the scavenger hunt and put all of their answers on the group sheet. Groups can work together or split up the work.
 - After ten minutes, collect the group sheets and if you choose to, award prizes to the winning group.
- Discuss the correct answers and where people went to find the information.
 - Refer to Facilitators Resource 6-4: WORKPLACE SAFETY/CHILD LABOR LAWS ANSWERS FOR FACILITATORS

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 6-4: SAFETY QUIZ

Work together in your group to answer these questions. Guessing is OK. You won't be graded on your answers. Pick one person in your group to report your answers to the group later.

✓ Check the correct answer.

1. The law says your employer must give you training about health and safety hazards on your job.

True False Don't know

2. The law sets limits on how late you may work on a school night if you are under 16.

True False Don't know

3. If you are 16 years old, you are allowed to drive a car on public streets as part of your job.

True False Don't know

4. If you're injured on the job, your employer must pay for your medical care.

True False Don't know

5. How many teens get seriously injured on the job in the U.S.?

One per day One per hour One every 7 minutes Don't know

Facilitators Resource 6-4: Safety Quiz Answers for Facilitators

1. **True:** You should get training before you start work. The training should cover how to do your job safely. Training about hazardous chemicals and other health and safety hazards at your job is required by OSHA (the Occupational and Safety Health Administration), the agency that enforces workplace health and safety laws.
2. **True:** The federal law says if you are 14 or 15, you can only work until 7pm on a school night. Some states also have restrictions on how late you can work if you are 16 or 17. Child labor laws protect teens from working too late, too early or too long.
3. **False:** Teens who are 16 may not drive a car or truck on public streets as part of their jobs. Federal law permits teens who are 17 to drive in very limited situations. Some states do not allow anyone under 18 to drive on the job. Child labor laws protect teens from doing dangerous work.
4. **True:** If you get hurt on the job, the law says your employer must provide worker's compensation benefits. These include medical care for your injury.
5. **One every 7 minutes:** Overall, 84,000 teens are hurt each year badly enough to go to a hospital emergency room. Only one-third of work-related injuries are seen in emergency rooms, so it is likely that 250,000 teens suffer work-related injuries each year. This number is fairly close to the number of teens (ages 15-17) who go to emergency rooms each year for all motor vehicle accidents, including vehicle occupants, pedestrians, bicyclists, and motorcyclists (320,000 teens). About 64 teens (17 and under) die each year from job injuries. About 90 who are 18 or 19 die. Teens are often injured on the job due to unsafe equipment or stressful conditions. They also may not receive enough safety training or supervision.



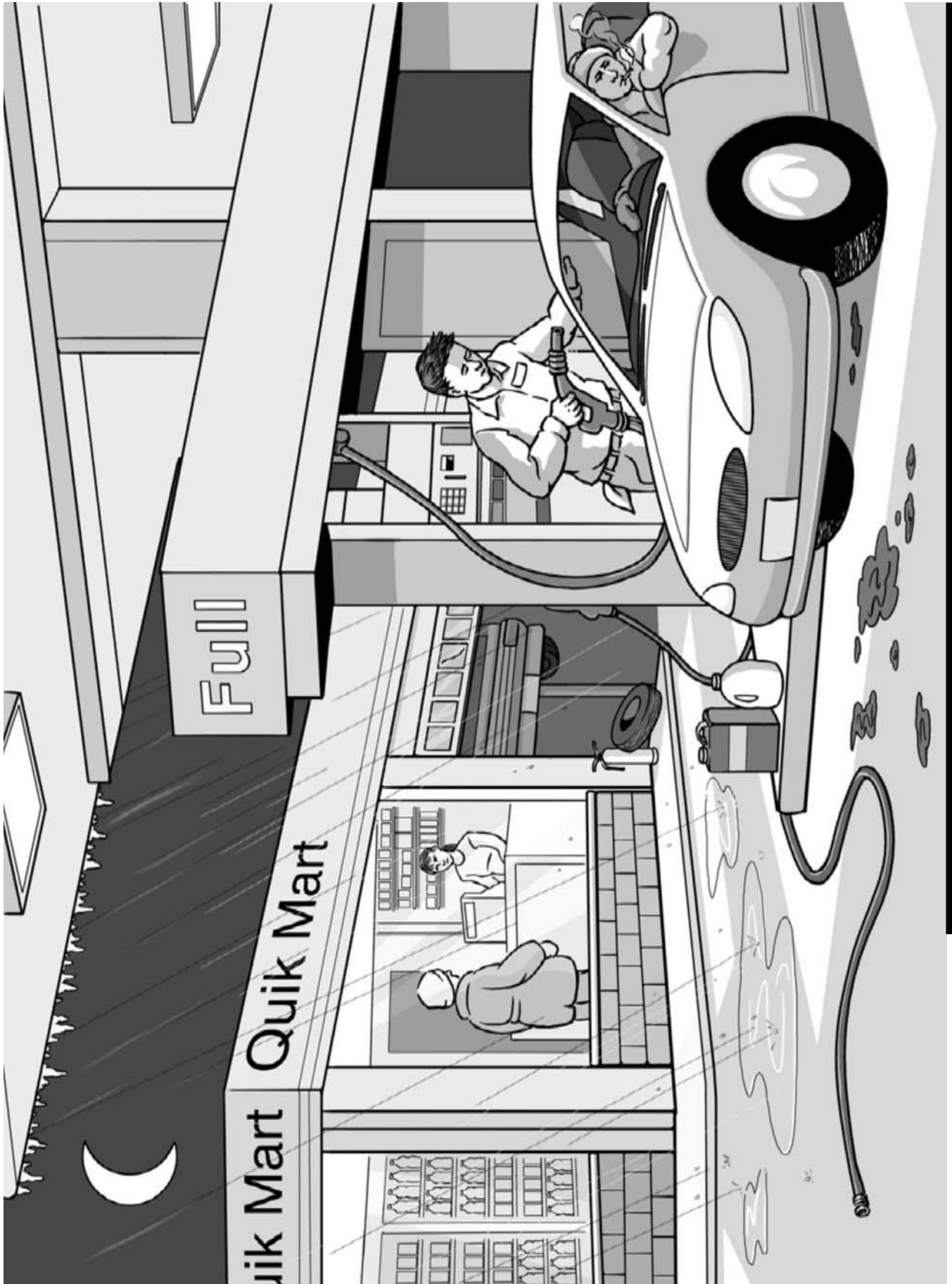
Participant Handout 6-4: Workplace Scenes



Participant Handout 6-4: Workplace Scenes



Participant Handout 6-4: Workplace Scenes



Examples:

- Fast food: hot grill, fire, cooking grease, heavy lifting, cleaning chemicals, stress, steam, hot oven, knives, slippery floor, pressure to work fast
- Grocery Store: heavy lifting, meat slicer, repetitive motion, standing a lot, box cutter, cleaning chemicals, bending or reaching, stress
- Office: repetitive use of the keyboard, awkward posture, stress, cluttered workplace, copier and other chemicals
- Gas station: gasoline, heat or cold, stress, other chemicals, tools and equipment, violence

Ways to deal with hazards at work:

- Personal Protective Equipment (PPE)
- Work Policies/Practices
- Remove the Hazard (not always possible)

Participant Handout 6-4: WORK SAFETY/MA CHILD LABOR LAWS SCAVENGER HUNT

1. How many hours per week can a 14 year old work while school is in session?

2. What is the maximum number of hours a 15 year old can work on a school day?

3. What is the maximum number of hours a 16 year old can work in one day?

4. What is the maximum number of days a 17 year old can work in a week?

5. What is the latest that a 14 year old can work on a school day? In the summer?

6. How old do you have to be to work in a freezer or meat cooler?

7. How old do you have to be to operate, clean or repair power-driven bakery machines?

8. How old do you have to be to work on ladders or scaffolds?

9. How old do you have to be to work in amusement places (such as a pool or billiard room or bowling alley)?

10. How old do you have to be to work in roofing or on or about a roof?

11. What is minimum wage in Massachusetts?

12. How many hours do you have to work in a week to qualify for overtime pay?

13. What does Worker's Compensation pay for?

14. What is the name of the agency that handles complaints about workplace safety?

15. What is one health and safety protection your employer must provide?

Facilitators Resource 6-4: Workplace Safety/Child Labor Laws Answers for Facilitators

1. How many hours per week can a 14 year old work while school is in session? **18**
2. What is the maximum number of hours a 15 year old can work on a school day? **3**
3. What is the maximum number of hours a 16 year old can work in one day? **9**
4. What is the maximum number of days a 17 year old can work in a week? **6**
5. What is the latest that a 14 year old can work on a school day? **7 pm**
In the summer? **9 pm**
6. How old do you have to be to work in a freezer or meat cooler? **at least 16**
7. How old do you have to be to operate, clean or repair power-driven bakery machines? **at least 18**
8. How old do you have to be to work on ladders or scaffolds? **at least 16 (if more than 30 ft above ground or water the answer is at least 18)**
9. How old do you have to be to work in amusement places (such as a pool or billiard room or bowling alley)? **at least 16**
10. How old do you have to be to work in roofing or on or about a roof? **at least 18**
11. What is minimum wage in Mass? **\$8.00/hr**
12. How many hours do you have to work in a week to qualify for overtime pay? **Over 40**
13. What does Worker's Compensation pay for? **Medical expenses and lost wages**
14. What is the name of the agency that handles complaints about workplace safety? **OSHA**
15. What is one health and safety protection your employer must provide? **Safety training, PPE (personal protective equipment)**

Topic 7: Preparing Your Career Portfolio

Length of Topic: 7 hours, 4 workshops

Workshop 1: Creating an Elevator Speech

Outcomes

- Create an elevator speech
- Practice their elevator speech with at least three people

Learning Objectives

- Understand what an elevator speech is
- Understand when to use an elevator speech
- Understand what employers are looking for when they ask for a writing sample

Materials:

Group Agreements
Flip Chart Paper
Flip Chart markers
Participant Handout 7-1: Elevator Speech Examples
Participant Handout 7-1: Creating an Elevator Speech
Lined Paper

Activities and Facilitation Steps

Facilitator Pre-Planning Steps:

- Have the following prepared on chart paper:
- An elevator speech is a short (15-30 second, 150 word) sound bite that succinctly and memorably introduces you. It spotlights your uniqueness. It focuses on the benefits you provide. And it is delivered effortlessly... A great elevator speech makes a lasting first impression, showcases your professionalism and allows you to position yourself. ~ Dale Kurrow
<http://www.dalekurow.com/elevator>

1. Welcome— 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Opening Activity – 10 minutes

- Ask the young people to think about someone famous (so that other people will know that person as well) they admire.
 - Give everyone two minutes to write down the person's name, what he/she does, what her/his strengths are and why someone would want to hire him/her.
 - Have everyone introduce themselves as that person to the group.

3. What is an Elevator Speech? 15 minutes

- Hang the flip chart paper you prepared earlier with the definition.
- Ask participants if they have ever heard of an elevator speech.
 - Ask them to explain what they think an elevator speech is.
 - Share the flipchart with the elevator speech description and ask for a volunteer to read it out loud.
 - Discuss with participants what should be included in an elevator speech and capture what they say on flip chart (or have one of the participants capture what they say on flipchart).
 - Discuss when an elevator speech should be used (career fairs and formal networking opportunities, casual networking opportunities, to answer college and job interview "tell me

about yourself " questions, when requesting an application, informational interviews, voicemail for potential employers, etc.).

4. Creating an Elevator Speech – 25 minutes

- Explain to participants that they will create their own elevator speech that highlights their individual strengths. Hand out Participant Handout 7-1: Elevator Speech Examples and review them with the group.
- Hand out Participant Handout 7-1: Creating an Elevator Speech and have participants fill out.
 - Give them about 10 minutes to fill out the handout and then have them write their elevator speech on the space provided on the sample handout.
 - Have blank lined paper available if they need more paper.
- When they have finished writing their elevator speech, split the group in half to form two lines and have them sit or stand across from one another.
 - Have them practice their speech with the person across from them. Allow each person to give the other feedback.
 - One person will stay in their original spot while everyone else rotates to the left or right to be paired with a new participant.
 - Have them repeat their speech and rotate until they have heard from everyone in the group.
- When they are finished this exercise come back together in a large group to discuss what they learned from doing this exercise:
 - How it felt to use an elevator speech
 - What stood out from hearing others

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 7-1: Elevator Speech Examples

from http://www.expressionsofexcellence.com/sample_elevator.html

For A Lawyer for Non-Profits

"I'm saving the people who are saving the world! (She pauses and smiles). I'm Alice Anderson, a lawyer for non-profits. My company, Anderson Non-Profit Strategies, based in the San Francisco Bay Area, specializes in helping non-profits keep their fund-raising legal. For more information e-mail me: alice@anpslaw.com."

For The Self-Employed

"Hi, I teach people how manners make money & politeness promotes profits in the market place. I teach etiquette to youth and adults. I'm Carolyn Millet, and it's my pleasure to meet you!"

For Trainers

"I turn conflict into agreement. I'm Robbie Gordon of the Conflict Resolution Institute. My workshops & coaching reduce your conflict. We teach people how to understand, discuss and resolve conflict so they can live happier lives. Let us replace the conflict in your life."

For An Insurance Agent

"I'm a money man with a plan: I make sure the money keeps flowing when your income stops. (Pause). Somewhere along the line, for one reason or another, you will no longer be working. My plans insure that individuals and their families are prepared for that day when it comes. (Another pause). Let's review your plan to make sure the money flows unabated. I'm Mark Eckhout with MML Investors Services."

"My firm takes over where Walt Disney left off. I'm Chal Daniels, and I will show you how to make your dreams come true. What is something you have always dreamt of doing? (Pauses and listens intently.) I can help you make your wish come true. Here is my card, call me, I'd love to work with you. I give you my assurance our insurance can help you dream big dreams."

BOG Participant (Create your elevator speech here):

Participant Handout 7-1: Creating an Elevator Speech

An elevator speech is a short (15-30 second, 150-word) sound bite that succinctly and memorably introduces you.

It spotlights your uniqueness. It focuses on the benefits you provide. And it is delivered effortlessly... A great elevator speech makes a lasting first impression, showcases your professionalism and allows you to position yourself.

~ Dale Kurow <http://www.dalekurow.com/elevator>

Answer the following questions:

Who are you? _____

How can you grab the listener's attention? _____

What are your key strengths? _____

What positive adjectives describe you? _____

What will you bring to an employer? What can/do you do? _____

What do you want to get out of the elevator speech? Why are you telling this person about yourself? What is your request for action? (Talk to them about potential opportunities, ask for a card, ask for advice, get an application, etc.)

Possible requests for action:
from http://www.quintcareers.com/job-search_elevator_speech.html

At a career fair: "I'd like to take your business card, as well as leave my networking card and resume. Would it be possible for me to get a spot on your company's interview schedule?"

In a networking situation: "What advice do you have for me? Can you suggest any employers I should be contacting?"

Cold-calling an employer: "When can we set up a meeting to discuss how I can help your company?"

Telephone or e-mail situations: "May I send you my resume?" (For in-person situations, you should always have resumes handy).

Topic 7: Preparing Your Career Portfolio

Workshop 2: Building a Network/References

Outcomes

- Complete a reference list as an addendum to their resume
- Have up-to-date contact information on a network of adults in their life that they can contact for career guidance
- Contact two potential references and request a letter of reference for their Youth Career Portfolio

Learning Objectives

- Understand the importance of having a network of caring adults that can be utilized as references to potential employers, as well as being a source of career guidance

Materials:

Group Agreements

Participant Handout 7-2: Who Could be in my Personal Network

Participant Handout 7-2: References Worksheet

Participant Handout 7-2: Sample Reference Sheet

Phone Books

Activities and Facilitation Steps

1. Welcome— 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Building a Network – 15 minutes

- Ask participants what they think a “personal network” might be in terms of finding a job and working on other transition activities.
 - Define a “personal network” as a group of caring adults that know you as a person, and want to help support your success as a young adult in the community.
 - Explain that a network can be very valuable, because of the insight, experience, contacts, and knowledge a caring adult can give a young person.
 - Being new at finding a job, housing, education, and other steps toward independence can be confusing, and having a supportive adult “on your side” can make a huge difference.
- Ask participants if they have heard the term “references” (in relation to employment) and what they think that might mean.
 - Clarify answers and explain that people from your personal network can serve as references to speak to potential employers on your skills and positive traits. Explain that employers may ask for written references, or may want to speak to the referring person on the phone.
- Hand out Participant Handout 7-2: Who Could be in my Personal Network and help participants brainstorm other types of people who may be a personal network member and potential job reference, and have them write their answers down in the blank spaces.
 - Also remind them that, if possible, it is good to let someone know you would like to list them as a reference, so that they are prepared to talk to employers about your skill, values, etc.

3. Personal References – 20 minutes

- Hand out Participant Handout 7-2: References Worksheet and let participants know that they can look up missing information in the phone book or online.
 - Discuss with participants that most employers ask for three references.
 - If program staff at your agency (including yourself) is comfortable serving as a reference please let participants know and provide proper contact information.

4. Typing References – 15 minutes

- Hand out Participant Handout 7-2: Sample Reference Sheet and have participants type up their references following the sample

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 7-2: Who Could be in my Personal Network

Guidance Counselors
Trainers
Clergy
Clinician
Staff from Camp or Community
Teachers
Past Employers
Neighbors
Education and Career Counselor

When asking someone from your network to be an Employment Reference:

- Teachers, trainers, and coaches are all very good references. They know about your education and training. They can report on your attendance.
- Clergy often deal with personal aspects of your life, not work related areas. However, they know a positive side of you and are respected in the community.
- A reference should be someone who can tell an employer what kind of worker you are.
- It is best to ask people ahead of time, if they would feel comfortable giving you a good reference. Be sure to let them know the positions for which you applied.
- References need to be updated. Addresses, phone numbers, and job titles often change.
- You should use your references' business addresses and phone numbers if possible.
- It is best to use references who are working, rather than unemployed.
- The people who are your references need to have good telephone communication skills. They also need to have telephone numbers where they can be reached during "business hours." Most employers contact references by telephone during the day.

Participant Handout 7-2: References Worksheet

Your Name

Your Street Address

Your City, State, Zip Code

Your Telephone Number ()

Fill in the spaces below with information on three people you will use for references.

Reference's Name, Job Title, and Name of Business

Business Address

City State

Zip Code

()

Telephone Number

Reference's Name, Job Title, and Name of Business

Business Address

City

State

Zip Code

()

Telephone Number

Reference's Name, Job Title, and Name of Business

Business Address

City

State

Zip Code

()

Telephone Number

Participant Handout 7-2: Sample Reference Sheet

John B. Harding
123 Washington Avenue
Homewood, Illinois 12345
(123) 456-7890

REFERENCE SHEET

PROFESSIONAL REFERENCES

Jan Miles, Operations Manager
Shorewood Manufacturing, Inc.
123 East Muncie
Avenue Shorewood,
Illinois 12345
(123) 456-7890; jmiles@shorewoodmanufacturing.com

Carl J. Walker, Director of Human Resources
Ace Hospital Supplies, Inc.
789 Tanaka Circle
Freeport, Illinois
12345
(111) 111-3333;
carl.walker@acehospitalsupplies.com

William T. Gannon, Shop Supervisor
Rail Cars Express
900 Smithton Street
Seaside, California
12345
(111) 111-4444; william.gannon@railcarsexpress.com

Topic 7: Preparing Your Career Portfolio

Workshop 3: Resumes (Day 1)

Outcomes

- Have a complete, typed resume for their paper and electronic Youth Career Portfolio

Learning Objectives

- Understand the purpose and importance of an up-to-date, formatted, and typed resume, in terms of positively representing their skills

Materials:

Group Agreements

Flip Chart Paper

Participant Handout 7-3-1: Understanding a Resume

Participant Handout 7-3-1: Tips for Resume Writing

Facilitators Resource 7-3-1: Hints and Tips for Working with Youth on Resumes

Participant Handout 7-3-1: Action Words for Resume Writers

Participant Handout 7-3-1: Resume Worksheet

Activities and Facilitation Steps

1. Welcome– 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Understanding a Resume – 15 minutes

- Ask participants what they already know about a resume including sections.
 - Keep track by writing their ideas on a flip chart
- Hand out Participant Handout 7-3-1: Understanding a Resume and review and compare with what participants already came up with.
- Discuss the importance and purpose of a resume.
 - Resumes are used to promote job candidates.
 - Encourage the participants to think about education, skills and accomplishments they can include on their resumes
- Hand out Participant Handout 7-3-1: Tips for Resume Writing and review with the participants.
 - Refer to Facilitators Resource 7-3-1: Hints and Tips for Working with Youth on Resumes to add to the discussion.

3. Action Verbs – 15 minutes

- Explain the use of action verbs to the participants.
 - Emphasize how to use action verbs when describing skills.
 - Discuss how to use past tense for previous work and present tense for anything current.
- Hand out Participant Handout 7-3-1: Action Words for Resume Writers
 - Have participants circle the verbs they have used and help them with any definitions.
 - When they finish tell them to pick three and use in a sentence using the verb to describe their skills or past work experience.
 - Ask for everyone to share one with the larger group.

4. Resume Worksheet – 20 minutes

- Explain to participants that you are handing out a worksheet for them to record information they will include on their resumes.

- Hand out Participant Handout 7-3-1: Resume Worksheet
- Inform participants that if they need to look up addresses they can use available computers.
- If they need to obtain additional information that such as contact names tell them to bring in any missing information for next meeting to include their resume

5. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 7-3-1: Understanding a Resume

PURPOSE OF A RESUME

- Marketing tool to sell your experience and qualifications to potential employers.
- Summarize and highlight relevant accomplishments and skills that match the employer's current hiring needs.

SECTIONS OF A RESUME

Contact information: Name, Address, Phone Number, and Professional E-mail Address.

Education: In reverse chronological order (most recent first), list the institution you attended and type of education you received along with dates attended and city and state where attended.

Experience: In reverse chronological order (most recent first), list the employers, city and state where you worked, dates of employment, position held, responsibilities on the job, accomplishments made, and skills developed or utilized. Remember to use action words.

Activities: List activities you are involved in with dates (month/year), name of program or organization you participated on. Activities may include athletics, clubs, community service, and many more.

Achievements: Any awards and recognitions received with dates, name of institution that honored you and title of honor.

References: Name, Company, Address, and Phone Number of three individuals that are not relatives and know your abilities and speak highly of you.

Participant Handout 7-3-1: Tips for Resume Writing

1. Limit the resume to one or two pages. It is better to have one page than one and a half. A half page looks like the person ran out of information.
2. Be consistent. If you do it for one, you should do it for all. If you give your high school's zip code, then you must give all zip codes.
3. Avoid using slang words.
4. Use simple words that say what you want to say.
5. Use action words.
6. Show accomplishments and problem solving skills, not just duties. Show that you can do the work required for the job.
7. Be honest.
8. Make it perfect. Check for spelling and other mistakes. Use a good copier or have the resume printed.
9. State information in a positive way. List strongest skills and best work experience.
10. Do not include personal information such as date of birth, height, weight, etc.
11. Include a cover letter when sending the resume.
12. Balance your resume on the page. Use a standard font no smaller than 10 point and no larger than 12 point, such as Times New Roman or Calibri
13. Include volunteer work, hobbies, and awards if they show experiences or skills.
14. Use action words ending with "ed" for past jobs. Use action words ending with "ing" for present jobs.
15. Choose a high quality, 8 1/2 x 11-inch white or ivory paper. Use between 20- and 24-pound 100 percent cotton fiber paper and a good duplicating (copying) process. Commercial copy services usually produce good copies at low cost, and have quality paper at a per sheet price. Check the telephone yellow Pages under "Copying and Duplicating Services" or search the web for copying services in your area.

Facilitators Resource 7-3-1: Hints and Tips for Working with Youth on Resumes

- It is better for a resume to be basic, correct and easy to read than complicated, hard to read and with errors.
- When you sit down with someone to work on their resume, talk about what makes a good resume before they create theirs — then they won't be surprised when you edit for mistakes.
- Don't forget to praise — always point out 1 or 2 things that you really like and are impressed about in their resume — and start out on a positive foot.
- Instead of correcting every mistake as they go along, wait until they have a first draft, and hopefully, a sense of accomplishment — then make edits as necessary.
- When making edits, make sure that you explain the "why." Give them the choice to make changes and corrections. Categorize your edits into several categories — spelling, verb tense, format etc. — then ask them which of these are most important to correct and work through talking about why each of these is important.
- Put on your "employer hat" and explain to them what you are looking for and how it felt to read through their resume — what stood out to you the most, what would you have like to have seen.
- Sometimes employers receive so many resumes that they are looking for reasons to narrow down the pool of applicants — correcting simple errors is a way to avoid this fate for your resume.
- Explain that, when composing a resume on the computer, they can easily copy a resume into a new document and make small changes with little effort.
- Remember that our job is to help youth present themselves in the best light possible — never encouraging misrepresentation — but creativity!
- When struggling with someone who does not want to put the time into a resume talk with them about:
 - the impression they are trying to make on an employer
 - if it is worth it to spend time writing a sloppy resume if it probably won't win them the job or the minimal extra time it will take them to have a good resume that gives them a better chance of getting a job

Participant Handout 7-3-1: Action Words for Resume Writers

Directions: Circle the words below that describe what you have done in jobs, school, sports, community groups, etc. you have had. You may want to use some of these ACTION words on your resume. Ask an instructor or look up words you are not sure of.

achieved acquainted activated adapted adjusted administered advertised
advised advocated aided altered analyzed approved arranged assembled
assisted assumed attached attained authorized balanced built calculated
catered classified coached collected combined communicated compared
completed computed condensed constructed consulted controlled converted
coordinated counseled created decorated delivered demonstrated designated
designed detected determined developed devised diagnosed directed disclosed
discontinued dispatched displayed distributed documented economized edited
educated eliminated employed encouraged endorsed engineered established
estimated evaluated examined exchanged executed expanded experimented
familiarized filmed formulated generated governed guaranteed guarded guided
Hosted illustrated improved increased informed initiated inspected instructed
interviewed interpreted introduced invented inventoried investigated lectured
located maintained managed measured merged minimized mixed modernized
modified motivated notified observed obtained operated organized originated
planned prescribed processed procured produced provided publicized published
recommended recorded reduced refinished regulated remodeled removed
renovated reorganized repaired replaced reported researched restored
scheduled screened selected simplified solved stabilized stocked suggested
supervised surpassed tailored taught tested trained transferred transformed
transported treated unified updated utilized

Participant Handout 7-3-1: Resume Worksheet

Contact Information

Name

Address

City

State

Zip

Phone Number

Alternate Phone Number

E-mail

Employment Goal

What is your objective or job target?

What industry do you want to work in? (Construction, finance, maintenance and repair, hotel/hospitality, human services, healthcare, education, etc)

Skills

List all your skills (if you speak another language that is also a skill) and your strengths. For computer skills include software that you know. (Example: Microsoft Word, Excel, Internet Applications, etc)

Job Readiness Level Education Information

Name of your school

Town/location of your school

Year you will be graduating

Awards

List all awards that you have ever received. If you were involved in sports also list any medals you may have won. (E.g.: perfect attendance, gold in 100 m hurdles)

Certificates

List any certifications you have ever received. (E.g.: CPR, First Aid, Workplace Readiness, etc.)

List any participant activities or internships here:

Work History and Volunteer Experience

List your work history and/or volunteer history starting with your most recent job/volunteer work.

Start End Name of Company, Your Title/Position

City and State

Describe what you did on the job (action words)

Start End Name of Company, Your Title/Position

City and State

Describe what you did on the job (action words)

Start End Name of Company, Your Title/Position

City and State

Describe what you did on the job (action words)

Topic 7: Preparing Your Career Portfolio

Workshop 3: Resumes (Day 2)

Learning Objectives

Outcomes

- Have a complete, typed resume for their paper and electronic Participant Career Portfolios
- Understand the purpose and importance of an up-to-date, formatted, and typed resume, in terms of positively representing their skills

Materials:

Group Agreements

Flip Chart Paper

Participant Handout 7-3-2: Skills Based Resume with Instructions

Participant Handout 7-3-2: Chronological Resume with Instructions

Participant Handout 7-3-2: Chronological Resume Template and Sample Resume

Participant Handout 7-3-2: Skills Based Resume Template and Sample Resume

Activities and Facilitation Steps

1. Welcome— 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Resume Types – 10 minutes

- Let participants know they will use the information from last week to start their resume.
- Discuss the difference between a skills based and chronological resume.
 - Skills based may be a better fit for a participant with limited work/volunteer experience while a chronological resume may be a better fit for a participant with more work/volunteer experience
- Hand out the Participant Handout 7-3-2: Skills Based Resumes with Instructions and Participant Handout 7-3-2: Chronological Resumes with Instruction Instructions and to continue to discuss the difference between chronological and skills based.
- Ask participants to decide what resume type fits better for them

3. Draft Resume – 40 minutes

- Hand out sample resumes and resume template for either skills based resume or chronological resume to guide the completion of the first draft of their resume.
 - Participant Handouts 7-3-2 Chronological Resume Template and Sample Resume or
 - Participant Handouts 7-3-2 Skills Based Resume Template and Sample Resume
- Be sure to walk around and be available to help participants
 - Encourage participants to take their time and reassure them you'll help with the final editing.

4. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Resume Instructions

*Instructions are in parenthesis and in italics above each section followed by examples
(List your personal information at the top)*

Carlos Hernandez
104 Main Street
Brockton, MA. 02301
508-555-5555

Job Objective

(Explain in 1-2 sentences what job you are hoping to attain and specific reason why you want the job)
Sample:

Seeking a position as a food server. Desire a position with the opportunity to perform customer service.

Skills and Abilities

(Use this portion to tell about your skills and abilities that make you a good candidate for the position you are applying for. Make sure to explain each skill thoroughly and support each with evidence. Types of skills that may be listed are: computer skills, communications, hard work, customer relations, attention to detail, creativity, and many others)

Sample:

Hardworking: Have worked outside of school with uncle on landscaping. In the summers of 2009 and 2010 I worked with my uncle mowing lawns and pulling weeds. These jobs were challenging but I worked hard and accomplished the task at hand.

Customer Relations: As a landscaper I would communicate with clients often. I would answer their questions quickly and correctly in a respectful manner. My ability and experience speaking with clients will benefit me as a food server.

(Notice the hanging indentation of each skill/ability as well as the space in between each skill)

Education

(List your current level of education)

Brockton High School, Brockton, MA. 02301
Candidate for Diploma: June 2013
Currently in Junior Year

Activities and Awards

(List all extra-curricular activities and awards received)

Varsity Football Player: Brockton High School. Brockton, MA. 2010-2011.
Started at Linebacker for two seasons. Also saw time at Tight End and Full Back.
Led the team in tackles and sacks as a junior.

Awards: Defensive Player of the Year 2011.
All Conference Line Backer 2011.

Volunteer: Christ Church: Brockton, MA
Helped improve landscaping of the church yard by raking leaves, mowing the grass, and pulling weeds.

Certifications

(List any Certification you may possess including First Aid/CPR, ServSafe, and many more)

First Aid/CPR Certified. American Red Cross. September 2011

Participant Handout 7-3-2: Chronological Resume with Instructions

Domenique Cortez
154 Brigham Street, Apt. 3
Billings, MA 02239
(617) 949-6672
dcortez@aol.com

EDUCATION:

Westover Job Corps, Graduated February 2000
Chicopee, MA

- Earned GED Certificate
- Successfully completed training in Accounting

Merimac High School, 1995 – 1998
Billings, MA

SKILLS:

Computer: Microsoft Word, Microsoft Excel, internet
Other: Fluent in Spanish

EXPERIENCE:

Waitress **March 1998 – April 1999**
Friendly's Restaurant

Merrimac, MA

- Waited on tables during busy evening hours at family restaurant
- Assisted in training new wait staff
- Acted as hostess when needed
- Earned "Waitress of the Month" award (December 1998)

Cashier **July 1997 – February 1998**
Town Variety Store

Merrimac, MA

- Provided customer service in a convenience store
- Assisted in scheduling employees
- Monitored store inventory

OTHER ACTIVITIES:

Job Corps: Student Government Association President, WICS Council Member,
Tutored elementary school children while attending Job Corps

Other: Merrimac track team (1995 – 1996)

REFERENCES AVAILABLE UPON REQUEST.

You should include high school (even if you did not earn your diploma from your high school), Job Corps (even if you did not complete your program), and any other school you attended. You can list this at the bottom so your skills and experience are highlighted.

In today's job market, computer skills and the ability to speak languages other than English are two of the most valuable types of skills. Take some time to think about other skills you have that might be useful in a job setting (for example, customer service skills).

Think about ALL the job-related experiences you have had. This might include jobs you've held, informal jobs (such as baby-sitting), and/or volunteer work. Don't lie or brag on your resume, but DO mention your accomplishments and promotions.

This section is important for job seekers who have not held many jobs. It shows that while you have not had a lot of JOB experience, you have had some experiences that gave you a chance to develop skills that will be useful in the job market.

Be ready to provide the names of two or three people who would recommend you for a job. Remember not to use family.

[Your Name]

[Street Address, City, ST ZIP Code] [phone] [e-mail]

Objective [Describe your career goal or ideal job.]

Skills

-
-
-
-

Experience

[Job Title]

[Dates of employment] [Company Name], [City, ST]

- [Job responsibility/achievement]
- [Job responsibility/achievement]
- [Job responsibility/achievement]

[Job Title]

[Dates of employment] [Company Name], [City, ST]

- [Job responsibility/achievement]
- [Job responsibility/achievement]
- [Job responsibility/achievement]

[Job Title]

[Dates of employment] [Company Name], [City, ST]

- [Job responsibility/achievement]
- [Job responsibility/achievement]
- [Job responsibility/achievement]

[Job Title]

[Dates of employment] [Company Name], [City, ST]

- [Job responsibility/achievement]
- [Job responsibility/achievement]
- [Job responsibility/achievement]

Education

[School Name], [City, ST]

[Dates of attendance]

- [Degree obtained]
- [Special award/accomplishment or degree minor]

Interests

[Briefly list interests that may pertain to the type of job you want.]

References

References are available on request.

Michael White

123 Washington St, Springfield MA

413-987-6543

michael_white

@gmail.com

SUMMARY OF QUALIFICATIONS

- Motivated, responsible, hard worker
- Excellent communication and organizational skills
- Initiative-taker and problem-solver
- Team player with strong customer service skills

EDUCATION

Earned GED, Smith Community Center

May 2010

Springfield Central High School

2007-2009

TRAINING

Massachusetts Career Development Institute

Nov. 2009-May 2010

Culinary Arts Program

- Learned the basics of food preparation and kitchen management
- Followed directions and worked on a team to prepare and serve food
- Adapted to different job assignments and completed all tasks

EXPERIENCE

St Patrick's Soup Kitchen

June 2010-present

Kitchen Crew Volunteer

- Help to prepare meals for people in need
- Maintain a clean working environment: wash dishes and mop as needed
- Serve meals and provide excellent customer service

CERTIFICATION

Earned ServSafe Certificate

Jan. 2010

Earned OSHA Certificate

April 2010

Participant Handout 7-3-2 Skills Based Resume Template

[Your Name]

[City, ST Zip Code]

[phone], [e-mail]

Objective:

Skills

- [Relevant skill]
 - [Relevant skill]
 - [Relevant skill]
 - [Relevant skill]
 - [Relevant skill]
 - [Relevant skill]
-

Professional Accomplishments

[Field or Area of Accomplishment]

- [Achievement]
- [Achievement]
- [Achievement]
- [Achievement]

[Field or Area of Accomplishment]

- [Achievement]
- [Achievement]
- [Achievement]
- [Achievement]

[Field or Area of Accomplishment]

- [Achievement]
 - [Achievement]
 - [Achievement]
 - [Achievement]
-

Work History

[Job title]	[Company Name], [City, ST]	[dates of employment]
[Job title]	[Company Name], [City, ST]	[dates of employment]
[Job title]	[Company Name], [City, ST]	[dates of employment]
[Job title]	[Company Name], [City, ST]	[dates of employment]

Education

[Degree]	[School Name], [City, ST]	[date of graduation]
----------	---------------------------	----------------------

References

References are available upon request.

Participant Handout 7-3-2: Skills Based Resume Sample

J A N M O S S I E R

1140 Franklin Boulevard

Boise, ID 83720

Home Phone: 208.555.3773

Message Phone: 208.555.2224

E-mail: mossier1@yahoo.com

OBJECTIVE A technician assistant position in computer manufacturing.

SUMMARY OF SKILLS

- Able to solve and repair electronic equipment.
- Contribute to teams and create good work relationships.
- Energetic, hardworking, willing to learn.
- Basic understanding of computers.

EXPERIENCE

ELECTRICAL SKILLS

- Built a TV scrambler from a circuit board in electronics class.
- Rewired lamps, repaired plumbing and appliances in home maintenance projects.
- Operated power tools (saws, drills, sanders) to cut and help frame buildings.

BUSINESS SKILLS

- Tracked and priced inventory with team to improve product availability to customers in grocery store.
- Greeted customers and helped them to find hard-to-locate items.
- Cashiered and calculated cash flow at the end of each shift.

COMPUTER SKILLS

- Set up and entered personal budget on Excel, using IBM computer.

EMPLOYMENT HISTORY

Stock Clerk/Cashier, Sunny's Market

2004-Present

Construction Helper, The Builder's Group

Summers 2001-2003

EDUCATION

Roosevelt High School, Boise ID

2004

Related courses: drafting, basic electronics, management

Topic 7: Preparing Your Career Portfolio

Workshop 3: Resumes (Day 3)

Outcomes

- Have a complete, typed resume for their paper and electronic Youth Career Portfolios

Learning Objectives

- Understand the purpose and importance of an up-to-date, formatted, and typed resume, in terms of positively representing their skills

Materials:

Group Agreements

Flip Chart Paper

Participant Handout 7-3-3: Evaluating Your Resume

Activities and Facilitation Steps

1. Welcome– 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda

2. Finish Draft, Edit, and Finalize Resume – 50 minutes

- Have participants finish their first draft of their skills based or chronological resume that they started during the previous workshop
- When participants finish their first draft have them pair up and evaluate each other's resume using Participant Handout 7-3-3: Evaluating Your Resume
 - After peer editing, the facilitator can also provide participants with feedback on their resume
- Participants should finalize their resume using a word processor such as Microsoft Word. Final copies should be printed and saved electronically for the Youth Career Portfolio.
 - Explain the type of paper (resume) they will use to print their resumes
 - Tell participants that they will get an electronic copy included in their career portfolio as well as a hard copy,

3. Closing – 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 7-3-3: Evaluating Your Resume

After your resume is completed, use this form to evaluate it.

APPEARANCE AND FORMAT

- ___1. The overall appearance is neat and business-like.
- ___2. The typing is sharp and clean.
- ___3. The paper is high quality.
- ___4. The paper is spotless and free of wrinkles.
- ___5. The use of "white space" enhances the resume.
- ___6. A consistent format is used.

CONTENT

- ___7. The resume emphasizes results, achievements, and problem solving skills.
- ___8. The most qualifying experiences are emphasized.
- ___9. Information on education is complete.
- ___10. Honors and awards reflect ability.
- ___11. Controversial activities or associations are avoided.
- ___12. Reasons for leaving employment are not given.
- ___13. Information is factual.
- ___14. The strongest experiences and skills are described first.
- ___15. The content supports the job objective.
- ___16. There are no obvious gaps in your employment history.

WRITING STYLE

- ___17. Short phrases are used.
- ___18. Action words are used.
- ___19. "I" is not used.
- ___20. Present tense is used for current activities.
- ___21. Past tense is used for previous experiences.

Topic 7: Preparing Your Career Portfolio

Workshop 4: Cover Letter (Day 1)

Outcomes

- Create a sample cover letter for their Youth Career Portfolio
- Be familiar with using a business letter format for professional communications

Learning Objectives

- Understand the meaning and contents of a cover letter

Materials:

Group Agreements
Chart Paper or White Board
Facilitator Resource 7-4-1: Why Write a Cover Letter
Participant Handout 7-4-1: Writing a Cover Letter
Participant Handout 7-4-1: Cover Letter Format Guidelines
Participant Handout 7-4-1: Sample Cover Letter
Computers with word processor (required) and Internet access (optional)

Activity and Facilitation Steps

5. Welcome and Introductions – 10 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

6. Large Group Discussion – 15 minutes

- Ask the group “Why is it important to write a cover letter?”
 - Record responses on Chart Paper or a White Board
 - After participants share some insights explain that “business letters” are the way to professionally communicate with potential employers
 - Ask participants to share other reasons to provide a cover letter.
 - Use the Facilitator Resource 7-4-1: Why Write a Cover Letter to add answers that participants did not already provide to answer the question
- Explain to participants that the purpose of a cover letter is for potential employees to introduce themselves and their skills, and is often read before the resume. Employers also use cover letters to screen potential employees. If the cover letter is not informative and well organized, the employer may not read the resume.
 - Emphasize the importance of getting across the *why* the employer would want to hire *you* in particular in a cover letter
- Have participants read Participant Handout 7-4-1: Writing a Cover Letter individually or in pairs
- Discuss the Top 5 things to remember about cover letters

7. Writing a Draft- 20 minutes

- Ask participants to review their resume and reflect on their skills and experience from their work or vocational training experience
- Explain that participants will be writing cover letters to two future potential employers that they would like to work for following the BOG program
- Depending on the size of your group and computer availability you have the option of sharing information about proper formatting using paper handouts or the MassCIS website or a combination of the two. Facilitation Steps for both options are listed below:

- Option 1 Paper Handouts: Give out Participant Handout 7-4-1: Cover Letter Format Guidelines and Participant Handout 7-4-1: Sample Cover Letter for participants to use as guides. Have participants prepare a handwritten cover letter to a possible job opening.
- Option 2 Computer Research: Have participants log on to MassCIS (www.masscis.intocareers.org). Under the “**Employment**” tab, select “**Job Search**”. In the new window have participant’s select “**Applications & Resumes**” tab to the left and then select “**Cover Letters**”. This section includes an introduction to cover letters, an explanation of proper formatting and content for each section of the cover letter, and includes an “Example Cover Letter”. Participants can use this guide to prepare a handwritten or initial (typed) draft of a cover letter to a possible job opening
- When they are done with their first draft, participants can proofread their work, and have the facilitator read over it too. Remind participants to be fair and constructive in their edits of themselves

8. Start Final Draft of Cover Letter – 10 minutes

- Have participants open a cover letter template on Microsoft Word or a blank Microsoft Word document.
 - The “Resume cover letter for entry level position” in Microsoft Work templates is a good template for participants writing cover letters for entry level jobs
- Remind participants to write the first cover letter with a particular job in mind
- Write the first cover letter using first draft as a guide and referencing relevant skills and experience for the position
- If time permits- Ask participants to print out their completed cover letter for their Youth Career Portfolio and save a copy to their electronic portfolio

9. Closing – 5 minutes

- Process check- explain that there will be time in the next workshop to complete cover letter
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Facilitator Resource 7-4-1 Why Write a Cover Letter?

It's one of the most important tools when looking for a job.

- Demonstrates that you can organize your thoughts and express yourself (the letter makes sense, and has a beginning, middle, and end)
- States what your experience and qualifications are briefly (your resume will be more detailed)
- Exhibits your level of professionalism (follows the standard business letter format, using appropriate language, etc.)
- Provides clues to your personality (answers the employers question, "what type of an employee will this person be?")
- Displays how oriented you are to detail (like correcting typos and spelling mistakes, getting names and addresses correct on the letters, etc.)

Participant Handout 7-4-1 Writing a Cover Letter

A cover letter is a letter that job seekers send along with a resume. It is also called an “application letter.” The cover letter goes in front of the resume. This letter has several functions:

- It tells what position you are applying for
- It summarizes why you are a strong candidate for the job
- It requests an interview for the position you’re applying for
- It tells the employer how to contact you if he/she wants to schedule an interview
- It thanks the employer for considering you for the job

Top 5 things to remember about cover letters

1. Your cover letter may be the FIRST IMPRESSION you make on the employer, so it’s important that the letter is:
 - Neat (typed or printed from a computer)
 - Professional
 - Grammatically correct, and
 - Free of typos and spelling errors (have someone you trust proofread your letters — such as a parent, a friend, a mentor, a Job Corps counselor, etc.)
2. If possible, the cover letter should be addressed to a specific person — “Dear Mr. (last name):” or “Dear Ms. (last name).” Since this is a formal business letter, you should not address the person by his/her first name. If you do not know the name of the person who will be reviewing the resumes, you have two choices:
 - Call the organization to try to find out the person’s name
 - Address the letter to “Dear Sir or Madam:”
 - The greeting should be followed by a colon (:).
3. The cover letter should be short and to-the-point. Generally, cover letters should be two to four paragraphs in length, but never longer than one page (front only).
4. In your cover letter, tell the employer what YOU can offer the business or organization (like skills, dependability, commitment, and/or experience, etc.), not what the business or organization can offer YOU!
5. For the structure of the letter, follow a standard business letter. The guidelines and a sample cover letter (see attached) will give you a good idea of how to set up the letter.

Participant Handout 7-4-1 Cover Letter Format Guidelines

Your Street address
Your City, state, and zip code

Today's date

Name of the person to whom you're writing (if it's available)
Job title of the person to whom you're writing (if it's available)
Organization/Company name
Organization/Company street address
Organization/Company city, state, and zip code

Dear Mr. OR Ms. (last name):

Paragraph #1: Tell the employer which job you're applying for and how you found out about the job (i.e. the newspaper, career center, etc.)

Paragraph #2: State briefly why you're interested in the job. Also, if you know what the job requirements are, explain your qualifications for the job. Your qualifications might include your training at the site you are currently working at, previous work experience, and/or other skills you have (like speaking a second language, etc.). Focus on how hiring you could benefit the organization — NOT how the organization can benefit you. Refer the employer to your resume for more details.

Paragraph #3: Request an interview and give the employer the information he/she, will need to reach you (i.e. phone number, e-mail address, pager number). Tell the employer that, you will follow up by phone if you do not hear from him/her within one week. Thank the employer for taking the time to consider you for the position.

Sincerely,

(Your handwritten signature)
Don't forget to sign the letter!

Your full name

Enclosure
Whenever you are including other documents with a business letter, write "Enclosure."

184 Hathaway Street
Brockton, MA 02302

July 23, 2008

Josephine Allegra Employment
Specialist TNC Corporation
1269 City Line Road, Suite 221
Brockton, MA 02302

Dear Ms. Allegra:

Please accept this letter as an application for the open receptionist position at TNC Organization, which was advertised in the database at the Brockton Career Works one-stop career center.

The receptionist position interests me for several reasons. First, this position would enable me to use many of the office and computer skills I developed while training at the Job Corps Center in Grafton, Massachusetts. While at Job Corps, I gained knowledge in typing, telephone communication, customer service, and Microsoft Office. In addition, I have held several customer service positions and I enjoy this type of work. Please refer to my resume for more details about my skills and experience.

I would really appreciate an opportunity to meet with you in-person to further discuss my qualifications for the position. You may contact me during the day at (508) 922-7036 or anytime at christinag@aol.com. If I do not hear from you within the next week, I will call to follow up on my application. Thank you for your consideration, and I hope to hear from you soon regarding the open receptionist position.

Sincerely,

(Your handwritten signature)

Don't forget to sign the letter!

Christina Gifford

Enclosure:
Resume

Topic 7: Preparing Your Career Portfolio

Workshop 4: Cover Letters (Day 2)

Outcomes

- Create a sample cover letter for their Youth Career Portfolio
- Be familiar with using a business letter format for professional communications

Learning Objectives

- Complete two finalized professional cover letters

Materials:

Group Agreements

Participant Handout 7-4-2: Sample Cover Letter

Participant Handout 7-4-2: Cover Letter Format Guidelines

Computers with word processor (required) and Internet access (optional)

Activity and Facilitation Steps

1. Welcome and Introductions – 10 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

2. Complete first cover letter – 10 minutes

- Have participants complete the first cover that they started in the previous workshop
- When complete ask participants to print out their completed cover letter for their Youth Career Portfolio and save a copy to their electronic portfolio

3. Complete second cover letter- 25 minutes

- Explain that the Youth Career Portfolio requires them to complete two cover letters
- Participants can either write two standard cover letters to different employers or you may want to have them do a cover letter introducing their career portfolio and what they learned through the career readiness trainings and subsidized employment experience
- When complete ask participants to print out their completed cover letter for their Youth Career Portfolio and save a copy to their electronic portfolio

4. Closing – 10 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Topic 8: Job Retention

Length of Topic: 3 hours, 3 workshops

Workshop 1: Positive Work Habits

Outcomes

- Understand the importance of performing professionally on job-site including successfully managing employment expectations

Learning Objectives

- Understand and practice workplace expectations

Materials:

Group Agreements

Participant Handout 8-1 Keep the Job

Participant Handout 8-1 Keep that Job Self-Check Sheet

Participant Handout 8-1 Is that a Good Reason?

Participant Handout 8-1 Identifying your Work-Related Problems

Facilitator Resource 8-1 Issues with Work (cut into individual strips)

Scissors and hat

Computers with word processor (required) and Internet access (optional)

Activity and Facilitation Steps

1. Welcome and Introductions – 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

2. Large Group Discussion – 20 minutes

- Hand out Participant Handout 8-1: Keep that Job to participants and ask them to write and share their ideas on ways to keep a job
 - Examples could include: being on time, having reliable transportation, responding well to suggestions, etc.
- Have participants reflect on their current work or vocational experience and compare their experience to the 10 habits outlined on Participant Handout 8-1: Keep that Job Self-Check Sheet.
- Discuss participant reflections
 - Explain to participants that when they are on the job a good way to clarify work expectations and responsibilities is to ask their supervisor
 - Inform participants that if they do not ask questions when they are unsure, they run the risk of making a mistake on the job

3. Identifying Problems Activity- 20 Minutes

- Ask participants to name some of the reasons why it is important to show up for work when scheduled
- Hand out the Participant Handout 8-1: Is that a Good Reason? to participants and have them vote on each one
 - If comfortable, participants who wish can volunteer their reasoning behind their vote
 - Remind them that though they think they might have a good reason for missing work, it is their responsibility to show up as scheduled unless there is an emergency or they have pre-

arranged time off. When an emergency occurs employees should notify employers as soon as possible

- Handout Participant Handout 8-1 Identifying your Work-Related Problems
- Have participants draw the individually cut strips from the Facilitator Resource 10-1 Issue with Work from a hat/box/etc. After drawing a strip have the participant volunteers read phrases aloud (or facilitator can read them).
 - Ask participant to write the issue in the left column of their sheets and their own idea of a possible strategy or solution in the right hand column
 - If comfortable, volunteers can share their strategies and/or the class can brainstorm more ideas as well

4. MassCIS Research- 10 minutes

- Explain that MassCIS is a website with a wealth of information on getting and maintaining a job.
- Have participants log on to MassCIS (www.masscis.intocareers.org). Under the **"Employment"** tab, select **"Job Success"**. Have them explore the resources available on good job habits, working with your supervisor/coworkers, improving yourself, etc.

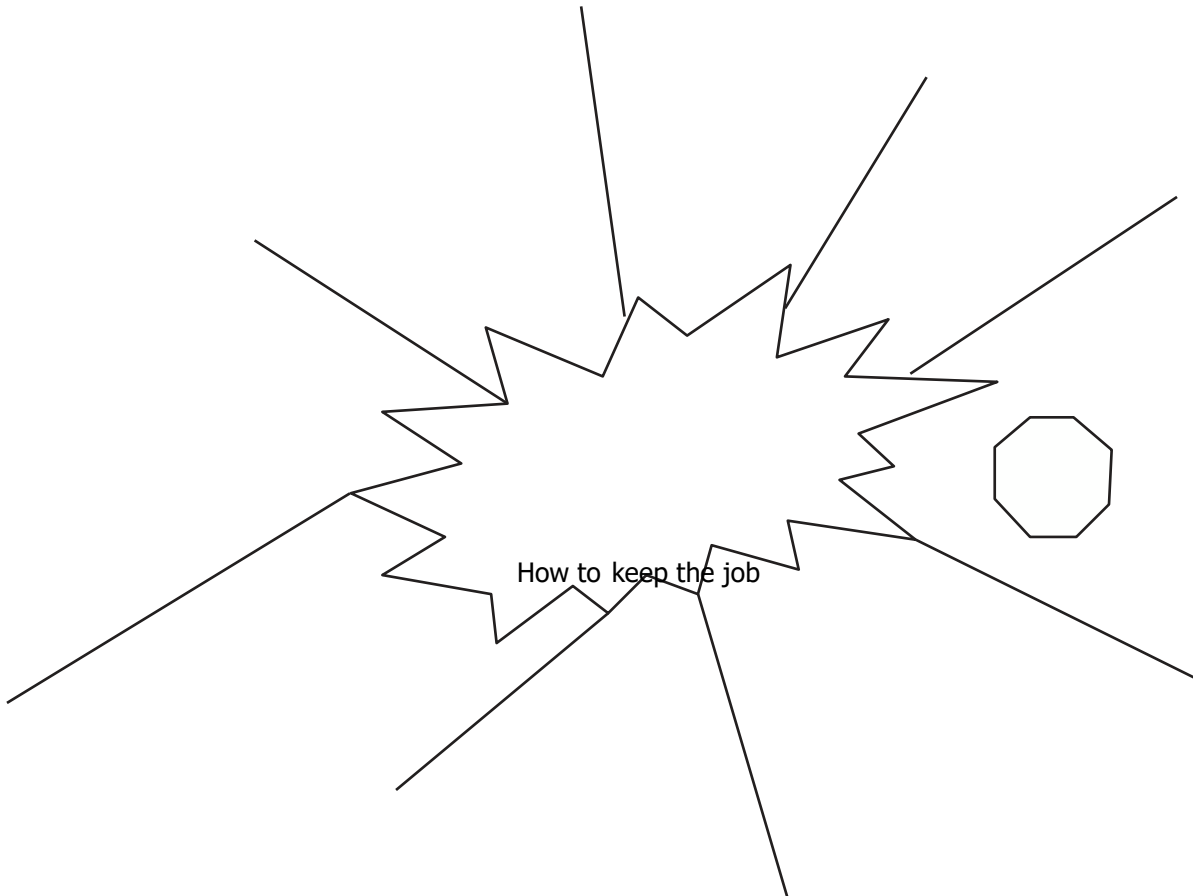
5. Closing- 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 8-1 Keep the Job

List ways to keep the job. Check the KEEP THE JOB SELF CHECK SHEET.

Add ideas to complete your web.



Participant Handout 8-1 Keep the Job Self Check Sheet

1. Be on time.

Use an alarm clock.
Set an alarm on your phone.
Plan for reliable transportation.
Take traffic into account.
Prepare for work (your clothes, food, etc.) the night before.
Try to get a good amount of sleep.

2. Follow company rules. Follow safety rules.

Ask for a copy of company rules.
Make sure you know how/where to document hours (time-sheet, punch clock, etc.) so you get paid properly and on time! Take time off only when really needed — many absences could make you lose your job.
If you are going to be late or are not going to make it to work, call your supervisor as soon as possible to let them know. Too many of these occurrences could cause you to lose your job.

3. Do your job well.

Have a positive attitude.
Learn from others.
Be open to feedback from supervisor.

4. Wear clothes appropriate for the job.

Follow the same rules as for a job interview.
If a uniform is required, make sure it is clean.

5. Cooperate and compromise with your co-workers. Don't argue or fight.

Try to see the opposing person's side.
Get help from a supervisor when you feel stuck, rather than making things worse.

6. Don't use drugs or alcohol.

7. Get along with your supervisor.

Ask questions.
Offer help/volunteer to take on tasks. Listen and act upon suggestions.

8. Be honest.

9. Keep professional and personal lives separate.

Don't gossip.
Don't take or make personal calls. Don't text.
Turn off your cell phone!

10. If you aren't sure what to do or how to do it, ask your supervisor.

Participant Handout 8-1 Is that a Good Reason?

There are good and bad reasons to be absent from work. Review the following list and decide which are adequate (ok/acceptable) reasons for missing work. Put a check next to which reasons you think would be accepted by your supervisor.

- I have a meeting with my lawyer.
- I sprained my ankle and must keep it raised.
- I ran out of gas.
- I need to get a new pair of glasses today.
- My house was robbed last night.
- I have to visit my sick friend.
- I have a hangover.
- I have a headache and don't feel like coming in.
- My child is ill, and I must stay home with him/her.
- My car isn't working, and I don't have a ride.
- I had a car accident on the way to work.
- There's been a death in my family.
- I have to baby-sit for my sister's children.
- I had a fight with my boyfriend/girlfriend and I'm too angry to work.

Participant Handout 8-1 Identifying your work-related problems

When starting a new job, it is important to be prepared and have a great attitude. In the space provided below, list the issues and problems that you may have at your new job. Also think of tasks you need to do before starting the job, such as arranging transportation. For each issue or problem, list a solution. For each task, list the steps you need to take to complete the task. For example, an issue could be that you do not have child care. A solution could be to look into nearby child care facilities and ask friends and family members if they can watch your children on certain days. Try to be specific when listing your solutions or steps so that it is clear what you need to do.

Problem, issue, or task	Solution or steps to be taken

No Car. How will I get to work?

|My infant daughter is sick today and doesn't have day-care.

I want time off to go to my cousin's wedding.

I can't seem to get up in the mornings to make it to work on time.

My supervisor says I need to wear a collared shirt every day, and I only have two.

My girlfriend wants me to call her when I am at work.

My supervisor asked me to run a certain machine, but I am not sure how to do it.

Topic 8: Job Retention

Workshop 2: Communication

Outcomes

- Identify and understand workplace communication expectations

Learning Objectives

- Understand and demonstrate professional workplace communication skills including effective strategies to address potential workplace conflicts

Materials:

Group Agreements

Participant Handout 8-2: Personal Life vs. Work Life

Participant Handout 8-2: Speaking and Listening

Participant Handout 8-2: Non-Verbal Communication

Participant Handout 8-2: Tips for Managing Conflict

Participant Handout 8-2: Strategies for Handling Conflicts – Producing “I” Messages

Activity and Facilitation Steps

1. Welcome and Introductions – 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

2. Discussion- Communication at Work – 15 minutes

- Introduce general rules for communicating at work
 - Explain to participants that it is important to “treat others as you would like to be treated” in the workplace. It is also important to be respectful, polite, clear, and open to feedback from supervisors and co-workers
 - In addition, it is generally expected for co-workers to greet each other and to have a pleasant demeanor with each other and customers, even when they “don’t feel like it”
- Discuss how different perspectives and behaviors are required for both personal and work life using the Participant Handout 8-2: Personal Life vs. Work Life.
 - Emphasize to the group that when new on the job, asking questions is the fastest way to learn and understand their responsibilities and the workplace rules
 - Also, it is sometimes tough to hear critical feedback, but it is a necessary part of having a job

3. Discussion- Non-Verbal Communication – 10 minutes

- Ask participants to identify ways to communicate without speaking (non-verbal communication)
 - Talk about body language, attentive listening, facial expressions, etc.
 - Reinforce that people send out messages all the time, even when they are not talking (e.g. body language)
 - Pass out Participant Handout 8-2: Speaking and Listening and Participant Handout 8-2: Non-Verbal Communication

- Have participants read the story about Ruben on the Participant Handout 8-2: Non-Verbal Communication
- Participants can share or write down their answers to the discussion questions in spaces provided

4. Discussion/Writing/Reflection – 10 minutes

- Hand out Participant Handout 8-2: Tips for Managing Conflict and ask participants to share which, if any, of the tips have worked for them in the past, and what other strategies they may have to effectively manage conflict.
 - Ask participants to circle the tips on the handout that they will try in the future, and to write down an additional one in the space provided

5. Role Play Activity – 15 minutes

- Depending on the comfort level of the class, participants may role-play the workplace scenarios outlined on Participant Handout 8-2: Strategies for Handling Conflict: Practicing I Messages
 - Have them practice resolving conflict using the “I Messages” outlined on handout
 - Acknowledge that there is no perfect system or strategy for avoiding conflict in every situation, but it is good to try and come to a peaceful resolution
- As an alternative, ask participants to write their answers on the sheet, and ask volunteers to share

6. Closing- 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Personal Life vs. Work Life

Personal

- **Life should be fun.**
- You should be appreciated for who you are.
- You should be liked by your pals.
- You should be able to trust your friends.
- Friends should help each other with problems.
- If you make a mistake, you should keep it to yourself.
- **Personal appearance is your decision.**
- You should be able to live by your own rules.
- You should be open and honest about your feelings.

Work

- **Work is work. Don't expect it to always be fun!**
- Deal with your personal feelings on your own time. Work comes **FIRST!**
- Do what you are asked/told, even if you don't want to.
- You are paid to do your job. Don't expect a raise for doing the minimum.
- **Do your best to fit in. Don't dress too differently.**
- Be friendly, but don't expect your co-workers to be your pals.
- If you mess up, ask for help.
- Stay out of other's problems.
- There are **NO** secrets at work!!!

Adapted from www.lehighvalleycareerlink.com

Participant Handout 8-2 Listening and Speaking Tips

When communicating both the speaker and the listener are responsible for making sure a message is understood.

Listening Tips:

DOs	DON'Ts
Look at the speaker	Rush, interrupt, or finish sentences for the speaker
Pay attention	Think about what you're going to say while the other person is speaking
Ask questions	Stop listening because you disagree with the speaker
Repeat what is said in your own words	Walk away unless you understand what has been said

Participant Handout 8-2 Non-Verbal Communication

Your attitude toward your job will be judged in part by your nonverbal communication. Here are some do's and don'ts:

- DO** make eye contact
- DO** assume a pleasant facial expression
- DO** sit up straight and lean forward slightly.

- DON'T** slouch
- DON'T** put your feet up
- DON'T** smack or crack chewing gum
- DON'T** sigh loudly
- DON'T** check your phone for messages or texts

Think About It

Ruben, a teacher's aide, was attending a staff meeting at the child-care center. The director had been speaking for fifteen minutes about the center's plan to reorganize the play areas. Ruben was interested about the plan and was eager to get to work, but he felt the director was wasting time explaining and justifying every step of the plan.

Ruben slouched lower in his seat and put one foot up on an empty chair. He examined his fingernails and began cleaning them with a nail file he had on his key chain. As the director continued talking, he looked at his watch, raised his eyebrows, and sighed loudly.

What nonverbal signals did Ruben send?

How do you think the director interpreted his nonverbal signals?

Did Ruben's nonverbal communication really reflect how he felt about the project? Explain.

How might Ruben have non-verbally communicated a more positive attitude during the meeting?

Participant Handout 8-2 Tips for Managing Conflict

- Be assertive not aggressive (state your case but keep your cool)
- Pick a good time and place for both people
- Don't bring up the past
- Get the facts
- Deal only with the current conflict
- Avoid words like "always" and "never"
- Try to understand your own feelings and the other person's feelings
- Stay calm
- Have a sense of humor
- Keep things in perspective

Write your personal tips to yourself that remind you how to stay out of a conflict.

Participant Handout 8-2 Strategies for Handling Conflicts – Practicing “I” Messages

Here are some work situations that might easily become conflicts. See if you can come up with an I Message for each. Be assertive, which means express how you might feel and what you think without starting a fight:

1. Your Co-worker, Jason, did not show up for work. When you try to reach him, he is not home. Later you find out that he mis-read the schedule and didn't think he was supposed to work.

I feel

when you

I would appreciate

2. Jean starts a rumor about you that gets back to your boss. You have to prove it was wrong.

When you

I feel

I want

3. Your boss calls you by a nickname that you do not like.

I feel

when you

I would like

4. Your job requires you to work in teams. Sarah does not do her fair share making the rest of the team work harder to make up for her.

When you

I feel

I'd appreciate

5. Jennifer often uses the phone during work hours even though it is against business policy, and it is noisy and distracting you from your work.

When you

I feel

I'd appreciate

Topic 8: Job Retention

Workshop 3: Coping

Outcomes

- Identify their personal stress triggers and practice the use of effective coping strategies to help manage stress on the job

Learning Objectives

- Explore and understand effective communication and self-care tactics that can be used to deal with difficult situations

Materials:

Group Agreements

Participant Handout 8-3: Stress and You

Participant Handout 8-3: Tips for Reducing Stress

Facilitator Resource 8-3: Role-Plays for Coping at Work

Activity and Facilitation Steps

1. Welcome and Introductions – 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

2. Large Group Discussion –15 minutes

- Introduce triggers; Explain to participants that at work, as well as other areas of their life, they may encounter people and situations that are stressful to deal with, and may test their coping and communication skills. And, if this person/event causes difficulty often, they may be seen as a “trigger” or starting place that “turns on” feelings of stress, anger, or anxiety for the participant
- Discuss- if comfortable, have participants share examples of their “triggers,” (a certain class, driving in traffic, being told you made a mistake, etc.)
 - Ask them to discuss the ways in which they have coped with these triggers in the past
 - Facilitator can give examples such as: walk away from the situation, get help from another person, seeing things from the other’s point of view, compromising, deep breaths to stay calm, agree to disagree, etc.
 - In addition to dealing directly with the person/situation, ask participants to discuss ways in which they can “work off the stress” when they are away from the triggering person or event. Ask the group to explain how they feel when becoming stressed, in their body and mind, and how they might feel after using a healthy choice to cope

3. Writing/Reflection/Discussion—15 minutes

- After reviewing the Participant Handout 8-3: Stress and You, ask participants to fill out handout and ask those who are comfortable to share some of their responses
 - Emphasize that there are verbal and non-verbal ways to respond to people, that can send powerful messages
- Hand out Participant Handout 8-3: Tips for Reducing Stress, and ask participants to circle the ideas that work for them or the ideas they would like to try
- In addition, see how many other ideas participants can generate about safe/healthy ways to relieve stress. Participants may flip over their handout to write down any other ideas they have or have heard from others that appeal to them

4. Role Play – 20 minutes

- If participants are comfortable, ask participants to pair together and choose three role-plays from the Facilitator Resource 8-3: Role-Plays for Coping at Work.
 - When selecting a role play it is important to recognize the dynamics in the group and select a role play that will be appropriate for all participants.
- Next, have them (by themselves) choose what they may do/say for each scenario, choosing a coping strategy from the list on Participant Handout 8-3: Stress and You or others they may have
- Ask participants to then share and compare ideas with their partners
- Alternative Options: if pair work is not a good option, the instructor can lead the activity as a group, or modify it by having participants complete the activity independently, writing their strategies down rather than sharing aloud
- The activity can be extended by having participants imagine the dialogue from the “other side” (the person with whom the subject in the role-plays is having a problem with) and what they might say in response

5. Closing- 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 8-3 Stress and You

Directions: Think about your past stressful events. List three stressful events for each category. Then answer the discussion questions.

FAMILY

WORK/SCHOOL

FRIENDS/RELATIONSHIPS

What physical and emotional signs of stress did you have?

Time to Cope:

What have you tried in the past to cope with this person/situation?

Did it work? Why or why not?

Possible New Coping Strategies:

- | | |
|--|--|
| <input type="checkbox"/> Choose my battles | <input type="checkbox"/> Take care of myself |
| <input type="checkbox"/> Limit contact | <input type="checkbox"/> Avoid holding a grudge |
| <input type="checkbox"/> Resist instigating ("Stirring up trouble") | <input type="checkbox"/> Be clear and fair in your position |
| <input type="checkbox"/> Detach with kindness | <input type="checkbox"/> Take a breather/break from it |
| <input type="checkbox"/> No put-downs | <input type="checkbox"/> Use "I" statements instead of accusations |
| <input type="checkbox"/> Accept reality (some things are hard to change) | <input type="checkbox"/> Have patience |
| <input type="checkbox"/> See things from "the other's side" | <input type="checkbox"/> Give the other person choices/a "way out" |
| <input type="checkbox"/> Ask a neutral person to mediate (help you resolve/compromise) | |
| <input type="checkbox"/> | |

Adapted from Merging Two Worlds, 2003

Participant Handout 8-3 Tips for Reducing Stress

In today's world most people can't avoid stress. They can learn to behave in ways that lessen the effects of stress. The following factors can help keep stress at a minimum.

Read the list. Put an X beside the statements that apply to you.

- ___1. Eat at least one hot, balanced meal a day.
- ___2. Get 7 to 8 hours of sleep at least 4 nights a week.
- ___3. Give and receive affection regularly.
- ___4. Have at least one relative within 50 miles that I can rely on.
- ___5. Exercise at least twice a week.
- ___6. Get strength from my spiritual beliefs.
- ___7. Have a network of friends.
- ___8. Have more than one friend to confide in.
- ___9. In good health.
- ___10. Regularly attend club or social activities.
- ___11. Able to speak openly about my feelings.
- ___12. Regularly talk about problems at home with the people I live with.
- ___13. Do something for fun at least once a week.
- ___14. Able to manage my time effectively.
- ___15. Drink fewer than three cups of coffee or high caffeine drinks a day.
- ___16. Take some quiet time for myself during the day.
- ___17. A positive thinker.
- ___18. Aware that support groups can help people work through a common problem.
- ___19. Assertive and able to stand up for myself.
- ___20. Aware that keeping a journal of stressful events can help me become aware of how I handle stress.
- ___21. Aware that picturing myself in a wonderful setting can be a temporary way to relieve stress.

Healthy/Safe Activities to Reduce Stress:

walking running
listening to music
playing music
playing basketball
reading a book
dancing
playing a computer game

riding a bike
calling a friend
writing a letter
playing football
attending a free concert
taking a nature hike
learning a new hobby
taking a hot shower or bath lighting a candle
taking deep breaths visualization
drawing or painting
learning a new sport relaxation CDs
taking in a local play or some local sports
cooking or baking something

WHICH ONES DO YOU DO?

WHICH ONES WOULD YOU LIKE TO TRY?

Facilitator Resource 8-3 Role-Plays for Coping at Work

- You are in the break room, and a co-worker makes a racist slur (insult) about another co-worker. What could you do?
- Someone at work vandalized some of your personal property. You think you know who did it. How do you approach that person/the situation?
- You and a co-worker are in charge of “cashing out” for the night. Your Co-worker often makes mistakes while tallying the money, and you both have gotten blamed in the past. What could you say?
- You usually pick up your co-worker and ride to work together. However, he’s been late the last three days, and you’ve had to wait for him to get ready, thus getting to work late. He/s late again today, what do you do?
- You worked very hard to finish a task at work. However, when your supervisor comes by, your co-worker (who did next to nothing) accepts all the praise and credit for herself. What do you say to her? To your supervisor?
- Your supervisor constantly asks for your input on small/everyday decisions, but then shoots your suggestions down, and does the opposite. What could you do?
- Your co-worker loves to talk and has great stories. You really like this person, and they make you laugh every day. However, you notice neither of you getting enough work done when you’re talking. What steps could you take?
- You are unsure of how to do a task at work. You ask a co-worker for help. They help you, but are being rude and sarcastic doing it. They hint that they think you are stupid. What do you do?

Topic 9: Personal Finance and Budgeting

Length of Topic: 3 hours, 3 workshops

Workshop 1: Why and How to Use a Bank

Outcomes

- Understand the types of bank accounts available to them and receive updated information on local banks

Learning Objectives

- Understand the benefits, procedures, and potential pitfalls of bank accounts.

Materials:

Group Agreements

Chart Paper

Participant Handout 9-1 Fast Facts about Financial Services Fees

Participant Handout 9-1 7 Signs of Smart Debit Card Use

Participant Handout 9-1 Local Bank Information

Computers with internet access

Activity and Facilitation Steps

1. Welcome and Introductions – 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
 - Note that lessons regarding budgeting exist in the EYF curriculum currently being used in Detention, Treatment, and Revocation programs. This lesson is an opportunity to continue the learning started in the residential programs and strengthen application of knowledge through access to actual current research in their community
 - When prompting discussions please ask participants about their previous knowledge and learnings regarding budgeting
- Quick check in

2. Large Group Discussion – 25 minutes

- Discuss the benefits of banking:
 - Make a chart on the board or a piece of chart paper titled "Where Should I put my Money?"
 - Write "Options" (choices) down the side, and "Advantages" (what is good about an item) across the top
 - Under "Advantages" write (at the top of columns) Convenient (easy to get), Safe/Insured, and Interest (money earned)
 - Ask participants to list some things that they think people do with money after they receive it (from a paycheck, gift, etc.), and write them down under options. Some suggestions they might say could be — spend it right away, hide it away at home, cash a check at a check-cashing business, or put it in a bank account. After each suggestion, ask participants (if comfortable, or instructor if not) to put a check mark in whichever of the "Advantages" columns the method matches
 - Suggest that a bank account is probably the smartest and safest place to put money
 - Discuss the challenges with other options such as having cash on your person or at home could get lost or stolen, spending it all leaves you broke, and check cashing stores take a big "cut" (percentage) out of your check with charges

- Additionally, if money is in a bank, there is “interest” (money gained over time by having it in a bank account) being made, and therefore you are making your money work for you
- Discuss steps to opening an account:
 - Explain to participants that as long as they have identification and cash or a check to deposit, bank accounts are relatively easy to open
 - Most banks expect a lot of questions from new customers, so please speak up when meeting someone at the bank to open an account—it is their job to help customers
 - Savings and checking accounts are the two main type of accounts – one that is just available for withdrawal in cash form, and one where you can withdraw cash, write checks, and make debit purchases with (see next workshop for more on checking accounts)
- Hand out Participant Handout 9-1 Fast Facts about Financial Service Fee
 - Tell participants that although bank accounts are a secure and smart way to keep your money, a precaution when opening an account is to understand that there may be fees to have an account
 - Ask participants to circle the facts from the handout that pertain to savings accounts or saving/checking
 - Explain the facts to the group, emphasizing that different banks have different fees, interest rates, etc. and therefore it is important to “do your research” on different banks
- Discuss debit cards:
 - Explain that a debit card works like a credit card –using a card instead of cash—except, when you use a debit card, the purchase amount is deducted from your bank account, so you can only spend what money is there. Users decide on a PIN number (code) to type in when a debit card is being used
 - Inform the participants that many stores, gas stations, restaurants, and other business will accept debit cards. Also, most banks let you use your debit card to get money from your account out of ATMs (Automated Teller Machines)
 - Hand out Participant Handout 9-1 7 Signs of Smart Debit Card Use and remind participants that it is not foolproof against theft and fraud

3. Computer Research – 25 minutes

- Ask participants to log onto the internet and find the websites for two or three banks in their community
 - For this activity, it may be helpful for participants to have another window open on the computer with a financial terms glossary in it — refer to www.moneyandstuff.info/glossary
- For each bank, have the participants fill out the chart on Participant Handout 9-1 Local Banking Info, noting location, types of accounts for young people, fees, and interest rate. After comparing the options, each participant should pick the bank that would work best for them
- While on sites, participants can also learn about online banking, direct deposit of paychecks, and other features

4. Closing—5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 9-1 Fast Facts about Financial Services Fees

Types of Fees	Accounts They Affect	When They May Be Charged
Monthly service fees	Savings and checking accounts	If you don't meet certain qualifications, such as maintaining a monthly minimum balance or limiting the amount of checks you write
Withdrawal fees	Savings accounts	If you exceed a certain number of monthly withdrawals
ATM or debit fees	Savings and checking accounts accessed by a debit card	By your bank when you use an ATM machine. May be waived if you use your financial institution's own machines
Third-party ATM fees	Savings and checking accounts	If you use another bank's ATM, a charge assessed by that bank
Returned check fees	Savings accounts	If a check deposited into your account is returned for insufficient funds
Check fees	Checking accounts	When you purchase your own checks preprinted with your name and address
Insufficient funds or overdraft fees	Checking accounts	When you write a check but don't have enough money in your account to cover it
Stop payment fees	Checking accounts	When you ask your financial institution to stop a check drawn on your account from being cashed
Point-of-sale fees	Debit card accounts	When you use your debit card as a debit card at a store or gas station
Over-the-limit fees	Credit cards	If you go over your spending limit
Annual fees	Credit cards	Charged by some credit card companies for the yearly use of their credit cards

- 1 Memorizing and protecting your PIN (don't choose something obvious like your house address, phone number, or birthday) and not carrying it in your purse, wallet, or pocket.
Remember, theft of your PIN can wipe out your account and leave you with overdraft fees.
- 2 Immediately recording purchases and withdrawals in your check register.
- 3 Signing the back of your card to make it harder for others to use.
- 4 Keeping receipts to check against your statement.
- 5 Using your institution's ATM machines to avoid fees.
- 6 Being aware of your surroundings when you use your debit card, especially at an ATM at night.
- 7 Immediately reporting lost or stolen cards.

Participant Handout 9-1: Local Bank Information

NAME	LOCATION	ACCOUNTS	FEES	INTEREST
Bank 1:				
Bank 2:				
Bank 3:				

Topic 9: Personal Finance and Budgeting

Workshop 2: Checking Accounts and Credit Cards

Outcomes

- Be able to correctly write a sample check, keep a register of checks written, and track deposits/withdrawals
- Compare various credit cards, and understand it is important to look for a plan that is a good match for their income and spending.

Learning Objectives

- Understand the procedures, advantages, and precautions of having a checking account and a credit card.

Materials:

Group Agreements

Chart Paper

Participant Handout 9-2 Make a Promise with a Check

Participant Handout 9-2 Sample Blank Checks

Participant Handout 9-2 Sample Checkbook Register Exercise

Participant Handouts 9-2 Credit Cards: Do the Math – 1, 2, 3

Participant Handout 9-2 Credit Card Basics

Computers with Internet

Activity and Facilitation Steps

1. Welcome and Introductions – 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

2. Large Group Discussion Checking Accounts – 20 minutes

- Discuss why a checking account is useful
 - Write “Cash”, “Check”, “Debit Card”, and “Credit Card” on a piece of chart paper.
 - Name some purchases and expenses, and ask participants to name which method is best to use to pay for them. Record in appropriate column
 - Engage participants in a discussion of how a checking account could be helpful to them as young adults—for example, safety of not carrying a lot of cash around, being able to write checks for bills and other financial transactions, and keeping track of their spending, which will be helpful when building a budget
- Explore how checking works by reading the top portion of Participant Handout 9-2 Make a Promise with a Check and answer specific question they may have
 - Remind participants that checking accounts allow you to have a debit card, which is convenient for face-to-face transactions and allows one to get cash from an ATM
 - Many banks require people under 17 or 18 to open an account with an adult as a cosigner
- Explain cautions related to checking accounts- not every business or person will accept checks, and often you are asked to show identification that must match the name on the check
 - Also it is very important to keep track of balances and not “bounce” checks – banks may charge you, and whomever you were paying may charge you extra too or no longer allow the

use of checks. Bouncing a check is also a crime punishable by additional fines and/or jail time. Some checking accounts charge a fee per check bounced, over withdrawal of bank account, and/or over withdrawal using a debit purchase

- Refer to Participant Handout 9-1 Fast Facts about Financial Service fees from previous workshop. Have them circle the fees pertaining to checking accounts, and read them over as a class to clarify and answer questions

3. Writing and Making Calculations- 20 minutes

- Explain to participants that they will be practicing two things – writing a check and calculating a monetary balance in the check register
 - In order to facilitate this, hand out calculators, use the calculator feature on the computers, or help participants with calculations themselves
 - Ask participants to write four checks on their Participant Handout 9-2 Sample Blank Checks using information from Participant Handout 9-2 Checkbook Register Exercise
 - Ask participants to fill out the bottom section of Participant Handout 9-2 Maintaining a Checking Account to practice performing calculations

4. Credit Card Activities- 10 minutes

- Discuss Credit Cards- Ask participants if they know people who have credit cards, and what they understand about them
 - Hand out Participant Handouts 9-2 Credit Cards: Do the Math – 1, 2, 3 and brainstorm as a class the reasons why it would be good or bad to have a credit card
 - Have participants read the reasons on sheet two and write down others they may have thought as well
 - On sheet three, work through the math exercise together, using calculators/computers with calculators, to reinforce the concept and reality of interest
 - Explain that credit card policies can seem confusing/complicated, and it is important to understand as many terms and conditions as possible, in order to handle you money responsibly
 - Hand out Participant Handout 9-2 Credit Cards Basics for participants to take with them, in order to read about the credit process in more detail
 - Ask participants to refer to their Participant Handout 9-1 Fast Facts about Financial Service fees from previous workshop to circle the fees pertaining to Credit Cards, and read them over as a class to clarify and answer questions

5. Closing- 5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Participant Handout 9-2: Make a Promise with a Check

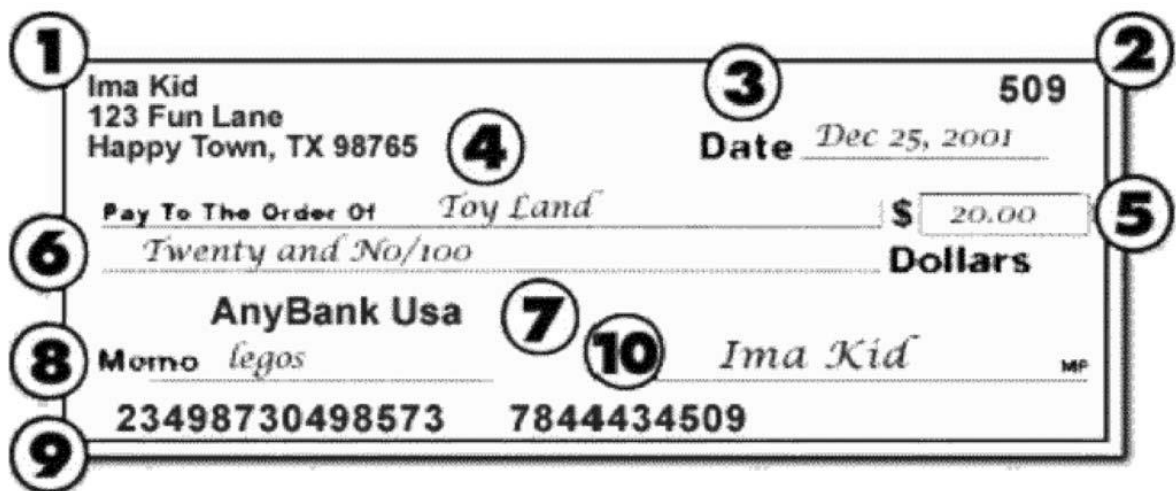
A check is a promise to pay someone money. When you get a check from someone, it means that they are promising to pay you. When someone gives you a check you take it to the bank. The bank knows that a check is a promise, and gives you the amount of money that's written on the check. When you give a check to someone, they take it to their bank. Their bank gives them the amount of money you promised to pay.

A checking account is money that you keep at the bank. You can open a checking account and deposit money just like you do with your savings account. When someone goes to the bank with a check that you've given them, the bank uses your money from your checking account to pay them.

You must always have enough money in your account to pay for the checks that you write. If you give someone a check, and the bank doesn't have any of your money to pay for it, you're breaking your promise. When you break your promise to pay, the bank will bounce your check, and charge your account a fee.

Bouncing a check means that the bank will not give any money to the person you gave the check to. You'll still owe money to the person you promised to pay, and they probably won't be too happy that you broke your promise.

You must be very careful when you write a check because a check represents your money. Below is a picture of a check with all of the different parts numbered along with an explanation of its functions.



1. Name & address: This is your name and address, and this tells the bank you're the person making the promise.
2. Check Number: This number helps you keep track of whom you paid. You use this number to make a list of all the checks you write.
3. Date: Write the date here. This tells the bank when you promised to pay this money. It also helps you remember when you paid someone.
4. Pay to the Order of: Write the name of the person you are promising. This is how the bank knows whom to pay.
5. Numeric Amount: Write how much money you are promising to pay. Write it in numbers, for example: \$20.00. Write your numbers clearly, so that the bank teller knows exactly how much you've promised to pay.
6. Written Amount: Write out how much you are promising to pay. For example: twenty dollars. This is for safety, so that no one can change the amount of money you are promising to pay. When dealing

with cents, the number is written as a fraction over one hundred or one dollar. For example, 20 cents would be written as 20/100.

7. Bank Name: This is the name of the bank where you keep your money.
8. Memo Section: Allows you to write a note about the purpose of the check.
9. Router number: Allows banks to quickly transfer money from one institution to another.
10. Signature Line: Indicates that you promise to fulfill your obligation.

Participant Handout 9-2: Sample Blank Checks

3702

_____ 19 _____

PAY TO THE ORDER OF _____ \$

_____ DOLLARS

Bank

MEMO _____

3703

_____ 19 _____

PAY TO THE ORDER OF _____ \$

_____ DOLLARS

Bank

MEMO _____

3704

_____ 19 _____

PAY TO THE ORDER OF _____ \$

_____ DOLLARS

Bank

MEMO _____

3705

_____ 19 _____

PAY TO THE ORDER OF _____ \$

_____ DOLLARS

Bank

MEMO _____

Participant Handout 9-2 Sample Checkbook Register Exercise

When you have a checking account, you need to keep track of all of the deposits you make and all of the checks you write. Each book of checks comes with a checkbook register, which is like a record book. You will use this register to keep track of the money in your checking account.

When you deposit money in your account, write down in the checkbook register:

- The date
- Where the money came from (for example : paycheck, birthday gift)
- How much money you deposited

Before you write a check or take money out of your account, write down in the checkbook register:

- The check number
- Who you're writing the check to
- The amount of money

Remember, every time that you add money to or take money from your account, you need to record the information in the checkbook register. Then:

- Add or subtract that amount of money from the previous balance to find out how much money is left in your account. This will be your current balance.

Sample Checkbook Register

Look at the sample checkbook register for three checks and other recent deposits and cash withdrawals made during the month of January 2005. Do you see that the shaded (gray) rows show your current balance at any given time? You use the white row's to record information about payments or deposits each day and then add or subtract them from your balance.

Check Number	Date	Description of Transaction	Payment / Debit	Fee	Deposit / Credit Amount	Balance	
	1-1-05	Deposit			470.50	470	50
		Paycheck (12/15-12/31)				1,215	72
	1-6-05	Cash	100.00			100	00
						1,115	72
101	1-12-05	Sears Dept. Store	75.00			75	00
		(Clothing)				1,040	72
102	1-22-05	Tower Records	85.72			85	72
		(CD player)				955	00
	1-23-05	Cash	75.00			75	00
						880	00
103	1-24-05	Cortez Apartments	510.00			510	00
		(Rent)				370	00

Participant Handout 9-2: Credit Cards: Do the Math -- 1

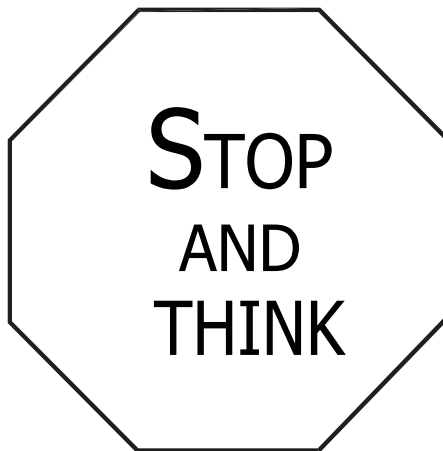
Does this decision show what I value?
Does it help me reach a goal important to me?
Can I live with the consequence?

List the good and bad of credit cards:

GOOD:

BAD:

Discuss your answers and compare them to the reasons listed on Credit Cards: Do the Math.



Good and Bad

Good:

Convenience

Using a credit card builds your credit history

In some cases, you must have a credit card to:

Hold a reservation

Rent a car

Book airline reservations

Bad:

Interest charges

Late charges

Penalty for exceeding credit limit

Fee for cash advance

Annual fee

Participant Handout 9-2: Credit Cards: Do the Math -- 3

On January 1st, you charge \$305.00 for stereo equipment. Your credit card charges 17% interest on the unpaid balance.*

What do you think your unpaid balance will be on the first bill after the grace period?

Do the math:

$$\$305.00 \times .17 (17\%) = \$51.85\dots$$

Your new unpaid balance is $\$305.00 + \$51.85 = \$356.85$ Month #1, you owe \$356.85

Let's say your minimum payment is \$35.00. To get the bill under \$305.00, you decide to pay \$56.85 ($\$356.85 - \$56.85 = \300.00).

Do the math:

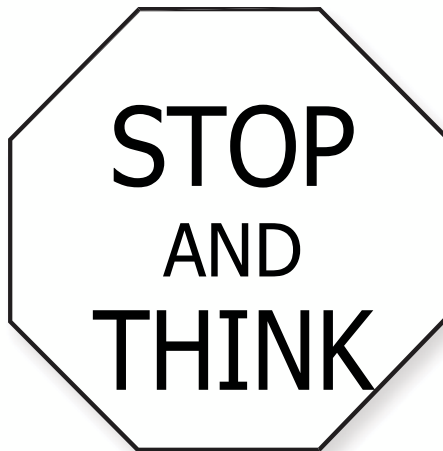
$$\$300.00 \times .17 (\text{don't forget that } 17\%) = \$51.00$$

Your new unpaid balance isn't \$300.00, but \$351.00

Month #2, you owe \$351.00

Some cards may be a better deal than this. But, before you buy, especially "with plastic," ask yourself two questions: Do I need it? Can I afford it? (If you wouldn't lie to a friend, don't lie to yourself.)

*If it's 17% APR, must translate to daily periodic rate, and then calculate interest.



Participant Handout 9-2: Credit Card Basics

A credit card can be a very useful personal financial tool. It gives you some flexibility about when you make your purchases and when you pay for them. Plus, you get a single convenient listing of your charges once a month. Interested in getting a card? Here is some information to help you be an informed and responsible credit card customer.

What Are Credit Cards and How Do They Work?

A credit card essentially authorizes you to borrow money up to a certain limit. You borrow the money when you use your card to make purchases or take out cash advances. You can repay what you borrow right away or pay over a longer period of time. If you repay what you owe over time, in most cases you will be charged interest on the unpaid balance. If you repay the entire debt within a specified time period, there are usually no interest charges.

What to Do When a Credit Card Is Lost or Stolen

If you lose your credit card, or realize it has been stolen, take these two steps:

- Immediately call the company that issued you the card. Most companies have toll-free numbers and 24-hour service to deal with such emergencies. Make a note of the person you spoke to.
- It's a good idea to follow up your phone call with a letter to the card company. Include your account number, when you noticed your card was missing, and the date and time you first reported the lost card, and the name of the representative you spoke to.

Once you report the loss or theft to the bank, you are not liable for unauthorized charges. If a thief uses the card before you report it missing, the most you would owe is \$50.

(<http://www.consumer.ftc.gov/articles/0213-lost-or-stolen-credit-atm-and-debit-cards>)

Getting credit is one situation where reading the fine print can really pay off. Crucial information about interest rates, repayment terms, and conditions unique to the card should be included with the credit card application. You receive this information again when you receive your credit card. Plus, a summary may be printed on your monthly credit card statement.

Key Credit Card Terminology

Here's what to look for:

- *Annual percentage rate (APR):* The interest rate charged on unpaid debt stated as a yearly percentage rate. A single card may have multiple APRs. For example, purchases, cash advances, and balance transfers may all have different APRs. Also, a card may have an introductory APR that converts to a regular APR after a specific length of time.
- *Balance:* The total of what you owe.
- *Balance transfer:* When you pay off all or part of what you owe on one credit card by transferring the amount to another credit card.
- *Credit limit:* The maximum amount a credit card company will allow you to borrow on a single credit card at any one time. Sometimes called a "credit line."
- *Finance charge:* The cost of using the credit card; comprised of interest costs and other fees.
- *Grace period:* If you have paid off your previous balance on your card, this is the period of time

you have to pay for purchases before interest charges apply. There is usually no grace period for cash advance or balance transfers.

- *Cash advance:* An on-the-spot cash loan charged to your card. Banks provide printed checks you can use for this purpose or you can use your card at an ATM. Cash advances may have fees, higher interest rates, and no grace period
- *Balance transfer fee:* A charge for transferring the balance (or portion of a balance) from one credit card to another.
- *Annual fee:* Fee some cards charge once a year.
- *Other fees:* Charges associated with specific actions such as paying late, getting a cash advance, exceeding your credit limit, or paying online or by phone.

Who Can Get a Credit Card?

When a bank considers whether to offer you a credit card, they try to evaluate the type of customer you will be, specifically: Are you likely to pay back what you owe on time? If you already have credit cards or loans, a credit card provider can learn more about how you've managed your accounts in the past by viewing your credit report and credit score. (Your credit report shows your repayment history and your credit score is a number that is calculated based on the information in your history.) Many credit card issuers believe that a person's past credit history serves as the best indicator of the type of borrower they will be in the future.

If you are a participant applying for your first credit card, you probably don't have a credit history or credit score. Some banks that offer college participants credit cards will waive the requirement to have a credit history and credit score. In some cases, they may look at other factors, such as a history of on time payment of rent or utilities, your income, and your assets (savings and things you own, like a car). They will also look at your age because you must be 18 or 19 years old to obtain a credit card, depending upon the state you live in.

Although you might not have a credit history or credit score yet, you will begin to build one after you obtain your first credit card. The most popular credit scoring formula is called the FICO formula, produced by the Fair Isaac Corporation. It calculates credit scores based on the following five factors: payment history (on-time vs. late payments), amounts owed, length of your credit history, number of requests for your credit history, and mix of credit types, such as credit cards and installment loans (where you pay a fixed amount per month for a fixed term).

What to Consider When Choosing a Credit Card

- Think about how you will use the card. Will you pay the balance every month? Remember, charges can add up quickly — and so can interest and fees. Are you financing a longer-term debt? The size of the interest rate can make a big difference in how much you pay in the end.
- Compare the terms and conditions. Shop around for the plan that fits you. Make sure you read — and keep — the fine print.
- Find out if interest rates or other terms will change. Read through the credit card offer to see if charges such as annual fees and interest rates are subject to change at any point.
- Understand the difference between fixed and variable rates. Fixed means the interest rate will not change. Variable means the rate can increase or decrease based on changes in an underlying interest rate index.
- Consider customer service. Check whether the card provider offers customer services via telephone and internet. These services can include access to account information, online bill payment, ability to update personal information, and problem resolution. Be sure you understand any fees charged for these services.

Understanding Your Credit Card Statement

You will receive a billing statement from the bank each month. Look it over carefully. It lists details of your activity during the account billing cycle, such as purchases and payments. (The billing cycle is typically a one-month period.) The statement should also include information about the terms and conditions of your card, including how interest is calculated and where to call with billing questions.

Your statement contains a lot of information. Here's what to look for:

- **Previous Balance.** The amount you owed at the end of the previous billing cycle.
- **New Balance.** This is the amount you need to pay to avoid further finance charges. It represents the total of your previous balance, any new purchases, cash advances, and other transactions — minus any payments and credits.
- **Account Activity.** List of all transactions (purchases, cash advances, payments, credits, and fees) that occurred since your last statement.
- **Minimum Payment Due.** The smallest amount you must pay by the due date. If you make the minimum payment, you typically will be charged interest on your unpaid balance and all new charges until the entire debt is paid off. If you do not pay the minimum by the due date, you will likely be charged a late fee.
- **Credit Available.** The amount of credit remaining on your card after your balance and your current charges are subtracted from your total credit limit.
- **Payment Due Date.** The date your payment must be received.
- **Finance Charge.** The cost of using the credit card for that month, comprised of interest costs and other fees. Check your statement each month to make sure all the information is accurate. Also check the payment due date, interest rate and credit limit, as these can change.

Paying Your Credit Card Bill

There are several things to consider when you make your credit card payments.

- **Your payment size.** You have to pay at least the minimum payment each month. You can pay this amount or a larger amount, or even pay off the whole balance. Keep in mind that you will be charged interest on the unpaid balance, and think about what makes the most sense for you.
- **Your credit limit.** It is important that you not go over this limit. If you do, you will likely be charged a fee.
- **On-time payment.** Know when your payment is due. If your payment is not received by the due date, you are likely to be charged a late fee. In addition, your interest rate may increase, and your account will be considered "past due" and may be reported as delinquent to the credit reporting agencies. If you mail your payment, send it at least a week ahead of the due date, just to be safe. If you pay online, check the payment cutoff time so you know which day your payment will be applied.
- **Method of payment.** Many credit cards allow you to pay by mail, phone, or online. Be sure you understand any fees charged for these options.

Getting Credit Smart

Opening your first credit card accounts can be exciting. Learning how to use them responsibly is essential. By taking the time to learn about how credit cards work, you are already on the right path to making smart choices about using credit.

Topic 9: Personal Finance and Budgeting

Workshop 3: Budgeting

Outcomes

- Have the skills and knowledge to discern between wants and needs when creating a budget
- Know and understand how to create a budget
- Explore ways to save money

Learning Objectives

- Understand the meaning of a budget and explore ways to budget effectively

Materials:

Group Agreements

Chart Paper

Participant Handout 9-3 Wants and Needs

Participant Handout 9-3 Personal Budget

Participant Handout 9-3 Stretch Your Budget

Activity and Facilitation Steps

1. Welcome and Introductions – 5 minutes

- Have everyone come in and have a snack
- Review group agreements and agenda
- Quick check in

2. Large Group Discussion Needs vs Wants – 20 minutes

- Hand out Participant Handout 9-3 Wants and Needs
- Ask participants to discuss which items listed are needs vs. wants
- On chart paper, write down a group generated list of what typically goes into a monthly budget
 - Have participants contribute reasons why it is important to take care of needs first

3. Writing/Reflection – 15 minutes

- Hand out Participant Handout 9-3 Personal Budget and Participant Handout 9-3 Stretch Your Budget
- Remind participants of the list of possible monthly budget items they have generated. Ask them to make an estimated list of their monthly expenses, using the tool on Participant Handout 9-3 Personal Budget. Help participants with estimation amounts
- Next, on the Participant Handout 9-3 Stretch Your Budget, have participants read the tips and add their own
- As a group share the budget tips, and supplement lists with other ideas

4. MassCIS: Reality Check Activity – 20 minutes

- Explain to participants that they will be using the MassCIS website to conduct a Reality Check to better understand what makes up a monthly budget. This website will help them see realistically what different “lifestyles” will cost per month, and what occupations can cover those expenses
 - **Note:** Participants may have taken Reality Check while in Treatment as it is featured in Unit 6 in the EYF Treatment curriculum

- If a participant has already completed the Reality Check, ask them to either review their previously completed Reality Check by logging into to their account on MassCIS. Encourage the participant to do another one to see if things have changed or have the participant help others less familiar with the website complete the Reality Check.
- To access Mass CIS for last activity follow these steps:
 - Have participants Log in or
 - Click on Massachusetts Residents if they do not have a User Name and Password
 - Click on high school participants
 - Scroll down to their city and enter their zip code

Once logged in

 - Select the Assessments tab; and click on "Reality Check" under What Lifestyle can I afford heading
 - Click "Get a Reality Check" and follow prompts to complete activity
- Debrief about occupations that would fit desired lifestyle, hidden costs such as taxes and fees, and other factors important to consider when planning a monthly budget

5. Closing—5 minutes

- Process check
- Have participants put materials from the day in their folders and collect folders
- Have participants fill out time sheets and sign out

Wants And Needs

What's the difference between a need and a want?

Are wants and needs the same for everyone? No, it depends on other factors.

Identify the following as a **want (W)** or a **need (N)**. This is your personal choice – there are no right or wrong answers.

- _____ car
- _____ telephone
- _____ cable TV
- _____ eat out once a week
- _____ go to the movies every
- _____ buy new clothes every month
- _____ visit dentist regularly
- _____ go to the gym regularly
- _____ vacation
- _____ contribute to savings account every payday
- _____ have a pet
- _____ regular doctor's visits
- _____ homeowner's or renter's insurance
- _____ other _____
- _____ other _____

Think About It:

1. List ways to reduce the amount of money that's spent on two of your needs.
2. How do values influence your wants and needs?
3. How are wants affected by your thoughts and feelings? How can this lead to trouble?

Adapted from Merging Two Worlds, 2003

No matter how much money you have, or are making, it seems like it's never enough. Here's some ideas ...



HOW TO STRETCH YOUR BUDGET

FOOD

- ❖ Buy only what you planned to buy, shopping only once a week, on a "Specials" Day.
- ❖ Don't shop when you're hungry!
- ❖ Use coupons – from the mail or newspaper ads.

"I food shop now _____."

CLOTHING

- ❖ Buy medium weights, for year-around wear, as well as versatile clothes (long sleeves can roll up).
- ❖ Check labels for washable clothes rather than dry-cleaning.
- ❖ Shop in discount stores. Try mail-order catalogues for comparison shopping.
- ❖ Look around – the same chain stores' prices vary in different locations.
- ❖ Try thrift shops, factory and irregular outlet shops.
- ❖ Adopt the attitude of gently-worn and/or hand-me-down clothing being OK.
- ❖ Pay cash – don't charge.

"I get my clothing by _____."

**ELECTRONICS/
APPLIANCES**

- ❖ Shop at garage and house sales.
- ❖ Search through newspaper ads for sale items.
- ❖ Find last season's, last year's or discontinued items.

"When I need electronics or appliances, I _____."

**TRANS-
PORTATION**

- ❖ Walk or bicycle when able.
- ❖ Car pool or take public transportation.
- ❖ Organize errands to be in one area on the same day.

"When I go places, I _____."

**RECREATION
OR LEISURE**

- ❖ Find free or inexpensive activities in the local newspapers.
- ❖ Borrow books/cassettes/CD's/videos from the public library.
- ❖ Go for a walk, use your park system.
- ❖ Visit a local museum.

"When I want to relax/recreate, I _____."

OTHER WAYS TO STRETCH MY MONEY ARE:

- ❖ (example) Trade, barter and/or share with friends and relatives.

